

# ELLINGTON PUBLIC SCHOOLS BOARD OF EDUCATION ADOPTED BUDGET 2022-2023

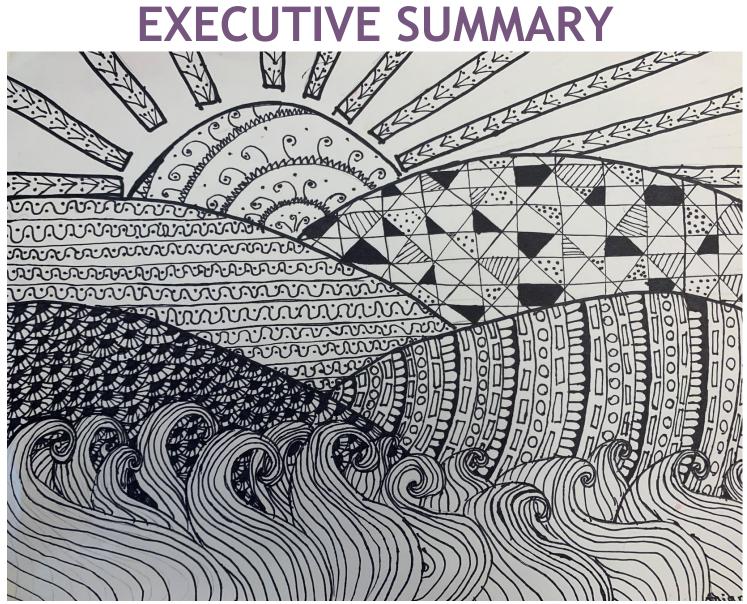
ELLINGTON PUBLIC SCHOOLS 47 Main Street Ellington, CT 06029 www.ellingtonschools.org/budget

January 26, 2022

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Anjana Vijay – Grade 6 – Windermere Elementary School



Loretta Donovan @lorettaddonovan · Dec 6, 2021 Solving hurricane related puzzles to celebrate the end of our weather unit. @WindyWhales @mattmurph45





4th with Mrs. Schroth @MissHall4th · Oct 15, 2021 Getting to know our 1st Grade Buddies! #communitybuilding @mrsphilbrickGR1



MrsDecerbo3rd @lachut3rd · Nov 29, 2021 Scientists at work! The coin drop phenomenon... let's investigate



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# **Board of Education**

Jennifer Dzen, Chair Michael Young, Vice Chair Jennifer Mullin, Secretary Elizabeth Nord, Treasurer Gary Blanchette

# **District Leadership**

#### **District Administration**

Scott Nicol – Superintendent of Schools Oliver Barton – Assistant Superintendent for Curriculum and Instruction Kristy LaPorte - Director of Special Services Brian Greenleaf – Director of Finance and Operations Melissa Haberern – Special Education Supervisor Sara Spak – Special Education Supervisor Aaron Fliss – Director of Technology Gregory Kliman – Director of Facilities

#### School Administration

Ellington High School John Guidry – Principal Brandon HuBrins – Assistant Principal Marc Richard – Assistant Principal

#### Ellington Middle School

Michele Murray – Co-Principal Michael Nash – Co-Principal Center School Michael Verderame – Principal

Windermere School Jennifer Hill – Principal Jennifer James – Assistant Principal

Crystal Lake School Dario Soto - Principal

Marcia Kupferschmid

Miriam Underwood

Angela Moser

Kerry Socha

Steve Viens

## Superintendent's Budget Message

Every budget is different, of course, because each year is different. Our recent experiences have shown how things can rapidly change, how different each month can be, never mind years.

But, what ties each budget together is that they represent the things we find important to invest taxpayer dollars in. While we look at budgets on a yearly basis, we must also consider the long-term implications of any one budget figure. It's easy to get caught up in a number, especially when it is higher than we would like. By looking at both short-term and long-term, we can best chart a course for the future needs of the district and its students while balancing costs to the taxpayer. This budget aims to do just that.

# The Superintendent's Proposed Budget for 2022-2023 is \$43,169,826, which represents a proposed increase of 3.80% over the current fiscal year.

The Board of Education reduced the Superintendent's proposed budget by \$182,800 (0.44% budget impact), by taking advantage of some new information that came to light after the initial budget was set and by taking more aggressive stances on variable accounts. The Board took more risk on position turnover among certified staff, which limits potential savings offered through the rest of the budget process as more information becomes known.

This year, the budget increase is dominated by one line item: Health Insurance. On its own, the group insurance object accounts for a 1.24% budget impact. Claims have increased dramatically, which put pressure on the district and this account. While this is not ideal in the first year of self-insurance, the move is already helping to offset some of the impact that higher claims are having on this account by proposing to leverage existing health care reserves to buffer the impact (see page 16 & 80).

The budget also demonstrates things in which we can take pride. The tuition accounts have dropped by \$194,291, in large part due to the successful new BASES program. These savings have been moved, in part, to the salary lines in order to staff this program. As we move forward, we expect this to be a revenue center for the Ellington Public Schools. This revenue is immediately reinvested in special education programming that benefits the students of Ellington, as well as the taxpayer.

This budget includes a Director of Athletics and Wellness (proposed September 1<sup>st</sup> start). This position, which has been within the strategic vision of the district for several years, is included for the first time in a budget proposal. This position will take on long-term objectives in a highly visible, higher risk category of school activity. Turnover within the current model has necessitated its inclusion in the 2022-2023 budget.

The Board of Finance recently adopted a policy regarding zero-based budgeting. The theory behind this strategy is that by starting at zero and building up to what is needed within a program, you can ensure maximum value of dollars budgeted. I'm happy to say that for at least the past seven budget cycles, the Ellington Public Schools has approached the budget in the same way. Teachers, staff, and administrators all come together to determine what the district needs. Each account is examined to ensure it is budgeted properly. Sometimes this means accounts go up. Sometimes it means they go down. Other times they stay flat.

You'll see examples of this within the pages of this budget document. On page 12, you'll see how certified staff have been reorganized and redeployed to better meet the needs of the students over the past five years. Proposing new staff is easy. Reworking staffing models to better deliver services is more challenging, but ultimately is what the Ellington Public Schools has been successful at for several years.

This budget includes investments aimed to keep Ellington a model school district for next year, and years to come. The district has the #1 rate of return on investment in the State from its educational expenditures. Although we consistently have one of the lowest per pupil expenditures in the state—**an effective \$10.9M lower than the median**—the Ellington Public Schools offers a strong academic program, as reflected in previous assessments.

This budget is not built in a vacuum at the Central Office building. It represents the work of our staff, teachers, and administrators across the district who put in the time and effort to consider the needs to run their programs in the coming year. This year the Board of Education previewed the budget with group discussions with teachers and administrators. I appreciate the collective effort and dedication of our team to ensure our programs remain strong.

This budget document is more than just the numbers. It seeks to provide context and justification for the taxpayer that trusts the Ellington Public Schools to ensure the children of Ellington receive a comprehensive education that prepares them for the challenges of our 21<sup>st</sup> century world. We continue to enhance the document for additional context and transparency in the hopes that you, our stakeholders, have the information necessary to make informed decisions.

Ellington truly is a special place. We enjoy what many towns throughout the state do not: a collaborative environment where everyone works to meet student needs. The school district team members, the Board of Education, Board of Selectmen and Board of Finance all push together towards this goal.

With a budget submission in January, ahead of any action on the state budget, the Superintendent's budget is a submission based on what is known at the time. We continue as an administration to seek additional savings and when possible, have sought to pass those savings along to the Ellington taxpayer.

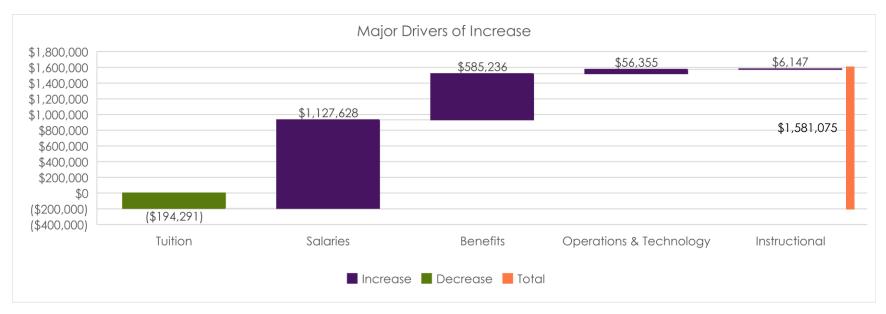
Sincerely, Dr. Scott V. Nico

Unrelenting Commitment to Growth

## **Major Drivers**

The proposed budget is a thoughtful projection of all accounts, with targeted investment in a couple key positions that will promote operational effectiveness and enhance the education of our students moving forward. As is typical, the largest driver of the budget increases stems from Salaries and Benefits. These categories are represented in the chart below.

Administration has done the work to decrease or maintain costs where possible. Of the accounts within the budget, 70% were either held steady year over year (256) or decreased from the current budget (82). Another 119 accounts include changes of \$10,000 or less; they account for 18% of the budget change. **The top 10 accounts with highest increase in dollars equal 95.90% of the total budget increase.** 



### Salaries and Benefits

This year, there are several contractual raises built into the budget. Overall, the salary accounts are up 4.18% or \$1,127,628. This is not solely due to contractual raises, which are much less, but the proposal of new positions and the continuation of positions hired in 2021-2022. The continuation of positions is in part funded by decreased tuition for special education outplacements. Retirements among staff remain low, with one certified retirement known to date. As detailed on page 16, the health insurance costs are significantly

Unrelenting Commitment to Growth

higher than our current budget, with a total increase of 9.91% or \$517,778. We are aggressively holding a 10% increase in health insurance on the strength of our reserve, although initial projections have the anticipated cost as higher.

### **Outside Tuition**

Outside Tuition comprises several accounts including Magnet Schools, Special Education, Adult Education, and Vocational-Agricultural Education. This year we anticipate an overall decrease of \$194,291, though this whole number glosses over different trends underneath. Regular education tuition, specifically for the Rockville Vocational-Agricultural Program, is up by \$74,000 due to increased enrollment. This year bucks a multi-year trend of declining enrollment from Ellington in that program.

We continue to anticipate outplacements in the Special Education account, although in FY2022 we have been able to bring several students back to in-district programs. These Ellington students require services beyond the capacity of Ellington staff and are transported to a specialized program that best meets their needs. In these cases, the State formula indicates funding outplacement costs above a certain threshold through the "Excess Cost" grant. We conservatively budget 70% funding of this formulaic grant based on historical averages. Additional information is found on page 59.

The Board of Education, in collaboration with the Board of Finance, established an unexpended funds account to protect against unknown risk in this account.

### Technology & Operations

Operations includes the items which keep the schools running, including utilities, technology, maintenance supplies, and transportation. Utilities, specifically natural gas and electricity, are showing an increase in the overall budget for next year due to unfavorable market trends. Transportation costs are up slightly, due to favorable renewal with the district's provider First Student.

Technology saw a larger increase this year, due in part to new programs, both operational and instructional, that were purchased in response to COVID-19 and are being recommended to move forward. This coupled with higher inflation on subscription prices has led to increases in these accounts.

### Instructional

Despite outsized inflationary increases in certain items (e.g. paper), the Ellington Public Schools is keeping instructional budgets flat at the school level. Our zero-based budgeting showed need for roughly \$90,000 of additional spending in school-based instructional budgets, but due to the overall increase, they were held flat on the whole. With inflation eating away at purchasing power, this is a cut to the overall provision of services within in these accounts.





# Budget Summary by Object

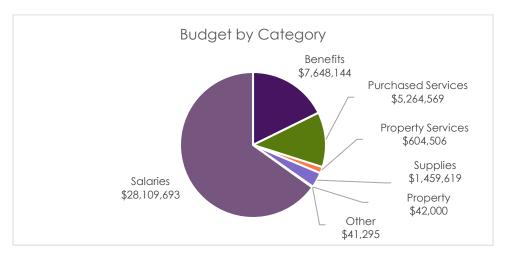
| Obj. | Description                       | 2020-2021<br>Actual | 2021-2022<br>Adopted | 2021-2022<br>Transfers | 2021-2022<br>Adjusted<br>Budget | 2021-2022 Six<br>Month Actuals | Est. Total<br>Expenditures | 2021-2022<br>(Over)/Under | 2022-2023<br>BOE Proposed |
|------|-----------------------------------|---------------------|----------------------|------------------------|---------------------------------|--------------------------------|----------------------------|---------------------------|---------------------------|
| 111  | Certified Salaries                | \$19,643,139.69     | \$20,338,570         | \$142,000              | \$20,480,570                    | \$10,102,514.16                | \$20,442,453               | \$38,117                  | \$21,258,128              |
| 112  | Noncertified Salaries             | \$4,904,207.87      | \$5,394,741          | \$0                    | \$5,394,741                     | \$3,215,570.38                 | \$5,377,880                | \$16,861                  | \$5,615,222               |
| 122  | Noncertified Substitutes          | \$519,484.56        | \$435,800            | \$0                    | \$435,800                       | \$345,008.37                   | \$552,916                  | (\$117,116)               | \$440,300                 |
| 130  | Other Compensation                | \$887,178.71        | \$812,954            | \$1,400                | \$814,354                       | \$388,878.90                   | \$793,627                  | \$20,727                  | \$796,043                 |
| 210  | Group Insurance                   | \$4,876,233.63      | \$5,227,399          | <b>\$</b> 0            | \$5,227,399                     | \$2,802,784.88                 | \$5,223,918                | \$3,481                   | \$5,745,177               |
| 220  | Social Security                   | \$681,740.57        | \$722,439            | <b>\$</b> 0            | \$722,439                       | \$392,971.10                   | \$709,763                  | \$12,676                  | \$764,635                 |
| 230  | Retirement                        | \$771,399.15        | \$843,481            | \$0                    | \$843,481                       | \$555,073.40                   | \$843,481                  | (\$0)                     | \$873,408                 |
| 250  | Tuition Reimbursement             | \$0.00              | \$10,000             | \$O                    | \$10,000                        | \$2,895.00                     | \$5,895                    | \$4,105                   | \$10,000                  |
| 260  | Unemployment                      | \$18,252.00         | \$30,000             | \$0                    | \$30,000                        | \$3,031.45                     | \$13,031                   | \$16,969                  | \$20,000                  |
| 270  | Workers Compensation              | \$219,323.50        | \$229,589            | \$0                    | \$229,589                       | \$169,416.00                   | \$225,888                  | \$3,701                   | \$234,924                 |
| 290  | Other Employee Benefits           | \$0.00              | \$0                  | <b>\$</b> 0            | \$0                             | \$0.00                         | \$0                        | \$0                       | \$O                       |
| 300  | Purchased Services                | \$43,657.00         | \$0                  | <b>\$</b> 0            | \$0                             | \$4,383.89                     | \$6,384                    | (\$6,384)                 | \$0                       |
| 310  | Official/Administrative Services  | \$83,193.14         | \$75,000             | <b>\$</b> 0            | \$75,000                        | \$78,111.72                    | \$82,907                   | (\$7,907)                 | \$75,000                  |
| 320  | Professional Educational Services | \$192,212.31        | \$260,928            | (\$1,625)              | \$259,303                       | \$111,806.31                   | \$209,750                  | \$49,553                  | \$284,512                 |
| 330  | Employee Training & Dev.          | \$84,501.60         | \$101,104            | \$O                    | \$101,104                       | \$22,858.01                    | \$89,138                   | \$11,966                  | \$72,904                  |
| 340  | Other Professional Services       | \$624,149.28        | \$593,650            | \$O                    | \$593,650                       | \$293,376.86                   | \$620,294                  | (\$26,644)                | \$646,387                 |
| 350  | Technical Services                | \$900.00            | \$10,000             | \$O                    | \$10,000                        | \$0.00                         | \$0                        | \$10,000                  | \$10,000                  |
| 400  | Purchased Property Services       | \$288,133.06        | \$191,700            | \$0                    | \$191,700                       | \$176,924.66                   | \$181,393                  | \$10,307                  | \$150,000                 |
| 410  | Utility Services                  | \$65,082.38         | \$65,000             | <b>\$</b> 0            | \$65,000                        | \$38,351.61                    | \$69,621                   | (\$4,621)                 | \$63,000                  |
| 430  | Repairs and Maintenance Serv.     | \$357,039.15        | \$275,642            | \$450                  | \$276,092                       | \$271,206.38                   | \$326,450                  | (\$50,358)                | \$264,234                 |
| 440  | Rentals                           | \$119,884.53        | \$144,265            | (\$2,866)              | \$141,399                       | \$68,095.60                    | \$109,919                  | \$31,479                  | \$127,272                 |
| 441  | Rentals of Land and Buildings     | \$0.00              | \$0                  | \$O                    | \$0                             | \$23,433.97                    | \$36,825                   | (\$36,825)                | \$0                       |
| 510  | Student Transportation Services   | \$2,296,958.60      | \$2,638,436          | (\$1,825)              | \$2,636,611                     | \$1,208,075.72                 | \$2,676,819                | (\$40,208)                | \$2,709,262               |
| 520  | Insurance                         | \$163,812.91        | \$170,516            | \$O                    | \$170,516                       | \$124,758.50                   | \$159,379                  | \$11,137                  | \$165,577                 |
| 530  | Communications                    | \$277,512.57        | \$301,339            | \$1,000                | \$302,339                       | \$253,347.37                   | \$289,054                  | \$13,285                  | \$304,388                 |
| 550  | Printing and Binding              | \$10,760.85         | \$19,056             | \$0                    | \$19,056                        | \$6,638.56                     | \$11,137                   | \$7,919                   | \$16,856                  |
| 560  | Tuition                           | \$825,118.02        | \$1,116,724          | (\$142,000)            | \$974,724                       | \$1,251,689.27                 | \$1,012,864                | (\$38,140)                | \$922,433                 |

| Obj. | Description            | 2020-2021<br>Actual | 2021-2022<br>Adopted | 2021-2022<br>Transfers | 2021-2022<br>Adjusted<br>Budget | 2021-2022 Six<br>Month Actuals | Est. Total<br>Expenditures | 2021-2022<br>(Over)/Under | 2022-2023<br>BOE Proposed |
|------|------------------------|---------------------|----------------------|------------------------|---------------------------------|--------------------------------|----------------------------|---------------------------|---------------------------|
| 580  | Travel                 | \$21,537.06         | \$68,718             | \$0                    | \$68,718                        | \$12,357.68                    | \$31,540                   | \$37,178                  | \$57,250                  |
| 600  | Supplies               | \$89,179.14         | \$O                  | \$0                    | \$0                             | \$6,881.04                     | \$12,986                   | (\$12,986)                | \$O                       |
| 610  | General Supplies       | \$661,408.15        | \$740,070            | (\$4,085)              | \$735,985                       | \$363,031.78                   | \$616,388                  | \$119,597                 | \$721,008                 |
| 620  | Energy                 | \$386,957.38        | \$389,000            | \$0                    | \$389,000                       | \$232,819.85                   | \$415,200                  | (\$26,200)                | \$401,000                 |
| 622  | Electricity            | \$0.00              | \$O                  | \$0                    | \$0                             | \$1,540.75                     | \$2,719                    | (\$2,719)                 | \$O                       |
| 623  | Propane                | \$243,342.54        | \$208,000            | \$0                    | \$208,000                       | \$173,643.78                   | \$264,053                  | (\$56,053)                | \$233,000                 |
| 624  | Oil                    | \$1,227.63          | \$3,500              | \$0                    | \$3,500                         | \$1,695.47                     | \$1,695                    | \$1,805                   | \$3,500                   |
| 626  | Gasoline               | \$2,638.25          | \$15,000             | \$0                    | \$15,000                        | \$6,539.81                     | \$13,540                   | \$1,460                   | \$13,000                  |
| 640  | Books and Periodicals  | \$122,684.93        | \$78,086             | \$0                    | \$78,086                        | \$38,605.57                    | \$64,911                   | \$13,175                  | \$88,111                  |
| 650  | Technology Supplies    | \$725.00            | \$0                  | \$0                    | \$0                             | \$0.00                         | \$0                        | <b>\$</b> 0               | \$0                       |
| 700  | Property               | \$0.00              | \$0                  | \$0                    | \$0                             | \$3,204.96                     | \$5,646                    | (\$5,646)                 | <b>\$</b> 0               |
| 730  | Equipment              | \$422,365.60        | \$20,000             | \$6,876                | \$26,876                        | \$18,575.44                    | \$33,631                   | (\$6,755)                 | \$42,000                  |
| 733  | Furniture and Fixtures | \$122,411.30        | \$0                  | \$675                  | \$675                           | \$985.74                       | \$5,572                    | (\$4,897)                 | <b>\$</b> 0               |
| 810  | Dues and Fees          | \$58,004.02         | \$58,044             | \$0                    | \$58,044                        | \$35,133.20                    | \$44,295                   | \$13,749                  | \$41,295                  |
| 890  | Other Misc.            | (\$9,446.09)        | \$0                  | \$0                    | \$0                             | \$0.00                         | \$0                        | <b>\$</b> 0               | <b>\$</b> 0               |
| 910  | Fund Transfers - In    | (\$11,562.60)       | \$0                  | <b>\$</b> 0            | \$0                             | \$0.00                         | \$5,036                    | (\$5,036)                 | <b>\$</b> 0               |
| 915  | Fund Transfers - Out   | \$58,587.80         | \$0                  | \$0                    | \$0                             | \$5,035.94                     | (\$5,036)                  | \$5,036                   | \$0                       |
|      | Total                  | \$40,123,935.19     | \$41,588,751         | (\$0)                  | \$41,588,751                    | \$22,811,253.08                | \$41,582,964               | \$5,787                   | \$43,169,826              |

# Budget Analysis & Trends

### Budget by Category

Within the budget spend as a whole, the biggest line items fall under salaries and benefits. These two categories equal 81.45% of the total budget.



**Salaries:** The budget for 2022-2023 salaries takes into account all required contractual obligations for General Wage increases and step movement, when required. Only unaffiliated employees do not have salary notifications or contracts for next fiscal year.

Employee Benefits: This is based on an increase of 10%, reflecting better rates than our underwriter's initial estimate.

Purchased Services: This includes tuition, transportation, maintenance accounts, professional development, and special education.

**Property Services:** This budget item includes repairs and maintenance services, some utilities, and other services to maintain school property.

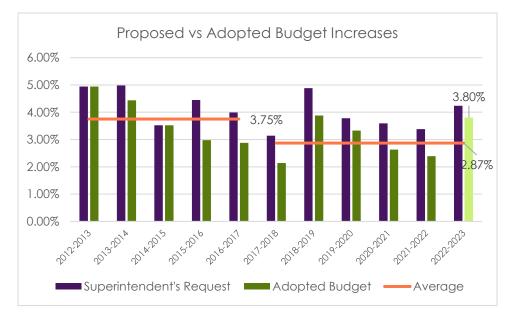
Supplies: Supplies range from instructional supplies to utility accounts.

Property: This budget represents the equipment line items, which includes primarily technology items.

Other: This figure represents dues and fees for the district.

### **Adopted Budgets**

The administration has sought to be fiscally responsible in its budget proposals over the past few years, while balancing the needs of a growing student population. In the past five years, the average adopted budget has been 2.87% compared to 3.75% for the five years prior. One effort the administration has focused on is the pursuit of additional funding sources. This has significantly offset the growth in general fund spending over the past five years.



The Board of Education budget represents our good faith effort to produce a budget based on current knowledge, data, and constraints. The district administration continues to work on the budget past its proposal to the Board. In past years, as the beneficiary of good trends in our medical claims, we were able to pass along savings in premium costs to the town.

The district is always monitoring the needs of its student population, which is projected to grow over time. The administration always seeks to realign positions to best serve the needs of the district prior to any investment. Realigning or reinvesting in new positions through attrition, is preferred, but the district is not always in a position to move in this direction; application of this strategy is unique to a specific year and cannot be counted upon as a long-term approach to address staffing needs.

### **Certified Staffing Trends**

Over the past five cycles, including this proposed budget, the district invested in providing more support to students with certified staff. This administrator and set of teachers work directly with students across all grades and in a variety of different subjects.

| Certified Staffing - Past 5 Budget Cycles   |  |  |  |  |  |  |  |  |  |  |
|---|--|--|--|--|--|--|--|--|--|--|
| <ul> <li>2018-2019:</li> <li>10 Month Assistant<br/>Principal</li> <li>1.0 FTE EHS Tech and<br/>Computer Science<br/>Teacher</li> <li>1.0 FTE Unassigned<br/>Elementary Teacher<br/>(Open Choice)</li> <li>1.0 FTE Pre-Kindergarten<br/>Teacher (Open Choice)</li> <li>1.0 FTE PAL Center School<br/>Teacher (Revenue)</li> <li>1.0 FTE Special Education<br/>Supervisor (Tuition<br/>savings/Revenue)</li> </ul> | <ul> <li>2019-2020:</li> <li>Minus 2.0 FTE<br/>administrative positions</li> <li>Converted AP to full time<br/>at EHS</li> <li>Co-Principal Model at<br/>EMS</li> <li>1.0 FTE Technology<br/>Specialist Teacher</li> </ul> | <ul> <li>2020-2021:</li> <li>1.0 FTE BCBA (Revenue)</li> <li>Minus 1.0 FTE Unassigned<br/>Elementary Teacher<br/>(Open Choice)</li> <li>Minus 1.0 FTE Restructure<br/>Non-Classroom Teacher</li> </ul> | 2021-2022<br>• 1.0 FTE Gifted/Talented<br>• Minus 0.6 FTE Library/<br>Media Specialist | <ul> <li>2022-2023</li> <li>1.0 Director of Athletics &amp; Wellness (Sept. start)</li> <li>Minus 0.5 FTE Literacy Specialist (Shift)</li> <li>1.0 FTE Special Education Teacher (budget neutral)</li> </ul> |  |  |  |  |  |  |
| Adopted: 3.88%  | 3.33%  | 2.63%  | 2.38%  | TBD  |  |  |  |  |  |  |

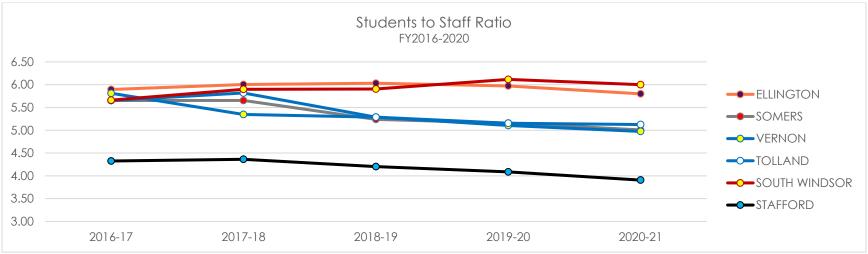
The increased FTEs are roughly split equally between elementary and secondary levels.

In total the district employs 16 administrators, which is below average for similarly sized districts and new positions have been offset with revenue or restructuring during the past five years. Long-term, the district has identified an investment in a new position the Director of Health/Athletics to meet the demand of these two areas. The current model, with a 0.4 FTE Athletic Director, is not adequate to meet the long-term needs of the district.

### **Student to Staff Ratios**

Although additional staff has been added over the years, Ellington's Student to Staff ratio (the number of students for every staff member) is higher than surrounding district. A higher number represents a leaner staffing model. The ratio analysis is somewhat abstract and does not establish a clear benchmark of organizational efficiency or effectiveness. That said, a thinner staffing model does present a real-world impact on our students and their education.

During the last five years, Ellington's ratio is 5.94 students for each staff member. Comparatively, Vernon's ratio during the same time period is 5.31 and Tolland's is 5.41. These may sound relatively close, but they represent 42.18 and 32.77 additional staff members, respectively, when applied to Ellington's student population. These figures represent the total number of staff across the district, both certified and non-certified. Individual breakdowns by category show similar trends for each district listed on the graph below.



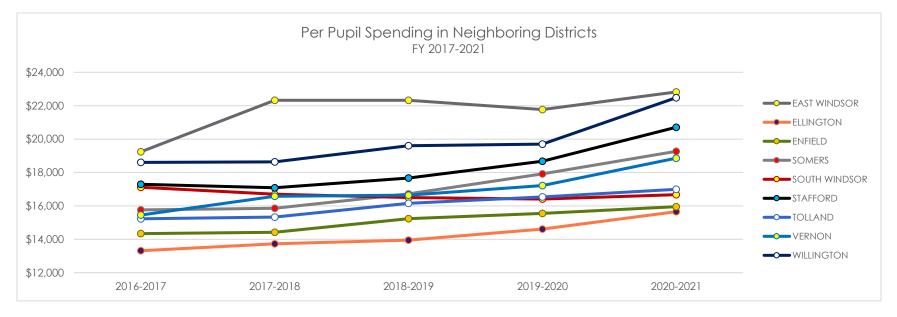
Source: EdSight – Connecticut State Department of Education

From a budgetary standpoint, this thinner staffing model has a direct impact. During this same time period, Ellington and South Windsor were the only districts to add students. With a thin staffing model to start, and increased student population, the ability to trim the budget by eliminating positions becomes much more difficult. Programs need to be maintained or expanded to ensure students' needs are met.

### Per Pupil Spending Over Time

Through strong fiscal and operational management, Ellington has remained at the bottom of per pupil spending over time, while also returning strong gains of academic investment. Since at least 2008, Ellington has ranked in the **bottom ten districts for per pupil spending**. Although per pupil spending increased at a higher rate in 2020-2021, this was broadly the case across the State as student enrollment dropped. The median per pupil spend increased 8.58% across districts in 2020-2021 vs. an average of 2.47% in the four years prior. In 2020-2021, Ellington Public Schools would have needed an additional \$10.9 million to meet the median per pupil spend in the state.

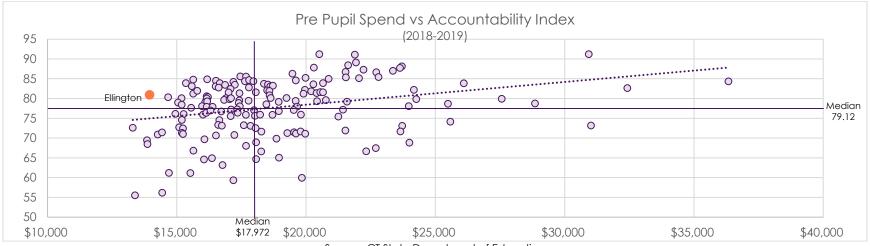
This budget year highlights how low per pupil spending is a long-term risk to the district. As non-educational pressures such as health insurance put upward pressure on the budget, there are few release valves with low per pupil spend, steady to increasing enrollment, and thin staffing models. With the projected rise in student population (page 27), we will need to invest more in staff to meet the additional demand, or decrease services over time. Without additional long-term investment to maintain or close the gap, Ellington will eventually lose its competitive edge.



Source: CT State Department of Education, Net Current Expenditures Per Pupil

### **Return on Investment**

With a low per-pupil spend and strong achievement on test scores, the Ellington Public Schools rank number one in the state for Return on Investment. As noted in the graph below, Ellington ranks above the median on the State's Accountability Index, a comprehensive measure of testing data.<sup>1</sup> It also ranks well below the median for per pupil expenditures.



Source: CT State Department of Education

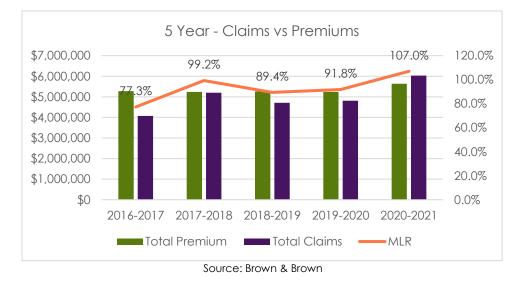
This combination of characteristics leads Ellington to have the best return on investment, when calculating how many dollars of per pupil spend it takes for each point on the Accountability Index. This was recognized in a report by the Hartford Foundation for Public Giving on regionalization, stating "If Connecticut has a school district that is a benchmark for high education outcomes at a relatively low cost, it would be Ellington."<sup>2</sup> The top five districts in the State for return on investment can be seen in the chart below.

| District   | Accountability Index | Per Pupil (\$)          | ROI Index | ROI Rank |
|------------|----------------------|-------------------------|-----------|----------|
| Ellington  | 80.93                | \$13,950                | 172.38    | 1        |
| Wolcott    | 80.31                | \$14,664                | 182.59    | 2        |
| Cromwell   | 83.87                | \$15,351                | 183.04    | 3        |
| Danbury    | 72.61                | \$13,297                | 183.12    | 4        |
| Brookfield | 84.76                | \$15,635                | 184.46    | 5        |
|            | Source: CT S         | itate Department of Edu | cation    |          |

<sup>&</sup>lt;sup>1</sup> As of January 17, 2022, Accountability Index data has not been released for years after 2018-2019 due to the COVID-19 pandemic
<sup>2</sup>Rodriguez, Orlando; K-12 Regionalization In Connecticut; <u>https://www.cga.ct.gov/2019/EDdata/Tmy/2019SB-00874-R000301-Burnham,%20Mary-TMY.PDF</u>

### Health Insurance Premiums & Claims

The Ellington Public Schools have worked hard to keep costs down, and benefitted from a couple good years of claim history. However this year brings some challenges, as the rolling 12-months' worth claims have increased dramatically. The claims, which span both fully insured and self-insured models, increased to 106.8% for 12 months of claims paid through December 2021, significantly up from the prior 12-month period at 89.0%.



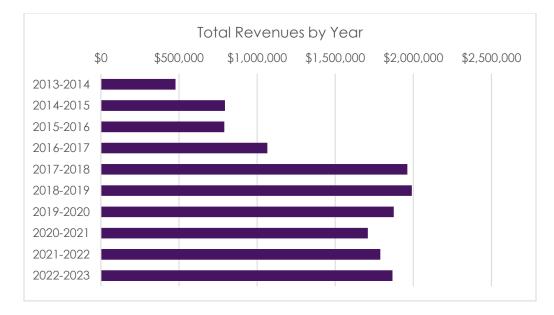
The Ellington Public Schools has seen some relief on these total claims in the form of Individual Stop Loss (ISL) payments totaling \$301,865 through December 2021, bringing the effective MLR to 101.54%. These claims are pooled into a different group for reinsurance after \$175,000. Although projected claims and fixed costs on trend are projected by Brown & Brown to increase to \$6.9M (net of ISL), the Board of Education is planning for roughly \$6.6M in FY23. This is on the strength of the medical reserve account which started FY22 with a balance of \$400,699, with an anticipated appropriation of \$300,000 in FY22 from the unassigned fund balance.

While the start of the move to self-insurance started on a claims upswing, the move has always been a long-term play to moderate health insurance costs over time. With a high MLR, options for fully insured would also be putting similar pressure on the district. Had the district stayed self-insured, it would be dealing with high claims, plus the loss of \$225K of one-time savings that was offered by the leading fully-insured bidder. The district is also examining alternative models of insurance delivery as ways to reduce costs, however, executing these strategies are multi-year efforts that require long-term planning and commitment.

### **Revenue Generation**

Over the past few years, the Ellington Public Schools entrepreneurial efforts yielded significant increases in revenue. This revenue is immediately reinvested in the Ellington Public Schools in various ways, offsetting the total cost of education to the Ellington taxpayer.

Although we saw a dip during the height of COVID-19, the district is projecting a rebound in revenue generated in the upcoming year. This is in part due to new programming, such as BASES, that provide more revenue generating opportunities. It is important to note that long-term health and growth of these revenues is necessary to sustain current staffing models with no impact on the taxpayer.



The varying sources of revenue and associated expenditures are highlighted in the Financial section of this budget document. Primary sources include the Open Choice Attendance grant and Special Education revenue due to increased programming. This revenue supports direct services provided to students, but also provides indirect benefits for Ellington students. As a result, we have been able to expand programs and services and meet unfunded mandates without affecting the bottom line for the Ellington taxpayer.

The administration will continue to seek new opportunities to expand services and generation of revenue, however one limitation is the current utilization rates of our facilities. At minimum the district will continue to need to grow revenue to keep pace with the general cost increases of staffing or these positions will need to be cut or moved to the general fund budget.

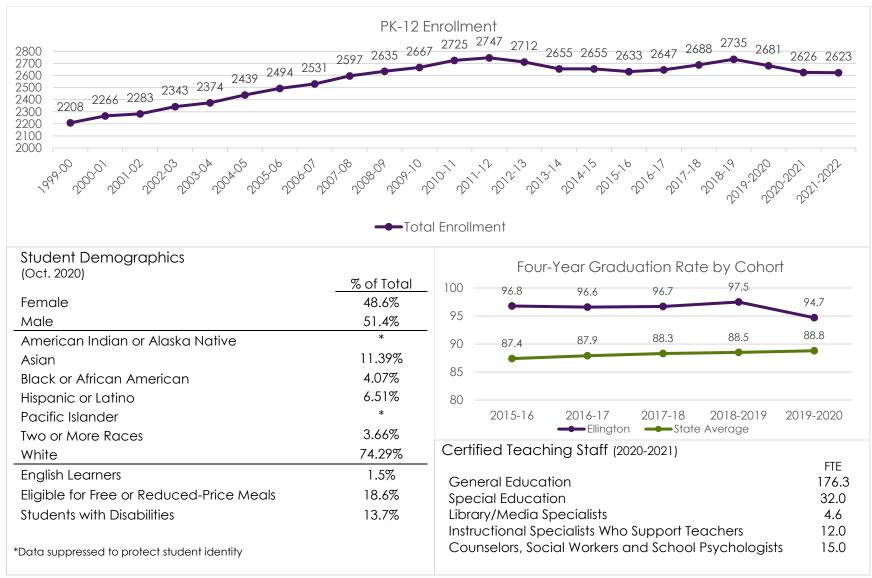
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# ORGANIZATIONAL

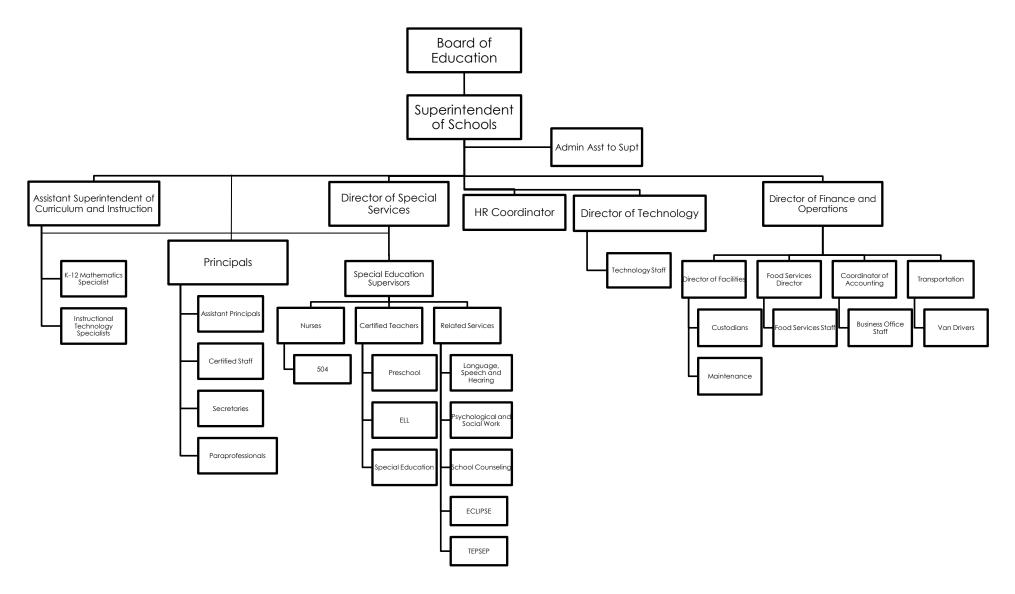


Various Artists – 1<sup>st</sup> Grade – Center School

# **District Profile**



# **Current Organizational Chart**



# **Organizational Philosophy**

#### Vision:



Ellington Public Schools grows exceptional learners and leaders who are courageous, reflective, and contributing citizens of the world.

#### Mission:

Ellington Public Schools creates a culture of learning that challenges and inspires all students on their personalized educational journeys.

#### Our Core Values and Beliefs are:

We empower students and staff with the skills to discover and pursue their own passions and to embrace opportunities to be courageous, reflective, and contributing citizens of the world.

We create an equitable, inclusive and supportive culture where people are safe, accepted, and valued.

We value learning as an enlightening, lifelong process that happens in multiple ways.

We believe that positive relationships among all stakeholders create synergy and are the foundation for our learning community.

We celebrate innovation, collaboration, creativity and multiple forms of success.

We ensure that our learning environments are flexible spaces that encourage interaction, co-creation and independence.

We have an unrelenting commitment to the belief that everyone can continually learn and grow.

In support of our mission and in alignment with our core values and beliefs, our **District Areas of Focus** are:

High Quality Teaching

Social Emotional Learning

**Efficient Operations** 

# **District Initiatives**

This budget supports the work of District Improvement Plan (page 107) and the initiatives contained within.

Focus Areas of Social-Emotional Learning and High Quality Teaching represent a continuation of the past several years' work on Mastery Based Learning, Personalized Learning, Equity and Innovation. The rationale and key measurement updates for the new focus areas are below.

#### Social-Emotional Learning

The rationale for this focus area is to streamline and emphasize the need to create inclusive and supportive environments that foster deep learning and equity. Additionally, student and teacher feedback surrounding peer to peer relationships, stress management, and developing more clear procedures to support social emotional needs have directly influenced this change. During the 2020-2021 school year, the new District

Board Certified Behavior Specialist (BCBA) and Elementary Social Emotional Learning Specialist (SEL) have supported the development and recommendation of a District Wide SEL curriculum rooted in emotional intelligence and the Seeds of Civility. The District is working to adapt RULER, a systemic approach developed at the Center for Emotional Intelligence at YALE University, to the Ellington context. RULER incorporates principles of emotional intelligence into the schools, informing how leaders lead, teachers teach, students learn, and families support students.

### High Quality Teaching

The rationale for this focus area is to keep the district's focus on specific strategies teachers can use in the classroom to increase student engagement such personalized small group instruction and technology integration. Key measurements for this focus area will remain student performance on state assessments. Additionally, grade level curriculum based assessments, intervention data, as well as student survey questions regarding student engagement will also inform and guide the effectiveness of instruction K-12. Additionally, student feedback surrounding peer to peer relationships and stress management will also guide the development and modification of school and classroom learning environments to keep students as engaged as possible across all grade levels and subjects.

### **Efficient Operations**

This focus area emphasizes how the backend district operations and investments in human capital allow the district to make strides. By making life easier for students, parents, and staff, efficient operations allow the district to turn its focus towards the educational mission and vision. Key initiatives under this focus area are implementation of new student information systems, continued investment in human capital, further development of safety and security, and continued investment in a professional learning culture.







# **Facilities Information**

The Ellington Public Schools facilities team does an excellent job maintaining the buildings. The schools are in good condition, with renovations at each school within the past twenty years. However, with the original infrastructure constructed between 1949 and 1966, we must be vigilant about maintenance and continue to have legacy issues from construction during this period. As a result of the yearlong facilities study, the Board has prioritized a renovation of Windermere to be brought forth to the Town for consideration.

#### **Ellington High School**

AZ Manala Chua at

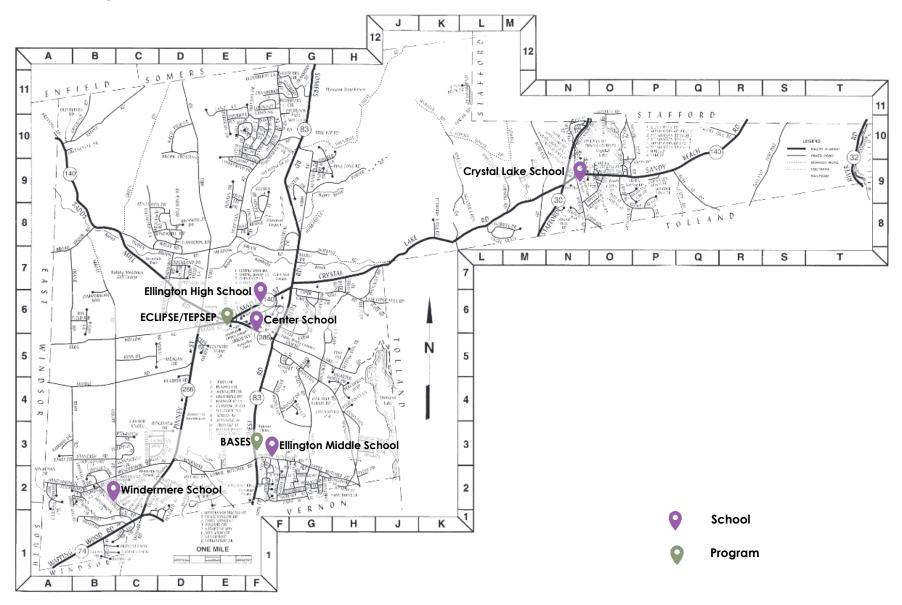
| 47 Maple Street                                 |                          |   |             |                               |                                 |
|---|--------------------------|---|-------------|-------------------------------|---------------------------------|
| Square Feet                                     | 149,531                  | Year Originally Built                                 | 1960        | Year Last Renovated           | 2002                            |
| Immediate concerns:                             | Water pene               | etration and egress at (                              | gymnasium   | n door near loading dock; a   | ir conditioning in large spaces |
| Long-term concerns:                             | •                        | ations for 21st century<br>re (e.g. boilers, oil tank | •           | rater penetration of EFIS abo | ove auditorium; age of          |
| Ellington Middle Scho<br>46 Middle Butcher Roac |                          |   |             |                               |                                 |
| Square Feet                                     | 83,021                   | Year Originally Built                                 | 1954        | Year Last Renovated           | 1998                            |
| Immediate concerns:                             | Air conditic             | oning in gathering spac                               | es (e.g. cc | ıfeteria, gymnasium)          |                                 |
| Long-term concerns:                             | Age of orig              | inal infrastructure & up                              | dates (e.g  | . boiler pumps, VCT flooring) |                                 |
| Windermere School 2 Abbott Road                 |                          |   |             |                               |                                 |
| Square Feet                                     | 84,519                   | Year Originally Built                                 | 1966        | Year Last Renovated           | 2014 – targeted improvements    |
| Immediate concerns:                             | Roof integr<br>afternoon | ity over main office; co                              | ntinued gr  | owth of student population;   | bus lanes in morning and        |
| Long-term concerns:                             | Legacy VA                | T tile in original wings o                            | f building; | single pane windows in origi  | nal wings; boiler efficiency    |

#### Center School

49 Main Street

| Square Feet                                    | 55,847             | Year Originally Built       | 1949            | Year Last Renovated        | 2002                                    |
|--|--------------------|-----------------------------|-----------------|----------------------------|---|
| Immediate concerns:                            | Air conditio       | oning in cafeteria          |                 |                            |   |
| Long-term concerns:                            | Enough ro<br>tank) | om for classrooms and       | currently hous  | es Central Office staff; a | ge of infrastructure (e.g. boilers, oil |
| Crystal Lake School<br>59 South Road           |                    |                             |                 |                            |   |
| Square Feet                                    | 54,395             | Year Originally Built       | 1957            | Year Last Renovated        | 2014                                    |
| Immediate concerns:                            | Housing pr         | e-K program; Closing o      | pen state gra   | nt; minor construction rel | ated issues                             |
| Long-term concerns:                            | Addition o         | f third well for water usc  | age             |                            |   |
| <b>Central Administratio</b><br>47 Main Street | วท                 |                             |                 |                            |   |
| Square Feet                                    | 2,500              | Year Originally Built       | 1972            | Year Last Renovated        | 1998                                    |
| Immediate concerns:                            | Ability to h       | ouse Central Office sta     | ff (e.g. techno | ology); storage            |   |
| Long-term concerns:                            | Functional         | ity of space for profession | onal learning   | and Board of Education     | meetings                                |

### **District Map**



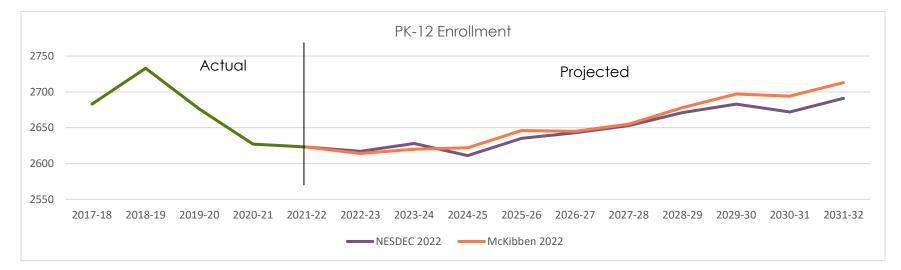
Positive Relationships are the Foundation

# **Enrollment Study**

Following the 2020-2021 school year, where COVID-19 led to dropping enrollment across the country, state, and Ellington, the 2022-2023 has seen enrollment patterns return more to "normal". Students returned to the classroom, though there were still lasting impact of the COVID-19 enrollment decline. Windermere's kindergarten class in 2020-2021 was 25% off the project amount and the district saw no appreciable increase in 1<sup>st</sup> grade and a slight increase in Kindergarten this year above base.

The district received two new enrollment studies this year, both of which show steady-to-increasing enrollment in the next decade. This is especially true at the elementary level, where students are projected to increase by 6-10% over this time period. The ongoing narrative in Connecticut is towards declining enrollment; Ellington's experience has not borne this out in the long haul. While birth rates declined 9-months after the start of the pandemic, there is some consideration of baby boom due to COVID-19, which some are predicting.<sup>3</sup> In Connecticut, births of residents were up 4.83% in 2021 vs 2020. These students would show up in classrooms in 2026-2027.<sup>4</sup>

This modest increase in enrollment over the next decade does not necessarily mean existing capacity will meet future demand. Growth—even if it is modest—would immediately put pressure on the district to balance current, high quality services while maintaining reasonable increases to current operational costs.



<sup>&</sup>lt;sup>3</sup> <u>https://labblog.uofmhealth.org/rounds/researchers-predict-covid-baby-boom</u>

<sup>&</sup>lt;sup>4</sup> <u>https://portal.ct.gov/dph/Health-Information-Systems--Reporting/Hisrhome/Vital-Statistics-Registration-Reports</u>

### Enrollment by school

#### As of January 15, 2022

| Center School | 2017-2018 | 2018-2019 | 2019-2020 | 2020-2021 | 2021-2022 | 2022-2023 |
|---------------|-----------|-----------|-----------|-----------|-----------|-----------|
| Pre-Sc        | chool     |           |           |           |           |           |
| Kindergo      | arten 67  | 70        | 66        | 61        | 69        | 66        |
| Gro           | ide 1 64  | 70        | 71        | 62        | 67        | 72        |
| Gro           | ide 2 47  | 65        | 67        | 65        | 70        | 69        |
| Gro           | ide 3 70  | 51        | 65        | 67        | 72        | 71        |
| Gro           | ide 4 76  | 72        | 51        | 64        | 72        | 74        |
| Gro           | ide 5 67  | 78        | 73        | 49        | 69        | 72        |
| Grc           | ide 6 66  | 71        | 77        | 74        | 52        | 70        |
|               | 457       | 477       | 470       | 442       | 471       | 494       |

| Crystal Lake School | 2017-201   | <b>8 2018-20</b> 1 | 9  | 2019-2020 | 2020-2021 | 2021-2022 | 2022-2023 |
|---------------------|------------|--------------------|----|-----------|-----------|-----------|-----------|
| Pre-S               | School     |                    | 20 | 25        | 16        | 19        | 20        |
| Kinderg             | garten 4   | 12                 | 37 | 43        | 39        | 44        | 41        |
| Gr                  | rade 1 3   | 31                 | 47 | 39        | 42        | 41        | 46        |
| Gr                  | rade 2     | 18                 | 39 | 44        | 38        | 46        | 43        |
| Gr                  | rade 3 3   | 39                 | 49 | 40        | 45        | 44        | 47        |
| Gr                  | rade 4     | 50                 | 42 | 48        | 39        | 44        | 45        |
| Gr                  | rade 5 3   | 37                 | 50 | 46        | 50        | 37        | 44        |
| Gr                  | rade 6 🛛 🗸 | 45                 | 39 | 51        | 49        | 49        | 38        |
|                     | 29         | 2 3                | 23 | 336       | 318       | 324       | 324       |

| Windermere School              | 2017-2018 | 2018-2019 | 2019-2020 | 2020-2021 | 2021-2022 | 2022-2023 |
|--------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|
| Pre-School                     | 62        | 61        | 54        | 39        | 71        | 62        |
| Kindergarten                   | 104       | 83        | 89        | 58        | 91        | 89        |
| Grade 1                        | 89        | 107       | 74        | 90        | 62        | 94        |
| Grade 2                        | 94        | 93        | 113       | 71        | 89        | 64        |
| Grade 3                        | 93        | 89        | 88        | 108       | 72        | 90        |
| Grade 4                        | 83        | 92        | 88        | 90        | 111       | 74        |
| Grade 5                        | 92        | 79        | 81        | 89        | 90        | 111       |
| Grade 6                        | 96        | 88        | 79        | 81        | 90        | 91        |
|                                | 713       | 692       | 666       | 626       | 676       | 675       |
|                                |           |           |           |           |           |           |
| Subtotal Elementary Enrollment | 1462      | 1492      | 1472      | 1386      | 1471      | 1493      |

| Ellington Middle School | 2017-2018 | 2018-2019 | 2019-2020 | 2020-2021 | 2021-2022 | 2022-2023 |
|-------------------------|-----------|-----------|-----------|-----------|-----------|-----------|
| Grad                    | e 7 220   | 219       | 203       | 214       | 210       | 197       |
| Grad                    | e 8 226   | 220       | 214       | 206       | 219       | 212       |
|                         | 446       | 439       | 417       | 420       | 429       | 409       |

| Ellington High School  |          | 2017-2018 | 2018-2019 | 2019-2020 | 2020-2021 | 2021-2022 | 2022-2023 |
|------------------------|----------|-----------|-----------|-----------|-----------|-----------|-----------|
|                        | Grade 9  | 202       | 213       | 205       | 205       | 192       | 206       |
|                        | Grade 10 | 188       | 197       | 208       | 205       | 204       | 189       |
|                        | Grade 11 | 204       | 193       | 193       | 206       | 200       | 204       |
|                        | Grade 12 | 172       | 192       | 184       | 194       | 203       | 195       |
|                        |          | 766       | 795       | 790       | 810       | 799       | 794       |
| Other                  |          | 6         | 6         | 10        | 6         | 7         | 6         |
| Total PK-12 Enrollment |          | 2684      | 2732      | 2682      | 2619      | 2706      | 2702      |

### **Elementary Class Size Projections**

The district has been able to maintain moderately sized classes over the past decade, however increased growth will continue to pressure both the budget and operational capacity (e.g. facility size) to maintain this moving forward.

Currently, the most upward pressure on class size is occurring at Center School. This is in part due to a smaller class of 6<sup>th</sup> graders moving to the middle school next year that is maintained within the current staffing model. Windermere continues to have lower class sizes on average.

The projections used within this budget use historical cohort survival rates and more in line with the NESDEC projections.

The district is currently not requesting an unassigned elementary teacher to keep the budget request down.

However, without the insurance policy of the unassigned teacher, the district will be at risk of needing to hire a teacher without funds identified if a cohort grows beyond what is expected.

| As of 1/15/22 |         | 2021-2022 |       |         | 2022-2023 |       |
|---------------|---------|-----------|-------|---------|-----------|-------|
|               | # Stud. | FTE       | Ratio | # Stud. | FTE       | Ratio |
| Center School |         |           |       |         |           |       |
| Kindergarten  | 69      | 3         | 23.00 | 66      | 3         | 22.00 |
| Grade 1       | 67      | 3         | 22.33 | 72      | 3         | 24.00 |
| Grade 2       | 70      | 3         | 23.33 | 69      | 3         | 23.00 |
| Grade 3       | 72      | 4         | 18.00 | 71      | 3         | 23.67 |
| Grade 4       | 72      | 3         | 24.00 | 74      | 3         | 24.67 |
| Grade 5       | 69      | 3         | 23.00 | 72      | 3         | 24.00 |
| Grade 6       | 52      | 2         | 26.00 | 70      | 3         | 23.33 |
| Total K-6     | 442     | 21        | 22.43 | 494     | 21        | 23.52 |
| Crystal Lake  |         | _         |       |         |           |       |
| Kindergarten  | 44      | 2         | 22.00 | 41      | 2         | 20.50 |
| Grade 1       | 41      | 2         | 20.50 | 46      | 2         | 23.00 |
| Grade 2       | 46      | 2         | 23.00 | 43      | 2         | 21.50 |
| Grade 3       | 44      | 2         | 22.00 | 47      | 2         | 23.50 |
| Grade 4       | 44      | 2         | 22.00 | 45      | 2         | 22.50 |
| Grade 5       | 37      | 2         | 18.50 | 44      | 2         | 22.00 |
| Grade 6       | 49      | 2         | 24.50 | 38      | 2         | 19.00 |
| Total K-6     | 305     | 14        | 21.79 | 304     | 14        | 21.71 |
| Windermere    |         |           |       |         |           |       |
| Kindergarten  | 91      | 5         | 18.20 | 89      | 4         | 22.25 |
| Grade 1       | 62      | 3         | 20.67 | 94      | 5         | 18.80 |
| Grade 2       | 89      | 4         | 22.25 | 64      | 3         | 21.33 |
| Grade 3       | 72      | 4         | 18.00 | 90      | 4         | 22.50 |
| Grade 4       | 111     | 5         | 22.20 | 74      | 4         | 18.50 |
| Grade 5       | 90      | 4         | 22.50 | 111     | 5         | 22.20 |
| Grade 6       | 90      | 4         | 22.50 | 91      | 4         | 22.75 |
| Total K-6     | 605     | 29        | 20.86 | 613     | 29        | 21.14 |

# **Budget Process**

Managing the budget is a process that impacts everyone in the district. The efforts to plan, implement, execute, and monitor the budget cut across the district. At certain times throughout the year, staff will be working on three different budget years. Below is a brief summary of the work done on the budget.

#### Summer

- At the start of the fiscal year, July 1<sup>st</sup>, the new budget goes into effect.
- The Business Services department spends the summer setting up for the start of the school year.
- They also work diligently to process any invoices and get final numbers for the previous year. This culminates in the filing of the EFS to SDE by September 1<sup>st</sup>.
- Early conversations about the following year's budget are held.

#### Fall

- The start of the school year brings additional work as payroll numbers increase and the schools continue purchasing supplies and other materials.
- The Board of Education begins planning for the next year by setting the Budget Calendar and Budget Guidelines (below).
- The administration begins the process of budget development, by asking staff members for budget requests. Budget meetings are held to discuss requests.

#### Winter

- The Superintendent makes his proposal to the Board of Education.
- The Board of Education reviews the Superintendent's proposal and approves a budget during the January meeting.

#### Spring

- The Board of Finance reviews the Board of Education's recommended budget, conducting hearings. The Board of Education budget accounts for roughly 2/3rds of the total Town of Ellington Budget.
- In April the Board of Finance recommends the full Town budget go to Town Meeting.
- In May, at the Town Meeting, the members of the public send the budget to referendum. The budget referendum is held.
- The Business Services department plans for the end of the school year, working to closeout open purchase orders and contracts.

# Budget Calendar

| October – November 12     | Administrators Prepare School & Program Budgets with Input from Staff              |
|---------------------------|--|
| November 15 – November 24 | Review of Budgets with Business Services Team and Submission on Infinite Visions   |
| November 17               | Board of Education Approval of Capital Budget                                      |
| November 29 – December 17 | Superintendent Reviews Budgets with Administrators                                 |
| December 21 – January 21  | Superintendent Prepares Proposed Budget for Presentation to the Board of Education |
| January 5                 | BOE Budget Workshop with Faculty, Staff and Administrators                         |
| January 22                | Board of Education/Administrators Saturday Session                                 |
| January 24                | Board of Selectmen Review of Capital Budgets                                       |
| January 25                | Finance Committee Reviews Budget   |
| January 26                | Board of Education Reviews Budget and Possibly Approves for Submission             |
| February 2                | Board of Education Approves Proposed 2022-2023 Budget for Submission               |
| February 15               | Administration Submits Board of Education Adopted 2022-2023 Budget to the Town     |
| February 15               | Board of Education Budget Documents Published on District Website                  |
| February 16               | Board of Finance Review of Capital Budgets   |
| March 9                   | Board of Finance Review of Board of Education Budget                               |
| April 12                  | Public Hearing, EHS Auditorium   |
| April                     | Board of Finance Budget Deliberations  |
| May 10                    | Annual Town Budget Meeting, EHS Auditorium   |

### **Board of Education Budget Guidelines**

- COVID-19 Response and Long-Term Recovery The Board of Education instructs the administration to take into the macroeconomic and local impacts of the COVID-19 Pandemic response and long-term recovery plan as the budget for 2022-2023 is developed. This includes ensuring one-time grants are used appropriately for one-time uses or programs and staff that do not lock the Board in to longer term obligations.
- 2) Five Year Capital Improvement Plan The Operations Committee of the Board of Education will make its annual recommendation for the Capital Improvement needs of the district. The plan should contain items found during the Facilities Study capital project. Authorization to submit the Five-Year Capital Plan to the town will be provided by the Board of Education no later than its November 2021 meeting.
- 3) Salaries All salary accounts must reflect the implementation of negotiated contracts. Appropriate funds for contracts to be negotiated will be included. The Finance Committee must review non-represented personnel whose salary agreements may expire at the end of the current fiscal year. All adjustments for known or anticipated retirements and vacancies are to be included. Costs associated with any requests for additional time or new positions must be clearly delineated as to their impact upon the budget. The impact of enrollment projections upon staffing must be clearly delineated.
- 4) **Health Insurance** As the Board has moved to a self-insurance model, appropriate funding of the Medical Self-Insurance fund is a long-term initiative that requires dedication and patience. These accounts must reflect the impact of all negotiated contracts. They must also include appropriate funds for any contracts yet to be negotiated. Data related to trend and plan usage will be provided by the Board's insurance representative.
- 5) Utilities With significant inflationary pressures in the utility markets, the district should continue to look for the best pricing available and lock into rate stabilizing contracts where appropriate.
- 6) **District Improvement Plans** The administration is directed to include appropriate funding for curriculum and professional development to support the areas of focus and the strategies contained in the district improvement plans.
- 7) **Technology** The administration is directed to include funding to continue the district's technology initiatives, including buildout of infrastructure and equipment required to maintain and enhance current capacity.
- 8) **Equipment & Supplies** The operating budget should contain continued funding for equipment and supplies, across all disciplines, to appropriately support curricular and instructional needs.

- 9) **Special Services** The administration will continue to meet the district's legal obligations and is encouraged to continue to provide quality services and programs for our students. Revenue generating programs that can be appropriately expanded should be considered.
- 10) **Staffing** The administration is directed to closely monitor student enrollment and to provide staffing recommendations that ensure appropriate class size as well as to meet the various program needs of all students at all levels within the constraints of resources provided. A full analysis of the ideal staffing model, including teaching and administrative positions, shall be conducted as part of the budget process. The budget should clearly delineate any staffing related to the district improvement plans.
- 11) Estimated State-Aid The administration's proposed budget should reflect the nature of any projected changes in stateaid from the current fiscal year, including any modifications to Educational Cost Sharing formula enacted by the legislature.
- 12) **Revenues** The budget should take into account proposed changes to special education revenue accounting practices. Planning around such revenues should be clearly delineated in the budget. The total sum of such revenues and associated expenditures should be a conservative estimation based on the variable nature of the funding source.

## **Account Explanation**

The district is currently undergoing an implementation of new financial software, as the current software will no longer be supported after the 2019-2020 fiscal year. The district administration took this opportunity to examine the chart of accounts and ended up making significant changes.

These changes bring the structure of the chart of accounts, and the descriptors with each element in-line with the most recent federal and state requirements for reporting of district finances. This effort will streamline reporting to the state, but will also provide budget stakeholders with more information.

Each account includes 25 digits, broken up into eight categories. The structure is shown in the color-coded table below. On the following page, you will find an explanation of Object codes used throughout this budget document.

| Fund | Level | Location | Program | Department | Function | Object | Index |
|------|-------|----------|---------|------------|----------|--------|-------|
| XXXX | XX    | XX       | XXX     | XX         | XXXX     | XXX    | XXXXX |

To simplify for everyday processing, each account has an Index number, a unique 5-digit shorthand that is used to quickly lookup account information and prevent possible duplication of account numbers. Here is one full example of an account within our accounting structure:

## Transportation - REG **1000-50-99-100-53-2710-510-99531**

This effort to examine the Chart of Accounts also resulted in the renaming of all accounts—over 500—within the budget.

#### Account Naming Conventions

| Abbreviation | Meaning                      | Abbreviation | Meaning                 |
|--------------|------------------------------|--------------|-------------------------|
| CEN          | Center School                | EDS          | Educational Services    |
| CLS          | Crystal Lake School          | SW           | Systemwide              |
| WIND         | Windermere Elementary School | MAINT        | Maintenance             |
| EMS          | Ellington Middle School      | TECH         | Technology              |
| EHS          | Ellington High School        | CO           | Central Office          |
| SEP          | Special Education Programs   | VOAG         | Vocational-Agricultural |
| PS           | Pupil Services               |              |                         |

## **Object Explanation**

| Object | Description                                |
|--------|--|
| 111    | Certified Salaries                         |
| 112    | Noncertified Salaries                      |
| 119    | Other Personnel                            |
| 121    | Certified Substitutes                      |
| 122    | Noncertified Substitutes                   |
| 130    | Other Compensation                         |
| 200    | Employee Benefits                          |
| 210    | Group Insurance                            |
| 220    | Social Security                            |
| 230    | Retirement                                 |
| 250    | Tuition Reimbursement                      |
| 260    | Unemployment                               |
| 270    | Workers Compensation                       |
| 290    | Other Employee Benefits                    |
| 300    | Purchased Services                         |
| 310    | Official/Administrative Services           |
| 320    | Professional Educational Services          |
| 330    | Employee Training and Development          |
| 340    | Other Professional Services                |
| 350    | Technical Services                         |
| 400    | Purchased Property Services                |
| 410    | Utility Services                           |
| 420    | Cleaning Services                          |
| 430    | Repairs and Maintenance Services           |
| 440    | Rentals                                    |
| 441    | Rentals of Land and Buildings              |
| 442    | Rental of Equipment and Vehicles           |
| 443    | Rentals of Computers and Related Equipment |
| 450    | Construction Services                      |
| 490    | Other Purchased Property Services          |
| 510    | Student Transportation Services            |
| 520    | Insurance                                  |

| Object | Description                            |
|--------|--|
| 530    | Communications                         |
| 540    | Advertising                            |
| 550    | Printing and Binding                   |
| 560    | Tuition                                |
| 561    | Tuition to Public Schools              |
| 563    | Tuition to Private Schools             |
| 570    | Food Service Management                |
| 580    | Travel                                 |
| 600    | Supplies                               |
| 610    | General Supplies                       |
| 620    | Energy                                 |
| 621    | Natural Gas                            |
| 622    | Electricity                            |
| 623    | Propane                                |
| 624    | Oil                                    |
| 626    | Gasoline                               |
| 629    | Other Energy                           |
| 640    | Books and Periodicals                  |
| 650    | Technology Supplies                    |
| 700    | Property                               |
| 710    | Land and Land Improvements             |
| 720    | Buildings                              |
| 730    | Equipment                              |
| 731    | Machinery                              |
| 732    | Vehicles                               |
| 733    | Furniture and Fixtures                 |
| 734    | Technology Hardware                    |
| 735    | Technology Software Equipment          |
| 810    | Dues and Fees                          |
| 820    | Judgements Against the School District |
| 890    | Other Misc.                            |
| 910    | Fund Transfers                         |

## **FINANCIAL**



Lydsie Kozik – Grade 7 – Ellington Middle School

## **Board of Education - Budget Summary**

## Summary by Location

| Location            | 2019-2020<br>Actual | 2020-2021<br>Actual | 2021-2022<br>Adopted | 2021-2022<br>Transfers | 2021-2022<br>Adj. Budget | 2022-2023<br>Proposed | Difference<br>(\$) | Difference<br>(%) |
|---------------------|---------------------|---------------------|----------------------|------------------------|--------------------------|-----------------------|--------------------|-------------------|
| BASES - 08          | \$0.00              | \$0.00              | \$0                  | \$142,000              | \$142,000                | \$100,789             | \$100,789          | 0.00              |
| Center School - 01  | \$2,441,774.62      | \$2,537,849.25      | \$2,648,386          | \$0                    | \$2,648,386              | \$2,752,409           | \$104,023          | 3.93              |
| Central Office - 91 | \$1,139,778.69      | \$1,134,326.20      | \$1,148,878          | \$0                    | \$1,148,878              | \$1,312,994           | \$164,116          | 14.28             |
| CLS - 02            | \$1,652,543.16      | \$1,825,808.34      | \$1,931,979          | \$0                    | \$1,931,979              | \$1,966,902           | \$34,923           | 1.81              |
| District - 99       | \$18,496,793.86     | \$19,362,482.53     | \$20,241,425         | (\$142,000)            | \$20,099,425             | \$20,897,959          | \$656,534          | 3.24              |
| ECLIPSE - 04        | \$8,418.47          | \$1,910.78          | \$20,510             | \$0                    | \$20,510                 | \$20,510              | \$0                | 0.00              |
| EHS - 61            | \$7,014,985.05      | \$7,390,478.82      | \$7,538,094          | \$0                    | \$7,538,094              | \$7,837,334           | \$299,240          | 3.97              |
| EMS - 51            | \$3,230,921.14      | \$3,490,225.52      | \$3,597,262          | \$0                    | \$3,597,262              | \$3,716,684           | \$119,422          | 3.32              |
| Maintenance - 92    | \$0.00              | \$3,690.08          | \$4,500              | \$0                    | \$4,500                  | \$4,500               | \$0                | 0.00              |
| Wind - 06           | \$4,206,468.06      | \$4,377,163.67      | \$4,457,717          | \$0                    | \$4,457,717              | \$4,559,745           | \$102,028          | 2.29              |
| Grand Total         | \$38,191,683.05     | \$40,123,935.19     | \$41,588,751         | \$0                    | \$41,588,751             | \$43,169,826          | \$1,581,075        | 3.80              |

## Summary by Department

| Department                               | 2019-2020<br>Actual | 2020-2021<br>Actual | 2021-2022<br>Adopted | 2021-2022<br>Transfers | 2021-2022<br>Adj. Budget | 2022-2023<br>Proposed | Difference<br>(\$) | Difference<br>(%) |
|--|---------------------|---------------------|----------------------|------------------------|--------------------------|-----------------------|--------------------|-------------------|
| Academic Enhancement - 58                | \$0.00              | \$11,637.68         | \$45,000             | \$0                    | \$45,000                 | \$0                   | (\$45,000)         | (100.00)          |
| Administration - 41                      | \$3,177,276.34      | \$3,209,397.17      | \$3,393,829          | (\$300)                | \$3,393,529              | \$3,678,999           | \$285,170          | 8.40              |
| AP Capstone - 01                         | \$374.71            | \$1,358.12          | \$1,589              | \$0                    | \$1,589                  | \$1,589               | \$0                | 0.00              |
| Art - 02                                 | \$16,563.22         | \$23,246.00         | \$23,650             | \$0                    | \$23,650                 | \$24,221              | \$571              | 2.41              |
| Athletics - 03                           | \$330,387.89        | \$385,881.74        | \$395,886            | \$0                    | \$395,886                | \$401,930             | \$6,044            | 1.53              |
| Board of Education - 42                  | \$256,702.03        | \$516,596.88        | \$396,306            | \$0                    | \$396,306                | \$398,767             | \$2,461            | 0.62              |
| Business Education - 04                  | \$2,871.39          | \$4,123.63          | \$6,829              | \$0                    | \$6,829                  | \$6,506               | (\$323)            | (4.73)            |
| Business Services - 56                   | \$0.00              | -\$9,446.09         | \$O                  | \$0                    | \$0                      | \$0                   | \$0                | 0.00              |
| Central Office - 43                      | \$244,999.96        | \$185,650.39        | \$206,918            | \$0                    | \$206,918                | \$213,650             | \$6,732            | 3.25              |
| Computer Science - 05                    | \$7,466.06          | \$10,059.14         | \$11,859             | \$0                    | \$11,859                 | \$11,904              | \$45               | 0.38              |
| Curriculum/Professional Development - 44 | \$86,958.48         | \$69,650.00         | \$119,768            | \$0                    | \$119,768                | \$87,819              | (\$31,949)         | (26.68)           |
| Custodial/Maintenance - 45               | \$2,736,815.48      | \$2,755,870.99      | \$2,710,169          | \$0                    | \$2,710,169              | \$2,841,749           | \$131,580          | 4.86              |

| Educational Services - 55          | \$154,056.80    | \$206,399.21    | \$172,450    | \$0           | \$172,450    | \$146,000    | (\$26,450)  | (15.34) |
|------------------------------------|-----------------|-----------------|--------------|---------------|--------------|--------------|-------------|---------|
| Employee Benefits - 46             | \$6,663,162.22  | \$6,566,948.85  | \$7,062,908  | \$0           | \$7,062,908  | \$7,648,144  | \$585,236   | 8.29    |
| English/Language Arts - 06         | \$60,282.40     | \$102,338.71    | \$77,525     | (\$150)       | \$77,375     | \$77,482     | (\$43)      | (0.06)  |
| Family & Consumer Science - 07     | \$13,827.38     | \$15,902.66     | \$19,824     | (\$750)       | \$19,074     | \$20,665     | \$841       | 4.24    |
| General Instruction - 08           | \$13,472,263.30 | \$13,757,139.77 | \$14,229,806 | \$4,685       | \$14,234,491 | \$14,869,751 | \$639,945   | 4.50    |
| Guidance - 25                      | \$374,288.66    | \$451,559.60    | \$455,697    | \$0           | \$455,697    | \$474,563    | \$18,866    | 4.14    |
| Health & Safety - 47               | \$535,516.74    | \$562,131.04    | \$585,037    | \$0           | \$585,037    | \$604,239    | \$19,202    | 3.28    |
| Library/Media - 09                 | \$163,393.79    | \$172,640.51    | \$179,205    | (\$225)       | \$178,980    | \$182,006    | \$2,801     | 1.56    |
| Math - 10                          | \$29,495.68     | \$42,445.29     | \$43,670     | \$0           | \$43,670     | \$42,575     | (\$1,095)   | (2.51)  |
| Misc. Programs - 30                | \$37,134.81     | \$66,971.00     | \$56,238     | \$0           | \$56,238     | \$56,371     | \$133       | 0.24    |
| Misc. Systemwide Programs - 48     | \$0.00          | \$315,215.40    | \$O          | \$0           | \$O          | \$0          | \$0         | 0.00    |
| Music - 11                         | \$26,503.74     | \$27,205.82     | \$39,745     | \$0           | \$39,745     | \$41,277     | \$1,532     | 3.85    |
| Occupational/Physical Therapy - 12 | \$72,333.00     | \$73,748.72     | \$74,141     | \$0           | \$74,141     | \$77,742     | \$3,601     | 4.86    |
| PE/Health - 13                     | \$5,769.57      | \$11,298.38     | \$11,616     | \$0           | \$11,616     | \$11,695     | \$79        | 0.68    |
| PreK - 26                          | \$142,680.00    | \$263,999.49    | \$150,805    | \$0           | \$150,805    | \$152,326    | \$1,521     | 1.01    |
| Pupil Services - 15                | \$2,345,256.21  | \$2,409,584.10  | \$2,428,509  | \$0           | \$2,428,509  | \$2,364,484  | (\$64,025)  | (2.64)  |
| Reading - 16                       | \$7,852.04      | \$2,632.39      | \$2,791      | \$0           | \$2,791      | \$2,791      | \$0         | 0.00    |
| Science - 17                       | \$19,390.85     | \$21,351.50     | \$36,994     | (\$1,735)     | \$35,259     | \$37,277     | \$283       | 0.76    |
| Self Funded Dental - 50            | \$48,337.74     | \$26.52         | \$O          | \$0           | \$O          | \$0          | \$0         | 0.00    |
| Social Studies - 18                | \$13,891.72     | \$19,745.59     | \$20,989     | \$0           | \$20,989     | \$19,961     | (\$1,028)   | (4.90)  |
| Special Education - 20             | \$2,921,869.23  | \$2,978,810.63  | \$3,208,340  | \$0           | \$3,208,340  | \$3,248,443  | \$40,103    | 1.25    |
| Special Education & Programs - 54  | \$1,399,167.78  | \$1,290,983.80  | \$1,641,498  | <b>(</b> \$0) | \$1,641,498  | \$1,569,601  | (\$71,897)  | (4.38)  |
| Special Programs - 19              | \$2,213.53      | \$6,694.31      | \$7,297      | \$0           | \$7,297      | \$7,297      | \$0         | 0.00    |
| Student Activity - 21              | \$107,528.84    | \$87,324.53     | \$116,830    | \$0           | \$116,830    | \$124,334    | \$7,504     | 6.42    |
| Summer Programs - 57               | \$48,337.74     | \$78,900.32     | \$55,000     | \$0           | \$55,000     | \$60,000     | \$5,000     | 9.09    |
| Technical Education - 22           | \$33,377.25     | \$28,224.43     | \$31,905     | (\$1,525)     | \$30,380     | \$31,905     | \$0         | 0.00    |
| Technology - 52                    | \$824,343.37    | \$1,080,583.21  | \$871,806    | \$0           | \$871,806    | \$864,324    | (\$7,482)   | (0.86)  |
| Theatre Arts - 23                  | \$2,703.61      | \$2,454.23      | \$8,199      | \$0           | \$8,199      | \$8,200      | \$1         | 0.01    |
| Transportation - 53                | \$1,801,377.00  | \$2,300,220.65  | \$2,664,830  | \$0           | \$2,664,830  | \$2,735,346  | \$70,516    | 2.65    |
| World Languages - 24               | \$4,912.49      | \$16,428.88     | \$23,293     | \$0           | \$23,293     | \$23,893     | \$600       | 2.58    |
| Grand Total                        | \$38,191,683.05 | \$40,123,935.19 | \$41,588,751 | (\$0)         | \$41,588,751 | \$43,169,826 | \$1,581,075 | 3.80    |

## Accounts by Object

### **Salaries**

| Obj. | Account                          | Description                              | 2019-2020<br>Actual | 2020-2021<br>Actual | 2021-2022<br>Adopted | 2021-2022<br>Transfers | 2021-2022<br>Adj. Budget | 2022-2023<br>Proposed | Difference<br>(\$) | Difference<br>(%) |
|------|----------------------------------|--|---------------------|---------------------|----------------------|------------------------|--------------------------|-----------------------|--------------------|-------------------|
| 111  | 1000.10.01.100.41.2410.111.14101 | Administration - CEN                     | \$145,677.00        | \$149,329.00        | \$153,677            | \$0                    | \$153,677                | \$158,307             | \$4,630            | 3.01              |
| 111  | 1000.10.02.100.41.2410.111.14102 | Administration - CLS                     | \$147,677.00        | \$152,329.00        | \$157,677            | \$0                    | \$157,677                | \$150,392             | (\$7,285)          | (4.62)            |
| 111  | 1000.50.91.100.41.2320.111.14191 | Administration - CO                      | \$307,778.00        | \$187,651.00        | \$184,651            | \$0                    | \$184,651                | \$319,014             | \$134,363          | 72.76             |
| 111  | 1000.30.61.100.41.2410.111.14161 | Administration - EHS                     | \$421,501.25        | \$422,224.65        | \$442,646            | \$0                    | \$442,646                | \$466,721             | \$24,075           | 5.43              |
| 111  | 1000.20.51.100.41.2410.111.14151 | Administration - EMS                     | \$274,126.00        | \$276,519.34        | \$283,516            | \$0                    | \$283,516                | \$308,572             | \$25,056           | 8.83              |
| 111  | 1000.50.91.100.41.2210.111.14115 | Administration - Pupil Services          | \$161,889.00        | \$170,003.00        | \$167,003            | \$0                    | \$167,003                | \$180,211             | \$13,208           | 7.90              |
| 111  | 1000.50.91.200.41.2190.111.14120 | Administration - SEP                     | \$404,352.80        | \$421,939.00        | \$435,139            | \$0                    | \$435,139                | \$444,127             | \$8,988            | 2.06              |
| 111  | 1000.10.06.100.41.2410.111.14106 | Administration - WIND                    | \$263,016.30        | \$318,189.67        | \$292,827            | \$0                    | \$292,827                | \$301,649             | \$8,822            | 3.01              |
| 111  | 1000.50.08.200.54.1000.111.10808 | Teachers - BASES                         | \$0.00              | \$0.00              | \$0                  | \$142,000              | \$142,000                | \$99,389              | \$99,389           | 0.00              |
| 111  | 1000.10.01.100.08.1000.111.10108 | Teachers - CEN                           | \$1,589,048.81      | \$1,588,479.20      | \$1,663,714          | \$0                    | \$1,663,714              | \$1,739,215           | \$75,501           | 4.53              |
| 111  | 1000.10.02.100.08.1000.111.10208 | Teachers - CLS                           | \$990,042.00        | \$1,010,012.19      | \$1,060,834          | \$0                    | \$1,060,834              | \$1,068,434           | \$7,600            | 0.71              |
| 111  | 1000.30.61.100.08.1000.111.16108 | Teachers - EHS                           | \$4,643,059.33      | \$4,720,262.72      | \$4,830,752          | \$0                    | \$4,830,752              | \$5,013,183           | \$182,431          | 3.77              |
| 111  | 1000.20.51.100.08.1000.111.15108 | Teachers - EMS                           | \$2,217,190.82      | \$2,312,830.25      | \$2,408,450          | \$0                    | \$2,408,450              | \$2,470,373           | \$61,923           | 2.57              |
| 111  | 1000.30.61.100.25.2120.111.16125 | Teachers - Guidance - EHS                | \$365,112.00        | \$364,868.00        | \$364,998            | \$0                    | \$364,998                | \$378,549             | \$13,551           | 3.71              |
| 111  | 1000.50.99.100.08.1000.111.19908 | Teachers - Itinerant                     | \$478,796.94        | \$496,598.48        | \$560,009            | \$0                    | \$560,009                | \$808,550             | \$248,541          | 44.38             |
| 111  | 1000.11.02.200.26.1000.111.10226 | Teachers - PreK - CLS                    | \$0.00              | \$57,864.00         | \$61,086             | \$0                    | \$61,086                 | \$64,246              | \$3,160            | 5.17              |
| 111  | 1000.11.06.200.26.1000.111.10626 | Teachers - PreK - WIND                   | \$142,680.00        | \$108,128.38        | \$89,719             | \$0                    | \$89,719                 | \$88,080              | (\$1,639)          | (1.82)            |
| 111  | 1000.50.99.100.15.1000.111.19915 | Teachers - Pupil Services                | \$2,327,710.65      | \$2,386,056.68      | \$2,404,214          | \$0                    | \$2,404,214              | \$2,344,588           | (\$59,626)         | (2.48)            |
| 111  | 1000.50.99.200.20.2100.111.19920 | Teachers - SEP                           | \$1,804,295.19      | \$1,845,886.90      | \$1,916,399          | \$0                    | \$1,916,399              | \$1,956,502           | \$40,103           | 2.09              |
| 111  | 1000.10.06.100.08.1000.111.10608 | Teachers - WIND                          | \$2,769,749.22      | \$2,653,968.23      | \$2,861,259          | \$0                    | \$2,861,259              | \$2,898,026           | \$36,767           | 1.28              |
|      | Subtotal                         | Administration Figure 2                  | \$19,453,702.31     | \$19,643,139.69     | \$20,338,570         | \$142,000              | \$20,480,570             | \$21,258,128          | \$919,558          | 4.49              |
| 112  | 1000.50.91.100.41.2510.112.14142 | Administration - Finance &<br>Operations | \$0.00              | \$130,672.00        | \$130,672            | \$0                    | \$130,672                | \$144,854             | \$14,182           | 10.85             |
| 112  | 1000.20.51.100.08.1000.112.12052 | Aides - EMS - REG                        | \$0.00              | \$0.00              | \$0                  | <b>\$</b> 0            | \$0                      | \$0                   | \$0                | 0.00              |
| 112  | 1000.10.01.100.09.2220.112.12201 | Aides - Media - CEN                      | \$18,950.72         | \$19,269.62         | \$20,615             | \$0                    | \$20,615                 | \$20,615              | \$0                | 0.00              |
| 112  | 1000.10.02.100.09.2220.112.12202 | Aides - Media - CLS                      | \$19,287.18         | \$20,217.60         | \$20,615             | \$0                    | \$20,615                 | \$20,615              | \$0                | 0.00              |
| 112  | 1000.30.61.100.09.2220.112.12261 | Aides - Media - EHS                      | \$25,521.15         | \$26,455.41         | \$27,117             | \$0                    | \$27,117                 | \$27,117              | \$0                | 0.00              |
| 112  | 1000.20.51.100.09.2220.112.12251 | Aides - Media - EMS                      | \$19,317.74         | \$20,316.24         | \$20,666             | \$0                    | \$20,666                 | \$20,666              | \$0                | 0.00              |
|      |                                  |  |                     |                     |                      |                        |                          |                       |                    |                   |

| Obj. | Account                          | Description                 | 2019-2020<br>Actual | 2020-2021<br>Actual | 2021-2022<br>Adopted | 2021-2022<br>Transfers | 2021-2022<br>Adj. Budget | 2022-2023<br>Proposed | Difference<br>(\$) | Difference<br>(%) |
|------|----------------------------------|-----------------------------|---------------------|---------------------|----------------------|------------------------|--------------------------|-----------------------|--------------------|-------------------|
| 112  | 1000.10.06.100.09.2220.112.12206 | Aides - Media - WIND        | \$19,350.30         | \$20,112.30         | \$20,616             | \$0                    | \$20,616                 | \$20,616              | \$0                | 0.00              |
| 112  | 1000.11.06.200.26.1000.112.12606 | Aides - PreK - WIND         | \$0.00              | \$98,007.11         | \$0                  | \$0                    | \$0                      | \$0                   | \$0                | 0.00              |
| 112  | 1000.10.01.100.08.1000.112.12101 | Aides - REG - CEN           | \$69,594.61         | \$65,666.89         | \$111,960            | \$0                    | \$111,960                | \$110,210             | (\$1,750)          | (1.56)            |
| 112  | 1000.10.02.100.08.1000.112.12102 | Aides - REG - CLS           | \$54,538.84         | \$49,177.56         | \$50,756             | \$0                    | \$50,756                 | \$57,896              | \$7,140            | 14.06             |
| 112  | 1000.30.61.100.08.1000.112.12161 | Aides - REG - EHS           | \$25,384.22         | \$32,183.52         | \$31,144             | \$0                    | \$31,144                 | \$32,492              | \$1,348            | 4.32              |
| 112  | 1000.50.99.100.08.1000.112.12190 | Aides - REG - Subs          | \$11,495.00         | \$5,399.77          | \$10,000             | \$0                    | \$10,000                 | \$10,000              | \$0                | 0.00              |
| 112  | 1000.10.06.100.08.1000.112.12106 | Aides - REG - WIND          | \$113,146.86        | \$96,188.13         | \$110,146            | \$0                    | \$110,146                | \$130,676             | \$20,530           | 18.63             |
| 112  | 1000.50.08.200.54.1000.112.12008 | Aides - SEP - BASES         | \$0.00              | \$0.00              | \$0                  | \$0                    | \$O                      | \$0                   | \$0                | 0.00              |
| 112  | 1000.10.01.200.20.1000.112.12001 | Aides - SEP - CEN           | \$214,023.48        | \$204,282.74        | \$217,740            | \$0                    | \$217,740                | \$217,740             | \$0                | 0.00              |
| 112  | 1000.10.02.200.20.1000.112.12002 | Aides - SEP - CLS           | \$92,636.53         | \$101,987.67        | \$139,318            | \$0                    | \$139,318                | \$139,318             | \$0                | 0.00              |
| 112  | 1000.30.61.200.20.1000.112.12061 | Aides - SEP - EHS           | \$214,222.34        | \$187,017.62        | \$228,036            | \$0                    | \$228,036                | \$228,036             | \$0                | 0.00              |
| 112  | 1000.20.51.200.20.1000.112.12051 | Aides - SEP - EMS           | \$188,323.62        | \$181,641.34        | \$204,595            | \$0                    | \$204,595                | \$204,595             | \$0                | 0.00              |
| 112  | 1000.50.99.200.20.1000.112.12099 | Aides - SEP - Summer        | \$47,671.28         | \$37,412.38         | \$60,000             | \$0                    | \$60,000                 | \$60,000              | \$0                | 0.00              |
| 112  | 1000.10.06.200.20.1000.112.12006 | Aides - SEP - WIND          | \$360,696.79        | \$378,500.20        | \$386,752            | \$0                    | \$386,752                | \$386,752             | \$0                | 0.00              |
| 112  | 1000.50.99.100.45.2600.112.14593 | Courier - SW                | \$0.00              | \$13,550.23         | \$18,506             | \$0                    | \$18,506                 | \$18,506              | \$0                | 0.00              |
| 112  | 1000.10.01.100.45.2600.112.14501 | Custodians - CEN            | \$143,366.40        | \$154,127.84        | \$146,035            | \$0                    | \$146,035                | \$161,387             | \$15,352           | 10.51             |
| 112  | 1000.10.02.100.45.2600.112.14502 | Custodians - CLS            | \$144,393.44        | \$150,613.00        | \$147,058            | \$0                    | \$147,058                | \$161,387             | \$14,329           | 9.74              |
| 112  | 1000.30.61.100.45.2600.112.14561 | Custodians - EHS            | \$276,050.24        | \$306,025.02        | \$329,928            | \$0                    | \$329,928                | \$353,995             | \$24,067           | 7.29              |
| 112  | 1000.20.51.100.45.2600.112.14551 | Custodians - EMS            | \$170,689.76        | \$174,270.88        | \$185,039            | \$0                    | \$185,039                | \$203,404             | \$18,365           | 9.92              |
| 112  | 1000.50.99.100.45.2600.112.14592 | Custodians - Summer - SW    | \$54,961.00         | \$22,218.25         | \$55,000             | \$0                    | \$55,000                 | \$55,000              | \$0                | 0.00              |
| 112  | 1000.50.99.100.45.2600.112.14591 | Custodians - SW             | \$43,953.12         | \$45,293.62         | \$44,767             | \$0                    | \$44,767                 | \$46,863              | \$2,096            | 4.68              |
| 112  | 1000.10.06.100.45.2600.112.14506 | Custodians - WIND           | \$230,612.60        | \$233,030.88        | \$234,545            | \$0                    | \$234,545                | \$255,133             | \$20,588           | 8.77              |
| 112  | 1000.50.99.100.47.2130.112.00000 | Health Salaries             | \$379,459.31        | \$0.00              | \$0                  | \$0                    | \$0                      | \$0                   | \$0                | 0.00              |
| 112  | 1000.50.99.100.45.2600.112.14599 | Maintenance - SW            | \$260,717.62        | \$113,966.14        | \$274,591            | \$0                    | \$274,591                | \$273,074             | (\$1,517)          | (0.55)            |
| 112  | 1000.10.01.100.47.2130.112.14701 | Nurse - CEN                 | \$0.00              | \$57,072.20         | \$57,073             | \$0                    | \$57,073                 | \$59,850              | \$2,777            | 4.86              |
| 112  | 1000.10.02.100.47.2130.112.14702 | Nurse - CLS                 | \$0.00              | \$57,072.20         | \$57,073             | \$0                    | \$57,073                 | \$59,850              | \$2,777            | 4.86              |
| 112  | 1000.30.61.100.47.2130.112.14761 | Nurse - EHS                 | \$0.00              | \$78,399.56         | \$78,877             | \$0                    | \$78,877                 | \$82,058              | \$3,181            | 4.03              |
| 112  | 1000.20.51.100.47.2130.112.14751 | Nurse - EMS                 | \$0.00              | \$57,072.20         | \$57,073             | \$0                    | \$57,073                 | \$59,850              | \$2,777            | 4.86              |
| 112  | 1000.10.06.100.47.2130.112.14706 | Nurse - WIND                | \$0.00              | \$114,144.40        | \$114,146            | \$0                    | \$114,146                | \$119,700             | \$5,554            | 4.86              |
| 112  | 1000.50.99.200.12.2160.112.19912 | Occupational Therapist - SW | \$72,333.00         | \$73,748.72         | \$74,141             | \$0                    | \$74,141                 | \$77,742              | \$3,601            | 4.85              |
| 112  | 1000.30.61.100.47.2660.112.14861 | Security Salaries - EHS     | \$46,791.82         | \$47,324.00         | \$47,324             | \$0                    | \$47,324                 | \$48,460              | \$1,136            | 2.40              |

| Obj. | Account                          | Description                                 | 2019-2020<br>Actual | 2020-2021<br>Actual | 2021-2022<br>Adopted | 2021-2022<br>Transfers | 2021-2022<br>Adj. Budget | 2022-2023<br>Proposed | Difference<br>(\$) | Difference<br>(%) |
|------|----------------------------------|---|---------------------|---------------------|----------------------|------------------------|--------------------------|-----------------------|--------------------|-------------------|
| 112  | 1000.50.99.100.41.2510.112.14456 | Support - Business Office - CO              | \$238,318.48        | \$250,996.97        | \$250,138            | \$0                    | \$250,138                | \$262,752             | \$12,614           | 5.04              |
| 112  | 1000.10.01.100.41.2410.112.14401 | Support - CEN                               | \$63,512.31         | \$61,777.96         | \$67,227             | \$0                    | \$67,227                 | \$72,139              | \$4,912            | 7.30              |
| 112  | 1000.10.02.100.41.2410.112.14402 | Support - CLS                               | \$45,240.78         | \$42,733.70         | \$58,627             | \$0                    | \$58,627                 | \$61,776              | \$3,149            | 5.37              |
| 112  | 1000.50.99.100.41.2320.112.14491 | Support - CO                                | \$153,507.52        | \$158,803.10        | \$240,664            | \$0                    | \$240,664                | \$249,111             | \$8,447            | 3.50              |
| 112  | 1000.30.61.100.41.2410.112.14461 | Support - EHS                               | \$145,061.25        | \$152,223.04        | \$154,401            | \$0                    | \$154,401                | \$164,589             | \$10,188           | 6.59              |
| 112  | 1000.20.51.100.41.2410.112.14451 | Support - EMS                               | \$74,660.90         | \$78,242.10         | \$79,807             | \$0                    | \$79,807                 | \$85,484              | \$5,677            | 7.11              |
| 112  | 1000.30.61.100.25.2120.112.14462 | Support - Guidance - EHS                    | \$0.00              | \$43,705.11         | \$44,745             | \$0                    | \$44,745                 | \$47,940              | \$3,195            | 7.14              |
| 112  | 1000.20.51.100.25.2120.112.14452 | Support - Guidance - EMS                    | \$0.00              | \$31,450.02         | \$32,079             | \$0                    | \$32,079                 | \$34,349              | \$2,270            | 7.07              |
| 112  | 1000.50.91.100.41.2120.112.14415 | Support - Pupil Services - CO               | \$114,324.90        | \$45,548.33         | \$44,745             | \$0                    | \$44,745                 | \$47,940              | \$3,195            | 7.14              |
| 112  | 1000.50.91.200.41.2190.112.14420 | Support - SEP                               | \$54,158.92         | \$56,395.58         | \$58,589             | \$0                    | \$58,589                 | \$65,498              | \$6,909            | 11.79             |
| 112  | 1000.50.91.100.42.2570.112.14495 | Support - Sub Coordinator - SW              | \$0.00              | \$15,300.00         | \$15,800             | \$0                    | \$15,800                 | \$16,200              | \$400              | 2.53              |
| 112  | 1000.10.06.100.41.2410.112.14406 | Support - WIND                              | \$94,453.88         | \$97,972.75         | \$101,411            | \$0                    | \$101,411                | \$108,751             | \$7,340            | 7.23              |
| 112  | 1000.50.99.100.52.2580.112.15299 | Technology Salaries - SW                    | \$417,299.60        | \$430,103.37        | \$434,584            | \$0                    | \$434,584                | \$430,236             | (\$4,348)          | (1.00)            |
| 112  | 1000.50.99.200.53.2702.112.15399 | Van Drivers - Salaries                      | \$91,613.41         | \$66,518.60         | \$100,000            | \$0                    | \$100,000                | \$100,000             | \$0                | 0.00              |
|      | Subtotal                         |   | \$4,809,640.92      | \$4,904,207.87      | \$5,394,741          | \$0                    | \$5,394,741              | \$5,615,222           | \$220,481          | 4.09              |
| 122  | 1000.50.99.200.20.1000.122.12090 | Aides - SEP - Subs                          | \$0.00              | \$14,771.47         | \$30,000             | \$0                    | \$30,000                 | \$30,000              | \$0                | 0.00              |
| 122  | 1000.50.99.100.45.2600.122.14590 | Custodians - Subs - SW                      | \$17,069.67         | \$49,251.39         | \$27,500             | \$0                    | \$27,500                 | \$30,000              | \$2,500            | 9.09              |
| 122  | 1000.50.91.100.42.2310.122.14442 | Support - BOE                               | \$252.00            | \$16,818.61         | \$5,000              | \$0                    | \$5,000                  | \$7,000               | \$2,000            | 40.00             |
| 122  | 1000.50.99.100.41.2300.122.14490 | Support - Subs - SW                         | \$30,136.70         | \$8,787.87          | \$32,800             | \$0                    | \$32,800                 | \$32,800              | \$0                | 0.00              |
| 122  | 1000.50.99.100.08.1000.122.19990 | Teachers - Subs - REG                       | \$265,265.53        | \$412,426.64        | \$315,000            | \$0                    | \$315,000                | \$315,000             | \$0                | 0.00              |
| 122  | 1000.50.99.200.20.1000.122.19995 | Teachers - Subs - SEP                       | \$0.00              | \$17,428.58         | \$25,500             | \$0                    | \$25,500                 | \$25,500              | \$0                | 0.00              |
|      | Subtotal                         |   | \$312,723.90        | \$519,484.56        | \$435,800            | \$0                    | \$435,800                | \$440,300             | \$4,500            | 1.03              |
| 130  | 1000.50.99.100.48.1000.130.99991 | COVID-19 - Salaries                         | \$0.00              | \$81,595.82         | \$0                  | \$0                    | \$O                      | \$0                   | \$0                | 0.00              |
| 130  | 1000.50.99.100.30.2600.130.13453 | Custodians - OT - SW                        | \$8,088.86          | \$23,870.53         | \$35,000             | \$0                    | \$35,000                 | \$35,000              | \$0                | 0.00              |
| 130  | 1000.50.99.100.45.3200.130.13452 | Custodians - School Use - SW                | \$24,377.14         | \$5,476.54          | \$0                  | \$0                    | \$O                      | \$0                   | \$0                | 0.00              |
| 130  | 1000.50.99.200.15.1000.130.13540 | Homebound Tutors                            | \$12,793.56         | \$18,727.42         | \$20,000             | \$0                    | \$20,000                 | \$15,000              | (\$5,000)          | (25.00)           |
| 130  | 1000.50.99.100.47.2130.130.14791 | Nurse - OT & Summer, Head<br>Nurse Stipend  | \$0.00              | \$25,209.29         | \$37,471             | <b>\$</b> 0            | \$37,471                 | \$37,471              | \$0                | 0.00              |
| 130  | 1000.50.99.100.47.2130.130.14790 | Nurse - Subs                                | \$0.00              | \$8,301.25          | \$10,000             | \$0                    | \$10,000                 | \$10,000              | \$0                | 0.00              |
| 130  | 1000.50.99.100.50.2210.130.13020 | Other Compensation                          | \$48,337.74         | \$26.52             | \$0                  | \$0                    | <b>\$</b> 0              | \$0                   | \$0                | 0.00              |
| 130  | 1000.50.99.100.58.2210.130.58500 | Salaries - Academic<br>Enhancement Programs | \$0.00              | \$8,708.68          | \$27,000             | \$0                    | \$27,000                 | \$0                   | (\$27,000)         | (100.00)          |

| Obj. | Account                          | Description                               | 2019-2020<br>Actual | 2020-2021<br>Actual | 2021-2022<br>Adopted | 2021-2022<br>Transfers | 2021-2022<br>Adj. Budget | 2022-2023<br>Proposed | Difference<br>(\$) | Difference<br>(%) |
|------|----------------------------------|---|---------------------|---------------------|----------------------|------------------------|--------------------------|-----------------------|--------------------|-------------------|
| 130  | 1000.50.99.100.41.2320.130.13911 | Severance/Adjustment -<br>Administration  | \$24,800.00         | \$0.00              | \$25,000             | \$0                    | \$25,000                 | \$25,000              | \$0                | 0.00              |
| 130  | 1000.50.99.100.42.2300.130.13912 | Severance/Adjustment - Support<br>Staff   | \$40,367.64         | \$38,743.86         | \$60,000             | \$0                    | \$60,000                 | \$65,000              | \$5,000            | 8.33              |
| 130  | 1000.50.99.100.42.1000.130.13910 | Severance/Adjustment -<br>Teachers        | \$45,126.75         | \$79,757.44         | \$35,000             | \$0                    | \$35,000                 | \$35,000              | \$0                | 0.00              |
| 130  | 1000.30.61.100.21.3200.130.13612 | Stipends - Activities - EHS               | \$62,850.00         | \$45,483.01         | \$64,367             | \$1,400                | \$65,767                 | \$71,128              | \$6,761            | 10.50             |
| 130  | 1000.20.51.100.21.3200.130.13512 | Stipends - Activities - EMS               | \$18,625.65         | \$16,896.00         | \$21,614             | \$0                    | \$21,614                 | \$22,297              | \$683              | 3.15              |
| 130  | 1000.50.99.100.08.1000.130.13993 | Stipends - Café Teachers                  | \$48,844.79         | \$51,456.00         | \$60,400             | \$0                    | \$60,400                 | \$61,206              | \$806              | 1.33              |
| 130  | 1000.30.61.100.03.3200.130.13611 | Stipends - Coaching - EHS                 | \$183,213.00        | \$221,184.00        | \$221,786            | \$0                    | \$221,786                | \$215,237             | (\$6,549)          | (2.95)            |
| 130  | 1000.20.51.100.03.3200.130.13511 | Stipends - Coaching - EMS                 | \$24,924.00         | \$27,289.00         | \$29,805             | \$0                    | \$29,805                 | \$28,976              | (\$829)            | (2.78)            |
| 130  | 1000.10.01.100.15.1000.130.13014 | Stipends - PBIS - CEN                     | \$4,752.00          | \$4,800.00          | \$4,295              | \$0                    | \$4,295                  | \$4,896               | \$601              | 13.99             |
| 130  | 1000.10.06.100.30.1000.130.13064 | Stipends - PBIS - WIND                    | \$7,128.00          | \$7,200.00          | \$6,571              | \$0                    | \$6,571                  | \$6,637               | \$66               | 1.00              |
| 130  | 1000.50.99.100.08.2170.130.13995 | Teachers - Contracted Stipends            | \$40,302.26         | \$39,814.60         | \$48,195             | \$0                    | \$48,195                 | \$48,195              | \$0                | 0.00              |
| 130  | 1000.50.99.100.55.2212.130.13550 | Teachers - Curriculum<br>Development Work | \$44,450.00         | \$93,856.70         | \$51,450             | \$0                    | \$51,450                 | \$55,000              | \$3,550            | 6.89              |
| 130  | 1000.50.99.200.20.2210.130.13996 | Teachers - Curriculum Work - SEP          | \$0.00              | \$2,873.16          | \$0                  | \$0                    | \$0                      | \$0                   | \$0                | 0.00              |
| 130  | 1000.50.99.100.57.2210.130.13020 | Teachers - Summer Work - SW               | \$48,337.74         | \$78,900.32         | \$55,000             | \$0                    | \$55,000                 | \$60,000              | \$5,000            | 9.09              |
| 130  | 1000.50.99.200.20.2190.130.13997 | Teachers Testing - SEP                    | \$0.00              | \$7,008.57          | \$0                  | \$0                    | \$0                      | \$0                   | \$0                | 0.00              |
|      | Subtotal                         |   | \$687,319.13        | \$887,178.71        | \$812,954            | \$1,400                | \$814,354                | \$796,043             | (\$16,911)         | (2.08)            |
|      | Salaries Total                   |   | \$25,263,386.26     | \$25,954,010.83     | \$26,982,065         | \$143,400              | \$27,125,465             | \$28,109,693          | \$1,127,628        | 4.16              |

## **Other Accounts**

| Obj. | Account                          | Description   | 2019-2020<br>Actual | 2020-2021<br>Actual | 2021-2022<br>Adopted | 2021-2022<br>Transfers | 2021-2022<br>Adj. Budget | 2022-2023<br>Proposed | Difference<br>(\$) | Difference<br>(%) |
|------|----------------------------------|---|---------------------|---------------------|----------------------|------------------------|--------------------------|-----------------------|--------------------|-------------------|
| 210  | 1000.50.99.100.46.2510.210.24602 | Benefits - Dental Insurance                             | \$0.00              | \$156,491.56        | \$300,000            | \$0                    | \$300,000                | \$300,000             | \$O                | 0.00              |
| 210  | 1000.50.99.100.46.2510.210.24603 | Benefits - Life Insurance                               | \$0.00              | \$34,424.73         | \$40,000             | \$O                    | \$40,000                 | \$45,000              | \$5,000            | 12.50             |
| 210  | 1000.50.99.100.46.2510.210.24601 | Benefits - Medical Insurance                            | \$4,858,794.35      | \$4,685,317.34      | \$4,887,399          | \$0                    | \$4,887,399              | \$5,400,177           | \$512,778          | 10.49             |
|      | Subtotal                         |   | \$4,858,794.35      | \$4,876,233.63      | \$5,227,399          | \$0                    | \$5,227,399              | \$5,745,177           | \$517,778          | 9.91              |
| 220  | 1000.50.99.100.46.2510.220.24605 | Benefits - Social Security                              | \$671,163.30        | \$681,740.57        | \$722,439            | \$0                    | \$722,439                | \$764,635             | \$42,196           | 5.84              |
|      | Subtotal                         |   | \$671,163.30        | \$681,740.57        | \$722,439            | \$0                    | \$722,439                | \$764,635             | \$42,196           | 5.84              |
| 230  | 1000.50.99.100.46.2510.230.24606 | Benefits - CMERS Retirement                             | \$717,693.04        | \$771,399.15        | \$843,481            | \$0                    | \$843,481                | \$873,408             | \$29,927           | 3.54              |
|      | Subtotal                         |   | \$717,693.04        | \$771,399.15        | \$843,481            | \$0                    | \$843,481                | \$873,408             | \$29,927           | 3.55              |
| 250  | 1000.50.99.100.46.2510.250.24607 | Benefits - Tuition Reimbursement                        | \$0.00              | \$0.00              | \$10,000             | \$0                    | \$10,000                 | \$10,000              | \$0                | 0.00              |
|      | Subtotal                         |   | \$0.00              | \$0.00              | \$10,000             | \$0                    | \$10,000                 | \$10,000              | \$0                | 0.00              |
| 260  | 1000.50.99.100.46.2510.260.24608 | Benefits - Unemployment                                 | \$32,912.52         | \$18,252.00         | \$30,000             | \$0                    | \$30,000                 | \$20,000              | (\$10,000)         | (33.33)           |
|      | Subtotal                         |   | \$32,912.52         | \$18,252.00         | \$30,000             | \$0                    | \$30,000                 | \$20,000              | -\$10,000          | (33.33)           |
| 270  | 1000.50.99.100.46.2590.270.24610 | Insurance - Workers Comp                                | \$382,599.01        | \$219,323.50        | \$229,589            | \$0                    | \$229,589                | \$234,924             | \$5,335            | 2.32              |
|      | Subtotal                         |   | \$382,599.01        | \$219,323.50        | \$229,589            | \$0                    | \$229,589                | \$234,924             | \$5,335            | 2.32              |
| 290  | 1000.50.99.100.46.2600.290.24609 | Benefits - Vehicle Taxable                              | \$0.00              | \$0.00              | \$0                  | \$0                    | \$0                      | \$0                   | \$0                | 0.00%             |
|      | Subtotal                         |   | \$0.00              | \$0.00              | \$0                  | \$0                    | \$0                      | \$0                   | \$0                | #DIV/0!           |
| 300  | 1000.50.99.100.48.1000.300.99993 | COVID-19 - Purchased Services                           | \$0.00              | \$43,657.00         | \$0                  | \$O                    | \$0                      | \$0                   | \$0                | 0.00              |
|      | Subtotal                         |   | \$0.00              | \$43,657.00         | \$0                  | \$0                    | \$0                      | \$0                   | \$0                | 0.00              |
| 310  | 1000.50.99.100.43.2510.310.99563 | Services - Business Office                              | \$128,840.63        | \$83,193.14         | \$75,000             | \$0                    | \$75,000                 | \$75,000              | \$0                | 0.00              |
|      | Subtotal                         |   | \$128,840.63        | \$83,193.14         | \$75,000             | \$0                    | \$75,000                 | \$75,000              | \$0                | 0.00              |
| 320  | 1000.30.61.100.09.2220.320.61309 | Library/Media - EHS                                     | \$17,184.87         | \$17,009.95         | \$18,437             | \$225                  | \$18,212                 | \$18,345              | (\$92)             | (0.49)            |
| 320  | 1000.20.51.100.09.2220.320.51309 | Library/Media - EMS                                     | \$10,838.91         | \$11,731.00         | \$11,971             | \$O                    | \$11,971                 | \$11,864              | (\$107)            | (0.89)            |
| 320  | 1000.20.51.100.11.1000.320.51311 | Music - Services - EMS                                  | \$125.88            | \$0.00              | \$550                | \$0                    | \$550                    | \$550                 | \$0                | 0.00              |
| 320  | 1000.30.61.100.03.3200.320.61343 | Officials Fees - Athletics - EHS                        | \$80,081.82         | \$42,380.00         | \$26,277             | \$0                    | \$26,277                 | \$35,783              | \$9,506            | 36.17             |
| 320  | 1000.30.61.100.21.3200.320.61321 | Services - Activities - EHS                             | \$10,600.00         | \$10,600.00         | \$10,600             | \$1,400                | \$9,200                  | \$10,600              | \$0                | 0.00              |
| 320  | 1000.10.01.100.41.2410.320.01341 | Services - Admin - CEN                                  | \$237.91            | \$653.59            | \$1,500              | \$0                    | \$1,500                  | \$1,500               | \$0                | 0.00              |
| 320  | 1000.10.02.100.41.2410.320.02341 | Services - Administration - CLS                         | \$427.12            | \$1,991.00          | \$2,000              | \$0                    | \$2,000                  | \$2,000               | \$0                | 0.00              |
| 320  | 1000.30.61.100.03.1000.320.61303 | Services - Athletics - EHS                              | \$0.00              | \$29,681.40         | \$59,180             | \$0                    | \$59,180                 | \$60,040              | \$860              | 1.45              |
| 320  | 1000.30.61.100.06.1000.320.61306 | Services - English - EHS                                | \$0.00              | \$300.00            | \$0                  | \$0                    | \$0                      | \$0                   | \$0                | 0.00              |
| 320  | 1000.30.61.100.30.2490.320.61330 | Services - Graduation - EHS                             | \$0.00              | \$13,130.00         | \$4,200              | \$0                    | \$4,200                  | \$4,200               | \$0                | 0.00              |
| 320  | 1000.30.61.100.25.2120.320.61325 | Services - Guidance - EHS                               | \$7,787.70          | \$7,012.90          | \$7,775              | \$O                    | \$7,775                  | \$7,775               | \$0                | 0.00              |
| 320  | 1000.10.02.100.09.2220.320.02309 | Services - Library - CLS                                | \$9,643.98          | \$10,502.55         | \$11,156             | \$O                    | \$11,156                 | \$13,561              | \$2,405            | 21.55             |
| 320  | 1000.10.06.100.09.2220.320.06309 | Services - Library - WIND                               | \$13,507.07         | \$13,295.09         | \$12,230             | \$O                    | \$12,230                 | \$12,880              | \$650              | 5.31              |
| 320  | 1000.30.61.100.09.1000.320.61310 | Services - Math - EHS                                   | \$1,750.00          | \$3,039.38          | \$4,300              | \$O                    | \$4,300                  | \$5,661               | \$1,361            | 31.65             |
| 320  | 1000.10.02.100.11.1000.320.02311 | Services - Music - CLS<br>Services - Music Conductors - | \$0.00              | \$0.00              | \$0                  | \$0                    | \$0                      | \$350                 | \$350              | 0.00              |
| 320  | 1000.30.61.100.11.1000.320.61311 | EHS<br>Services - Music Uniform                         | \$150.00            | \$3,300.00          | \$450                | \$0                    | \$450                    | \$450                 | \$0                | 0.00              |
| 320  | 1000.30.61.100.11.1000.320.61341 | Cleaning - EHS  | \$2,109.96          | \$1,344.04          | \$2,229              | \$O                    | \$2,229                  | \$2,679               | \$450              | 20.18             |
| 320  | 1000.30.61.100.41.1000.320.61351 | Services - Principal - EHS                              | \$0.00              | \$857.10            | \$0                  | \$0                    | \$0                      | \$0                   | \$0                | 0.00              |

| Obj. | Account                          | Description  | 2019-2020<br>Actual | 2020-2021<br>Actual                           | 2021-2022<br>Adopted | 2021-2022<br>Transfers | 2021-2022<br>Adj. Budget | 2022-2023<br>Proposed      | Difference<br>(\$) | Difference<br>(%) |
|------|----------------------------------|--|---------------------|---|----------------------|------------------------|--------------------------|----------------------------|--------------------|-------------------|
| 320  | 1000.50.99.200.54.1000.320.54013 | Services - Program Development<br>- SEP                        | \$1,320.00          | \$2,519.72                                    | \$29,950             | \$0                    | \$29,950                 | \$33,950                   | \$4,000            | 13.35             |
| 320  | 1000.30.61.100.19.1000.320.61319 | Services - Special Programs                                    | \$0.00              | \$1,500.00                                    | \$2,069              | \$0                    | \$2,069                  | \$2,069                    | \$0                | 0.00              |
|      |                                  | Services - Student Subscriptions -                             | çoloc               | <i>\</i> ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | <i>q</i> 2,007       |                        |                          | <i>q</i> <sub>2</sub> ,007 |                    |                   |
| 320  | 1000.50.99.200.54.1000.320.54015 | SEP  | \$0.00              | \$615.30                                      | \$1,000              | \$0                    | \$1,000                  | \$1,000                    | \$0                | 0.00              |
| 320  | 1000.30.61.100.22.1000.320.61322 | Services - Tech Ed - EHS<br>Services - Testing & Evaluations - | \$1,182.44          | \$829.38                                      | \$1,920              | \$0                    | \$1,920                  | \$1,920                    | \$0                | 0.00              |
| 320  | 1000.50.99.200.54.2140.320.54012 | SEP  | \$0.00              | \$3,740.86                                    | \$12,000             | <b>\$</b> 0            | \$12,000                 | \$12,000                   | \$0                | 0.00              |
| 320  | 1000.30.61.100.23.1000.320.61323 | Services - Theatre Arts - EHS                                  | \$0.00              | \$500.00                                      | \$3,400              | \$0                    | \$3,400                  | \$3,400                    | \$0                | 0.00              |
| 320  | 1000.10.02.200.54.2190.320.54268 | Supplies - PreK Program CLS - SEP                              | \$0.00              | \$659.28                                      | \$758                | \$O                    | \$758                    | \$735                      | (\$23)             | (3.03)            |
| 320  | 1000.50.99.100.54.2140.320.54201 | Testing - Materials - SEP<br>Transition - Work Stipend -       | \$25,228.90         | \$13,108.99                                   | \$17,776             | \$0                    | \$17,776                 | \$22,000                   | \$4,224            | 23.76             |
| 320  | 1000.50.04.200.54.1000.320.54041 | ECLIPSE/TEPSEP   | \$8,418.47          | \$1,910.78                                    | \$19,200             | \$0                    | \$19,200                 | \$19,200                   | \$0                | 0.00              |
|      | Subtotal                         |  | \$190,595.03        | \$192,212.31                                  | \$260,928            | \$1,625                | \$259,303                | \$284,512                  | \$23,584           | 9.04              |
| 330  | 1000.20.51.100.44.2213.330.51344 | Professional Development - EMS                                 | \$3,453.56          | \$2,717.14                                    | \$6,930              | \$O                    | \$6,930                  | \$6,230                    | (\$700)            | (10.10)           |
| 330  | 1000.10.01.100.44.2213.330.01344 | Professional Development - CEN                                 | \$1,298.00          | \$1,237.22                                    | \$2,500              | \$0                    | \$2,500                  | \$2,500                    | \$0                | 0.00              |
| 330  | 1000.10.02.100.44.2213.330.02344 | Professional Development - CLS                                 | \$1,276.57          | \$4,093.81                                    | \$2,320              | \$0                    | \$2,320                  | \$2,320                    | \$0                | 0.00              |
| 330  | 1000.30.61.100.44.2213.330.61344 | Professional Development - EHS<br>Professional Development -   | \$5,101.20          | \$1,130.00                                    | \$10,000             | \$0                    | \$10,000                 | \$7,500                    | (\$2,500)          | (25.00)           |
| 330  | 1000.10.06.100.44.2213.330.06344 | WIND<br>Services - Professional                                | \$1,144.66          | \$279.00                                      | \$4,354              | \$0                    | \$4,354                  | \$4,354                    | \$0                | 0.00              |
| 330  | 1000.50.99.100.55.2213.330.55310 | Development - EDS  | \$42,823.53         | \$75,044.43                                   | \$75,000             | \$0                    | \$75,000                 | \$50,000                   | (\$25,000)         | (33.33)           |
|      | Subtotal                         |  | \$55,097.52         | \$84,501.60                                   | \$101,104            | \$0                    | \$101,104                | \$72,904                   | (\$28,200)         | (27.89)           |
| 340  | 1000.50.99.100.55.2210.340.55500 | Academic Enhancement<br>Programs                               | \$58,108.66         | \$0.00  | \$0                  | \$0                    | \$0                      | \$0                        | \$0                | 0.00              |
| 340  | 1000.50.99.100.42.2310.340.99310 | Legal Services - REG   | \$82,744.37         | \$102,688.95                                  | \$70,000             | \$0                    | \$70,000                 | \$70,000                   | \$0<br>\$0         | 0.00              |
| 340  | 1000.50.99.200.42.2310.340.99315 | Legal Services - SEP   | \$0.00              | \$2,728.00                                    | \$15,000             | \$0<br>\$0             | \$15,000                 | \$15,000                   | \$0<br>\$0         | 0.00              |
| 340  | 1000.20.51.100.03.3200.340.51303 | Officials Fees - EMS   | \$3,426.53          | \$1,735.33                                    | \$7,066              | \$0                    | \$7,066                  | \$7,066                    | \$0                | 0.00              |
| 340  | 1000.50.99.100.47.2660.340.99479 | School Resource Officer - SW                                   | \$96,347.43         | \$115,483.40                                  | \$110,000            | \$0<br>\$0             | \$110,000                | \$110,000                  | \$0<br>\$0         | 0.00              |
|      |                                  | Services - Academic  | ·                   | ·   |                      |                        |                          | ·                          | <b>1</b>           |                   |
| 340  | 1000.50.99.100.58.2210.340.58501 | Enhancement Programs   | \$0.00              | \$1,750.00                                    | \$13,500             | \$0                    | \$13,500                 | \$0                        | (\$13,500)         | (100.00)          |
| 340  | 1000.50.99.100.45.2610.340.45330 | Services - Elevators - MAINT                                   | \$0.00              | \$0.00  | \$0                  | \$0                    | \$O                      | \$10,000                   | \$10,000           | 0.00              |
| 340  | 1000.50.99.100.45.2610.340.45331 | Services - Fire/Burglar - MAINT                                | \$0.00              | \$0.00  | \$0                  | \$0                    | \$O                      | \$45,500                   | \$45,500           | 0.00              |
| 340  | 1000.50.99.200.54.2190.340.54607 | Services - Language Interpreting                               | \$0.00              | \$2,486.25                                    | \$0                  | \$0                    | \$0                      | \$2,000                    | \$2,000            | 0.00              |
| 340  | 1000.10.01.100.11.1000.340.01311 | Services - Music - CEN<br>Services - NEASC Accreditation -     | \$125.88            | \$0.00  | \$800                | \$0                    | \$800                    | \$800                      | \$0                | 0.00              |
| 340  | 1000.30.61.100.41.2490.340.61350 | EHS  | \$0.00              | \$0.00  | \$1,600              | \$0                    | \$1,600                  | \$0                        | (\$1,600)          | (100.00)          |
| 340  | 1000.50.99.200.54.2170.340.54605 | Services - PH COTA/PT - SEP                                    | \$291,034.54        | \$256,419.55                                  | \$220,591            | \$0                    | \$220,591                | \$228,253                  | \$7,662            | 3.47              |
| 340  | 1000.50.99.200.54.2190.340.54603 | Services - PH Evaluations - SEP                                | \$0.00              | \$26,827.50                                   | \$40,000             | \$0                    | \$40,000                 | \$40,000                   | \$0                | 0.00              |
| 340  | 1000.50.99.100.54.2130.340.54151 | Services - Physicians Fees - PS                                | \$25,522.90         | \$4,866.00                                    | \$10,422             | \$0                    | \$10,422                 | \$10,397                   | (\$25)             | (0.23)            |
| 340  | 1000.50.99.100.47.2660.340.99473 | Services - Security  | \$8,975.00          | \$645.00                                      | \$15,000             | \$0                    | \$15,000                 | \$15,000                   | \$0                | 0.00              |
| 340  | 1000.50.99.100.52.2230.340.52300 | Services - Technology - SW                                     | \$6,375.00          | \$108,519.30                                  | \$89,671             | \$0                    | \$89,671                 | \$92,371                   | \$2,700            | 3.01              |
|      | Subtotal                         |  | \$572,660.31        | \$624,149.28                                  | \$593,650            | \$0                    | \$593,650                | \$646,387                  | \$52,737           | 8.88              |
| 350  | 1000.50.99.200.54.2170.350.54601 | Services - PH Inservices - SEP                                 | \$0.00              | \$900.00                                      | \$10,000             | \$0                    | \$10,000                 | \$10,000                   | \$0                | 0.00              |
|      | Subtotal                         |  | \$0.00              | \$900.00                                      | \$10,000             | \$0                    | \$10,000                 | \$10,000                   | \$0                | 0.00              |

| Obj. | Account                          | Description   | 2019-2020<br>Actual | 2020-2021<br>Actual | 2021-2022<br>Adopted | 2021-2022<br>Transfers | 2021-2022<br>Adj. Budget | 2022-2023<br>Proposed | Difference<br>(\$) | Difference<br>(%) |
|------|----------------------------------|---|---------------------|---------------------|----------------------|------------------------|--------------------------|-----------------------|--------------------|-------------------|
| 400  | 1000.50.99.100.45.2620.400.45721 | Services - Fire Extinguishers -<br>MAINT                        | \$2,085.22          | \$2,489.05          | \$3,500              | \$0                    | \$3,500                  | \$3,500               | \$0                | 0.00              |
| 400  | 1000.50.99.100.45.2620.400.45720 | Services - Life Safety -MAINT                                   | \$104,381.82        | \$141,152.97        | \$63,500             | \$0                    | \$63,500                 | \$17,500              | (\$46,000)         | (72.44)           |
| 400  | 1000.50.77.100.45.2020.400.45720 | Services - Other  | φ104,301.02         | \$141,152.77        | 405,500              | φU                     | φ05,500                  | φ17,500               | (\$40,000)         | (72.44)           |
| 400  | 1000.50.99.100.45.2620.400.45715 | Professional/Technical - MAINT                                  | \$67,081.08         | \$72,330.28         | \$65,000             | \$O                    | \$65,000                 | \$65,000              | \$0                | 0.00              |
| 400  | 1000.50.99.100.45.2620.400.45717 | Services - Pest Control - MAINT<br>Services - Rubbish Removal - | \$5,700.00          | \$5,700.00          | \$5,700              | \$0                    | \$5,700                  | \$6,000               | \$300              | 5.26              |
| 400  | 1000.50.99.100.45.2620.400.45722 | MAINT<br>Services - Septic Cleaning -                           | \$41,848.60         | \$44,213.50         | \$36,000             | \$0                    | \$36,000                 | \$40,000              | \$4,000            | 11.11             |
| 400  | 1000.50.99.100.45.2620.400.45718 | MAINT   | \$4,523.16          | \$2,510.00          | \$0                  | \$0                    | \$0                      | \$0                   | \$0                | 0.00              |
| 400  | 1000.50.99.100.45.2620.400.45716 | Supplies - Flooring - MAINT                                     | \$30,781.60         | \$18,704.70         | \$13,000             | <b>\$</b> 0            | \$13,000                 | \$13,000              | \$0                | 0.00              |
| 400  | 1000.50.99.100.45.2620.400.45719 | Supplies - Paint - MAINT  | \$4,441.08          | \$1,032.56          | \$5,000              | \$O                    | \$5,000                  | \$5,000               | \$0                | 0.00              |
|      | Subtotal                         |   | \$260,842.56        | \$288,133.06        | \$191,700            | \$0                    | \$191,700                | \$150,000             | -\$41,700          | (21.75)           |
| 410  | 1000.10.02.100.45.2610.410.45302 | Telephone - CLS   | \$1,842.64          | \$1,977.72          | \$2,000              | \$0                    | \$2,000                  | \$0                   | (\$2,000)          | (100.00)          |
| 410  | 1000.10.01.100.45.2610.410.45501 | Water - CEN   | \$9,963.73          | \$10,104.48         | \$10,000             | \$0                    | \$10,000                 | \$10,000              | \$0                | 0.00              |
| 410  | 1000.10.02.100.45.2610.410.45502 | Water - CLS   | \$900.70            | \$526.45            | \$1,000              | \$0                    | \$1,000                  | \$1,000               | \$0                | 0.00              |
| 410  | 1000.30.61.100.45.2610.410.45561 | Water - EHS   | \$14,625.03         | \$26,414.35         | \$18,000             | \$0                    | \$18,000                 | \$20,000              | \$2,000            | 11.11             |
| 410  | 1000.20.51.100.45.2610.410.45551 | Water - EMS   | \$6,314.01          | \$6,338.87          | \$7,000              | \$0                    | \$7,000                  | \$7,000               | \$0                | 0.00              |
| 410  | 1000.50.99.100.45.2610.410.45599 | Water - Sewer Use Fees - SW                                     | \$20,395.00         | \$15,085.00         | \$20,000             | \$0                    | \$20,000                 | \$18,000              | (\$2,000)          | (10.00)           |
| 410  | 1000.10.06.100.45.2610.410.45506 | Water - WIND  | \$6,386.71          | \$4,635.51          | \$7,000              | \$0                    | \$7,000                  | \$7,000               | \$0                | 0.00              |
|      | Subtotal                         |   | \$60,427.82         | \$65,082.38         | \$65,000             | \$0                    | \$65,000                 | \$63,000              | (\$2,000)          | (3.08)            |
| 430  | 1000.50.99.100.45.2620.430.45714 | Capital Improvement Overruns                                    | \$164,109.90        | \$54,402.36         | \$30,000             | \$0                    | \$30,000                 | \$20,000              | (\$10,000)         | (33.33)           |
| 430  | 1000.10.01.100.45.2620.430.45901 | Maintenance Projects - CEN<br>Maintenance Projects - Central    | \$0.00              | \$20,333.10         | \$4,500              | \$0                    | \$4,500                  | \$4,500               | \$0                | 0.00              |
| 430  | 1000.50.91.100.45.2620.430.45991 | Office  | \$0.00              | \$2,800.00          | <b>\$</b> 0          | \$0                    | \$0                      | \$0                   | \$0                | 0.00              |
| 430  | 1000.10.02.100.45.2620.430.45902 | Maintenance Projects - CLS                                      | \$0.00              | \$0.00              | \$1,500              | \$0                    | \$1,500                  | \$1,500               | \$0                | 0.00              |
| 430  | 1000.30.61.100.45.2620.430.45961 | Maintenance Projects - EHS                                      | \$51,640.23         | \$9,044.79          | \$7,500              | \$0                    | \$7,500                  | \$7,500               | \$0                | 0.00              |
| 430  | 1000.20.51.100.45.2620.430.45951 | Maintenance Projects - EMS                                      | \$33,230.71         | \$20,667.98         | \$5,000              | \$0                    | \$5,000                  | \$5,000               | \$0                | 0.00              |
| 430  | 1000.10.06.100.45.2620.430.45906 | Maintenance Projects - WIND<br>Misc Repairs & Maintenance -     | \$0.00              | \$18,322.72         | \$1,500              | \$0                    | \$1,500                  | \$1,500               | \$0                | 0.00              |
| 430  | 1000.50.08.200.45.2620.430.53430 | BASES   | \$0.00              | \$0.00              | \$0                  | \$0                    | \$0                      | \$0                   | \$0                | 0.00              |
| 430  | 1000.10.06.100.41.2640.430.06441 | Repairs - Administration - WIND                                 | \$0.00              | \$300.00            | \$300                | \$0                    | \$300                    | \$300                 | \$0                | 0.00              |
| 430  | 1000.30.61.100.02.2640.430.61402 | Repairs - Art - EHS<br>Repairs - Audio/Visual                   | \$758.50            | \$302.90            | \$1,000              | \$O                    | \$1,000                  | \$1,000               | \$0                | 0.00              |
| 430  | 1000.50.99.100.52.2640.430.52420 | Equipment   | \$7,538.13          | \$7,263.60          | \$10,000             | <b>\$</b> 0            | \$10,000                 | \$10,000              | \$0                | 0.00              |
| 430  | 1000.30.61.100.07.2640.430.61407 | Repairs - FCS - EHS<br>Repairs - Food Service                   | \$693.00            | \$0.00              | \$1,250              | \$0                    | \$1,250                  | \$1,250               | \$0                | 0.00              |
| 430  | 1000.50.99.100.45.2640.430.45710 | Equipment   | \$0.00              | \$11,592.56         | \$0                  | \$O                    | \$0                      | \$O                   | \$0                | 0.00              |
| 430  | 1000.20.51.100.08.2640.430.51408 | Repairs - General - EMS   | \$1,499.95          | \$828.85            | \$3,060              | \$O                    | \$3,060                  | \$3,060               | \$0                | 0.00              |
| 430  | 1000.50.99.100.45.2620.430.45706 | Repairs - HVAC - MAINT  | \$39,799.03         | \$83,777.32         | \$45,000             | \$0                    | \$45,000                 | \$45,000              | \$0                | 0.00              |
| 430  | 1000.50.99.100.45.2640.430.45709 | Repairs - Lawn Mower - MAINT                                    | \$1,947.47          | \$7,049.04          | \$5,000              | \$0                    | \$5,000                  | \$5,000               | \$0                | 0.00              |
| 430  | 1000.50.99.100.45.2620.430.45701 | Repairs - Misc. Building - MAINT                                | \$4,732.47          | \$8,305.42          | \$20,000             | \$0                    | \$20,000                 | \$20,000              | \$0                | 0.00              |
| 430  | 1000.10.01.100.11.2640.430.01411 | Repairs - Music - CEN   | \$85.00             | \$0.00              | \$500                | \$0                    | \$500                    | \$500                 | \$0                | 0.00              |
| 430  | 1000.10.02.100.11.2640.430.02411 | Repairs - Music - CLS   | \$176.00            | \$0.00              | \$350                | \$0                    | \$350                    | \$350                 | \$0                | 0.00              |
| 430  | 1000.30.61.100.11.2640.430.61411 | Repairs - Music - EHS   | \$2,573.11          | \$1,867.00          | \$3,009              | \$450                  | \$3,459                  | \$3,359               | \$350              | 11.63             |

| Obj. | Account                          | Description   | 2019-2020<br>Actual | 2020-2021<br>Actual | 2021-2022<br>Adopted | 2021-2022<br>Transfers | 2021-2022<br>Adj. Budget | 2022-2023<br>Proposed | Difference<br>(\$) | Difference<br>(%) |
|------|----------------------------------|---|---------------------|---------------------|----------------------|------------------------|--------------------------|-----------------------|--------------------|-------------------|
| 430  | 1000.20.51.100.11.2640.430.51411 | Repairs - Music - EMS   | \$1,271.00          | \$390.00            | \$1,200              | \$0                    | \$1,200                  | \$1,200               | \$0                | 0.00              |
| 430  | 1000.10.06.100.11.2640.430.06411 | Repairs - Music - WIND  | \$310.70            | \$0.00              | \$400                | \$0                    | \$400                    | \$400                 | \$0                | 0.00              |
| 430  | 1000.50.99.100.54.2640.430.54471 | Repairs - Nursing - PS  | \$1,088.00          | \$731.00            | \$1,343              | \$0                    | \$1,343                  | \$1,343               | \$0                | 0.00              |
| 430  | 1000.50.99.100.45.2620.430.45705 | Repairs - Plumbing - MAINT                                    | \$20,663.98         | \$17,039.16         | \$10,000             | \$0                    | \$10,000                 | \$10,000              | \$0                | 0.00              |
| 430  | 1000.50.99.100.45.2620.430.45703 | Repairs - Roof - MAINT  | \$9,607.92          | \$13,920.00         | \$25,000             | \$0                    | \$25,000                 | \$25,000              | \$0                | 0.00              |
| 430  | 1000.30.61.100.17.2640.430.61417 | Repairs - Science - EHS                                       | \$835.52            | \$0.00              | \$850                | \$0                    | \$850                    | \$975                 | \$125              | 14.70             |
| 430  | 1000.30.61.100.22.2640.430.61422 | Repairs - Tech Ed - EHS                                       | \$3,498.04          | \$922.00            | \$922                | \$0                    | \$922                    | \$922                 | \$0                | 0.00              |
| 430  | 1000.50.99.100.45.2640.430.45723 | Repairs - Telephone - MAINT                                   | \$808.05            | \$20,183.17         | \$5,000              | \$0                    | \$5,000                  | \$5,000               | \$0                | 0.00              |
| 430  | 1000.50.99.100.45.2650.430.45400 | Repairs - Vehicles - MAINT<br>Repairs & Hardware Service      | \$0.00              | \$2,794.01          | \$0                  | \$0                    | \$0                      | \$0                   | \$0                | 0.00              |
| 430  | 1000.50.99.100.52.2640.430.52410 | Agreements - Technology<br>Supplies - Ceilings/Carpeting -    | \$15,926.89         | \$25,062.79         | \$30,958             | \$O                    | \$30,958                 | \$32,075              | \$1,117            | 3.60              |
| 430  | 1000.50.99.100.45.2620.430.45711 | MAINT   | \$2,363.94          | \$554.74            | \$4,000              | \$0                    | \$4,000                  | \$4,000               | \$0                | 0.00              |
| 430  | 1000.50.99.100.45.2620.430.45704 | Supplies - Electrical - MAINT<br>Supplies - Landscaping       | \$5,838.75          | \$8,817.60          | \$10,000             | \$O                    | \$10,000                 | \$10,000              | \$0                | 0.00              |
| 430  | 1000.50.99.100.45.2620.430.45712 | Systemwide - MAINT  | \$5,209.48          | \$2,507.29          | \$5,000              | \$0                    | \$5,000                  | \$2,000               | (\$3,000)          | (60.00)           |
| 430  | 1000.50.99.100.45.2620.430.45708 | Supplies - Lighting - MAINT<br>Supplies - Maintenance Parts - | \$7,780.12          | \$1,257.45          | \$6,000              | \$0                    | \$6,000                  | \$6,000               | \$0                | 0.00              |
| 430  | 1000.50.99.100.45.2620.430.45702 | MAINT<br>Supplies - Misc. Maintenance -                       | \$11,952.61         | \$8,557.67          | \$20,000             | \$0                    | \$20,000                 | \$20,000              | \$0                | 0.00              |
| 430  | 1000.50.99.100.45.2620.430.45713 | MAINT<br>Supplies - Windows & Hardware -                      | \$0.00              | \$914.91            | \$2,000              | \$0                    | \$2,000                  | \$2,000               | \$0                | 0.00              |
| 430  | 1000.50.99.100.45.2620.430.45707 | MAINT   | \$7,645.71          | \$6,529.72          | \$13,500             | \$0                    | \$13,500                 | \$13,500              | \$0                | 0.00              |
|      | Subtotal                         |   | \$403,584.21        | \$357,039.15        | \$275,642            | \$450                  | \$276,092                | \$264,234             | (\$11, <b>408)</b> | (4.14)            |
| 440  | 1000.50.99.100.43.2530.440.99410 | Copiers - SW  | \$78,604.35         | \$73,526.26         | \$80,000             | \$0                    | \$80,000                 | \$86,000              | \$6,000            | 7.50              |
| 440  | 1000.50.91.100.43.2320.440.91401 | Postage Machine - CO  | \$3,807.12          | \$3,807.12          | \$4,200              | \$0                    | \$4,200                  | \$3,900               | (\$300)            | (7.14)            |
| 440  | 1000.30.61.100.30.2490.440.61430 | Rentals - Graduation - EHS                                    | \$5,950.00          | \$2,503.15          | \$5,000              | \$0                    | \$5,000                  | \$5,000               | \$0                | 0.00              |
| 440  | 1000.50.99.100.54.2130.440.54152 | Rentals - Nursing - PS  | \$0.00              | \$0.00              | \$272                | \$0                    | \$272                    | \$272                 | \$0                | 0.00              |
| 440  | 1000.50.99.200.54.2190.440.54604 | Services - PH RM Rentals - SEP                                | \$0.00              | \$40,048.00         | \$54,793             | (\$2,866)              | \$51,927                 | \$32,100              | (\$22,693)         | (41.41)           |
|      | Subtotal                         |   | \$88,361.47         | \$119,884.53        | \$144,265            | (\$2,866)              | \$141,399                | \$127,272             | (\$16,993)         | (11.78)           |
| 510  | 1000.50.99.100.53.2730.510.99532 | Transportaiton - Gasoline - REG                               | \$64,428.16         | \$82,840.34         | \$139,500            | \$0                    | \$139,500                | \$139,500             | \$0                | 0.00              |
| 510  | 1000.30.99.100.53.2710.510.99536 | Transportation - CHEN/VOAG                                    | \$63,989.78         | \$84,182.08         | \$87,272             | \$0                    | \$87,272                 | \$117,616             | \$30,344           | 34.76             |
| 510  | 1000.50.99.200.53.2730.510.99534 | Transportation - Gasoline - SEP                               | \$9,343.11          | \$7,231.76          | \$12,000             | \$0                    | \$12,000                 | \$12,000              | \$0                | 0.00              |
| 510  | 1000.50.99.100.53.2710.510.99531 | Transportation - REG  | \$1,268,609.19      | \$1,723,820.60      | \$1,910,744          | \$0                    | \$1,910,744              | \$1,957,564           | \$46,820           | 2.45              |
| 510  | 1000.50.99.200.53.2730.510.99535 | Transportation - Repairs - SEP                                | \$19,514.99         | \$11,298.33         | \$26,000             | \$0                    | \$26,000                 | \$25,880              | (\$120)            | (0.46)            |
| 510  | 1000.50.99.200.53.2710.510.99533 | Transportation - SEP  | \$283,878.36        | \$324,328.94        | \$389,314            | \$0                    | \$389,314                | \$382,786             | (\$6,528)          | (1.67)            |
| 510  | 1000.30.61.100.21.2704.510.61521 | Travel - Activities - EHS                                     | \$7,440.47          | \$0.00              | \$6,691              | \$0                    | \$6,691                  | \$6,691               | \$0                | 0.00              |
| 510  | 1000.20.51.100.21.3200.510.51521 | Travel - Activities - EMS                                     | \$838.72            | \$6,885.00          | \$5,000              | \$0                    | \$5,000                  | \$5,000               | \$0                | 0.00              |
| 510  | 1000.10.06.100.21.1000.510.06521 | Travel - Activities - WIND                                    | \$0.00              | \$900.64            | \$1,323              | \$0                    | \$1,323                  | \$1,383               | \$60               | 4.53              |
| 510  | 1000.30.61.100.03.2704.510.61503 | Travel - Athletics - EHS                                      | \$30,400.00         | \$49,712.08         | \$30,400             | \$0                    | \$30,400                 | \$30,400              | \$O                | 0.00              |
| 510  | 1000.20.51.100.03.3200.510.51503 | Travel - Athletics - EMS                                      | \$5,162.40          | \$5,634.09          | \$11,000             | \$0                    | \$11,000                 | \$11,000              | \$O                | 0.00              |
| 510  | 1000.30.61.100.04.1000.510.61504 | Travel - Business - EHS                                       | \$0.00              | \$0.00              | \$600                | \$0                    | \$600                    | \$600                 | \$O                | 0.00              |
| 510  | 1000.30.61.100.06.2704.510.61526 | Travel - English - EHS  | \$0.00              | \$0.00              | \$250                | \$0                    | \$250                    | \$250                 | \$O                | 0.00              |
| 510  | 1000.30.61.100.07.2704.510.61507 | Travel - Fam & Consumer - EHS                                 | \$852.27            | \$0.00              | \$1,750              | (\$375)                | \$1,375                  | \$1,750               | \$0                | 0.00              |

| Obj. | Account                          | Description  | 2019-2020<br>Actual | 2020-2021<br>Actual | 2021-2022<br>Adopted | 2021-2022<br>Transfers | 2021-2022<br>Adj. Budget | 2022-2023<br>Proposed | Difference<br>(\$) | Difference<br>(%) |
|------|----------------------------------|--|---------------------|---------------------|----------------------|------------------------|--------------------------|-----------------------|--------------------|-------------------|
| 510  | 1000.30.61.100.25.2120.510.61525 | Travel - Guidance - EHS                                      | \$0.00              | \$124.74            | \$500                | \$O                    | \$500                    | \$500                 | \$0                | 0.00              |
| 510  | 1000.20.51.100.25.2120.510.51525 | Travel - Guidance - EMS                                      | \$0.00              | \$0.00              | \$750                | \$O                    | \$750                    | \$800                 | \$50               | 6.66              |
| 510  | 1000.30.61.100.09.1000.510.61509 | Travel - Knight Centre - EHS                                 | \$0.00              | \$0.00              | \$600                | <b>\$</b> 0            | \$600                    | \$0                   | (\$600)            | (100.00)          |
| 510  | 1000.10.01.100.11.1000.510.01511 | Travel - Music - CEN   | \$128.31            | \$0.00              | \$500                | \$0                    | \$500                    | \$500                 | \$0                | 0.00              |
| 510  | 1000.10.02.100.11.1000.510.02511 | Travel - Music - CLS   | \$157.16            | \$0.00              | \$294                | \$0                    | \$294                    | \$294                 | \$0                | 0.00              |
| 510  | 1000.30.61.100.11.2704.510.61511 | Travel - Music - EHS   | \$5,001.30          | \$0.00              | \$6,812              | (\$450)                | \$6,362                  | \$6,812               | \$0                | 0.00              |
| 510  | 1000.20.51.100.11.3200.510.51511 | Travel - Music - EMS   | \$717.78            | \$0.00              | \$750                | \$O                    | \$750                    | \$750                 | \$0                | 0.00              |
| 510  | 1000.30.61.100.17.2704.510.61517 | Travel - Science - EHS                                       | \$410.25            | \$0.00              | \$3,026              | (\$1,000)              | \$2,026                  | \$3,826               | \$800              | 26.43             |
| 510  | 1000.30.61.100.23.2704.510.61523 | Travel - Theatre Arts - EHS                                  | \$0.00              | \$0.00              | \$1,500              | \$0                    | \$1,500                  | \$1,500               | \$0                | 0.00              |
| 510  | 1000.30.61.100.24.2704.510.61524 | Travel - World Language - EHS                                | \$0.00              | \$0.00              | \$1,860              | \$O                    | \$1,860                  | \$1,860               | \$0                | 0.00              |
|      | Subtotal                         |  | \$1,760,872.25      | \$2,296,958.60      | \$2,638,436          | <b>(\$1,825)</b>       | \$2,636,611              | \$2,709,262           | \$70,826           | 2.68              |
| 520  | 1000.50.99.100.42.2590.520.99510 | Insurance - Athletics  | \$0.00              | \$10,928.00         | \$12,500             | \$0                    | \$12,500                 | \$11,000              | (\$1,500)          | (12.00)           |
| 520  | 1000.50.99.100.42.2590.520.99511 | Insurance - Consultant                                       | \$0.00              | \$10,000.00         | \$10,000             | \$0                    | \$10,000                 | \$10,000              | \$0                | 0.00              |
| 520  | 1000.30.04.200.54.2190.520.54047 | Insurance - ECLIPSE - SEP                                    | \$0.00              | \$0.00              | \$560                | \$0                    | \$560                    | \$560                 | \$0                | 0.00              |
| 520  | 1000.50.99.100.42.2590.520.99512 | Insurance - LAP  | \$0.00              | \$142,884.91        | \$147,456            | \$0                    | \$147,456                | \$144,017             | (\$3,439)          | (2.33)            |
|      | Subtotal                         |  | \$0.00              | \$163,812.91        | \$170,516            | \$0                    | \$170,516                | \$165,577             | -\$4,939           | (2.90)            |
| 530  | 1000.50.08.200.54.2580.530.53580 | Internet Services - BASES<br>Services - Tech Subscriptions - | \$0.00              | \$0.00              | \$0                  | \$0                    | \$0                      | \$0                   | \$0                | 0.00              |
| 530  | 1000.20.51.100.52.2230.530.51531 | EMS  | \$0.00              | \$0.00              | \$5,300              | \$0                    | \$5,300                  | \$3,349               | (\$1,951)          | (36.81)           |
| 530  | 1000.50.99.100.52.2580.530.52510 | Services- Internet - SW                                      | \$19,319.30         | \$25,092.37         | \$28,716             | \$O                    | \$28,716                 | \$28,716              | \$0                | 0.00              |
| 530  | 1000.50.99.100.52.2230.530.52310 | Technology Subscriptions - SW                                | \$219,916.43        | \$186,175.29        | \$182,678            | \$0                    | \$182,678                | \$180,678             | (\$2,000)          | (1.09)            |
| 530  | 1000.30.99.100.52.2230.530.52640 | Technology Subscriptions - EHS                               | \$13,856.24         | \$10,289.00         | \$15,668             | \$O                    | \$15,668                 | \$16,168              | \$500              | 3.19              |
| 530  | 1000.50.99.100.52.2230.530.52610 | Technology Subscriptions - ELEM                              | \$15,312.78         | \$10,999.00         | \$16,968             | \$O                    | \$16,968                 | \$21,968              | \$5,000            | 29.46             |
| 530  | 1000.20.99.100.52.2230.530.52651 | Technology Subscriptions - EMS                               | \$6,700.81          | \$4,165.69          | \$8,009              | \$O                    | \$8,009                  | \$7,509               | (\$500)            | (6.24)            |
| 530  | 1000.50.99.200.54.2230.530.54160 | Technology Subscriptions - SEP                               | \$0.00              | \$0.00              | \$0                  | \$1,000                | \$1,000                  | \$0                   | \$0                | 0.00              |
| 530  | 1000.50.08.200.54.2610.530.53530 | Telephone - BASES  | \$0.00              | \$0.00              | \$0                  | \$O                    | \$0                      | \$0                   | \$0                | 0.00              |
| 530  | 1000.50.99.100.45.2580.530.45399 | Telephone - Cellular- SW                                     | \$17,125.87         | \$18,337.76         | \$20,000             | \$O                    | \$20,000                 | \$20,000              | \$0                | 0.00              |
| 530  | 1000.10.01.100.45.2610.530.45301 | Telephone - CEN  | \$2,135.79          | \$2,110.30          | \$2,500              | \$0                    | \$2,500                  | \$2,500               | \$0                | 0.00              |
| 530  | 1000.10.02.100.45.2610.530.45302 | Telephone - CLS  | \$0.00              | \$0.00              | \$0                  | \$O                    | \$0                      | \$2,000               | \$2,000            | 0.00              |
| 530  | 1000.50.91.100.45.2610.530.45391 | Telephone - CO   | \$9,985.43          | \$9,201.39          | \$10,000             | \$O                    | \$10,000                 | \$10,000              | \$0                | 0.00              |
| 530  | 1000.30.61.100.45.2610.530.45361 | Telephone - EHS  | \$4,252.52          | \$4,355.55          | \$5,000              | \$O                    | \$5,000                  | \$5,000               | \$0                | 0.00              |
| 530  | 1000.20.51.100.45.2610.530.45351 | Telephone - EMS  | \$2,891.53          | \$2,960.75          | \$3,000              | \$O                    | \$3,000                  | \$3,000               | \$0                | 0.00              |
| 530  | 1000.50.92.100.45.2610.530.45392 | Telephone - MAINT  | \$0.00              | \$1,327.63          | \$1,000              | \$O                    | \$1,000                  | \$1,000               | \$0                | 0.00              |
| 530  | 1000.10.06.100.45.2610.530.45306 | Telephone - WIND   | \$2,394.09          | \$2,497.84          | \$2,500              | \$0                    | \$2,500                  | \$2,500               | \$0                | 0.00              |
|      | Subtotal                         |  | \$313,890.79        | \$277,512.57        | \$301,339            | \$1,000                | \$302,339                | \$304,388             | \$3,049            | 1.01              |
| 550  | 1000.20.51.100.41.2410.550.51541 | Printing - Admin - EMS                                       | \$567.20            | \$568.00            | \$500                | \$O                    | \$500                    | \$O                   | (\$500)            | (100.00)          |
| 550  | 1000.50.61.100.41.2530.550.61541 | Printing - Administration - EHS                              | \$0.00              | \$2,745.00          | \$4,000              | \$O                    | \$4,000                  | \$2,000               | (\$2,000)          | (50.00)           |
| 550  | 1000.30.61.100.02.1000.550.61502 | Printing - Art - EHS   | \$0.00              | \$98.15             | \$100                | \$O                    | \$100                    | \$100                 | \$O                | 0.00              |
| 550  | 1000.50.99.200.54.2530.550.54014 | Printing - General - SEP                                     | \$120.22            | \$0.00              | \$0                  | \$0                    | \$0                      | \$0                   | \$0                | 0.00              |
| 550  | 1000.30.61.100.25.2530.550.61530 | Printing - Guidance - EHS                                    | \$0.00              | \$0.00              | \$550                | \$0                    | \$550                    | \$550                 | \$0                | 0.00              |
| 550  | 1000.20.51.100.25.2120.550.51530 | Printing - Guidance - EMS                                    | \$0.00              | \$971.69            | \$900                | \$0                    | \$900                    | \$700                 | (\$200)            | (22.22)           |
| 550  | 1000.50.99.100.54.2530.550.54153 | Printing - Nursing - PS                                      | \$304.00            | \$0.00              | \$586                | \$0                    | \$586                    | \$586                 | \$0                | 0.00              |

| Obj. | Account                          | Description   | 2019-2020<br>Actual | 2020-2021<br>Actual | 2021-2022<br>Adopted | 2021-2022<br>Transfers | 2021-2022<br>Adj. Budget | 2022-2023<br>Proposed | Difference<br>(\$) | Difference<br>(%) |
|------|----------------------------------|---|---------------------|---------------------|----------------------|------------------------|--------------------------|-----------------------|--------------------|-------------------|
| 550  | 1000.50.99.100.54.2530.550.54156 | Printing - PS   | \$40.43             | \$0.00              | \$920                | \$0                    | \$920                    | \$920                 | \$0                | 0.00              |
| 550  | 1000.50.91.100.43.2530.550.91501 | Printing Expenses - CO<br>Services - Employment                 | \$4,926.53          | \$1,907.46          | \$8,000              | \$0                    | \$8,000                  | \$8,000               | \$0                | 0.00              |
| 550  | 1000.50.99.100.43.2320.550.99550 | Advertising   | \$3,711.10          | \$4,470.55          | \$3,500              | \$0                    | \$3,500                  | \$4,000               | \$500              | 14.28             |
|      | Subtotal                         |   | \$9,669.48          | \$10,760.85         | \$19,056             | \$0                    | \$19,056                 | \$16,856              | -\$2,200           | (11.54)           |
| 560  | 1000.41.99.600.54.1000.560.99501 | Tuition - Adult Education                                       | \$59,810.00         | \$62,541.00         | \$65,069             | \$0                    | \$65,069                 | \$65,069              | \$0                | 0.00              |
| 560  | 1000.50.99.200.54.1000.560.54503 | Tuition - DCF Placement - SEP                                   | \$0.00              | \$429.00            | \$50,000             | \$0                    | \$50,000                 | \$20,000              | (\$30,000)         | (60.00)           |
| 560  | 1000.50.99.200.54.1000.560.99503 | Tuition - Magnet - REG  | \$200,000.00        | \$225,000.00        | \$225,000            | \$0                    | \$225,000                | \$225,000             | \$0                | 0.00              |
| 560  | 1000.50.99.200.54.1000.560.54504 | Tuition - Magnet - SEP  | \$0.00              | \$94,683.19         | \$80,000             | \$0                    | \$80,000                 | \$78,000              | (\$2,000)          | (2.50)            |
| 560  | 1000.50.99.200.54.1000.560.54502 | Tuition - Private - SEP   | \$0.00              | \$99,714.46         | \$297,320            | \$142,000              | \$155,320                | \$73,545              | (\$223,775)        | (75.26)           |
| 560  | 1000.50.99.200.54.1000.560.54501 | Tuition - Public - SEP  | \$687,402.44        | \$306,348.57        | \$344,335            | \$0                    | \$344,335                | \$325,319             | (\$19,016)         | (5.52)            |
| 560  | 1000.30.99.100.54.1000.560.99502 | Tuition - VOAG - REG  | \$0.00              | \$0.00              | \$0                  | \$0                    | \$0                      | \$109,000             | \$109,000          | 0.00              |
| 560  | 1000.30.99.200.54.1000.560.99502 | Tuition - VOAG - REG  | \$34,604.12         | \$36,401.80         | \$35,000             | \$0                    | \$35,000                 | \$0                   | (\$35,000)         | (100.00)          |
| 560  | 1000.50.99.200.54.1000.560.54505 | Tuition - VOAG - SEP  | \$0.00              | \$0.00              | \$20,000             | \$0                    | \$20,000                 | \$26,500              | \$6,500            | 32.50             |
|      | Subtotal                         |   | \$981,816.56        | \$825,118.02        | \$1,116,724          | \$142,000              | \$974,724                | \$922,433             | -\$194,291         | (17.40)           |
| 580  | 1000.50.99.100.54.2190.580.54155 | Conference/Travel - General -<br>PS<br>Travel - Administration  | \$4,181.37          | \$3,833.00          | \$5,500              | \$0                    | \$5,500                  | \$5,500               | \$0                | 0.00              |
| 580  | 1000.50.99.100.44.2410.580.99581 | Conference<br>Travel - Director of Finance &                    | \$12,405.21         | \$275.66            | \$18,000             | \$0                    | \$18,000                 | \$13,000              | (\$5,000)          | (27.77)           |
| 580  | 1000.50.99.100.44.2510.580.99587 | Operations<br>Travel - Itinerant Teachers                       | \$3,536.96          | \$3,000.00          | \$3,500              | \$O                    | \$3,500                  | \$3,500               | \$0                | 0.00              |
| 580  | 1000.50.99.100.43.2219.580.99586 | Mileage   | \$5,111.47          | \$1,870.91          | \$10,000             | \$0                    | \$10,000                 | \$10,000              | \$0                | 0.00              |
| 580  | 1000.50.91.100.43.2410.580.99583 | Travel - Principals Mileage                                     | \$1,061.45          | \$59.40             | \$2,718              | \$0                    | \$2,718                  | \$2,750               | \$32               | 1.17              |
| 580  | 1000.50.91.100.43.2320.580.99584 | Travel - Superintendent Mileage                                 | \$10,209.72         | \$9,000.00          | \$10,000             | \$0                    | \$10,000                 | \$10,000              | \$0                | 0.00              |
| 580  | 1000.50.99.100.43.2570.580.99585 | Travel - Support Staff Mileage                                  | \$1,740.17          | \$2,665.44          | \$2,000              | \$0                    | \$2,000                  | \$2,500               | \$500              | 25.00             |
| 580  | 1000.50.99.100.44.2219.580.99582 | Travel - Teachers Conference                                    | \$4,776.43          | \$832.65            | \$17,000             | \$0                    | \$17,000                 | \$10,000              | (\$7,000)          | (41.17)           |
|      | Subtotal                         |   | \$43,022.78         | \$21,537.06         | \$68,718             | \$0                    | \$68,718                 | \$57,250              | (\$11,468)         | (16.69)           |
| 600  | 1000.50.99.100.48.1000.600.99992 | COVID-19 - Supplies   | \$0.00              | \$89,179.14         | \$0                  | \$0                    | \$0                      | \$0                   | \$0                | 0.00              |
|      | Subtotal                         |   | \$0.00              | \$89,179.14         | \$0                  | \$0                    | \$0                      | \$0                   | \$0                | 0.00              |
| 610  | 1000.50.99.100.54.2190.610.54272 | Library/Media - ELL   | \$86.00             | \$0.00              | \$100                | \$0                    | \$100                    | \$100                 | \$0                | 0.00              |
| 610  | 1000.50.99.200.54.2190.610.54009 | Library/Media - General - SEP                                   | \$280.09            | \$358.72            | \$435                | \$0                    | \$435                    | \$435                 | \$0                | 0.00              |
| 610  | 1000.50.99.200.54.2130.610.54010 | Library/Media - Health - SEP<br>Library/Media - Non Categorical | \$0.00              | \$154.70            | \$1,668              | \$O                    | \$1,668                  | \$1,672               | \$4                | 0.23              |
| 610  | 1000.50.99.200.54.2190.610.54008 | - SEP   | \$68.24             | \$42.95             | \$1,216              | \$0                    | \$1,216                  | \$957                 | (\$259)            | (21.29)           |
| 610  | 1000.50.99.100.54.2190.610.54159 | Library/Media - PS  | \$0.00              | \$27.34             | \$150                | \$0                    | \$150                    | \$154                 | \$4                | 2.66              |
| 610  | 1000.50.99.100.55.2212.610.55000 | New Initiatives - EDS   | \$1,250.00          | \$2,400.00          | \$6,000              | \$0                    | \$6,000                  | \$6,000               | \$0                | 0.00              |
| 610  | 1000.50.99.200.54.2190.610.54006 | Postage - SEP   | \$0.00              | \$0.00              | \$250                | \$0                    | \$250                    | \$245                 | (\$5)              | (2.00)            |
| 610  | 1000.50.99.100.42.2590.610.99610 | Postage - SW  | \$22,072.36         | \$21,300.48         | \$15,000             | \$0                    | \$15,000                 | \$15,000              | \$0                | 0.00              |
| 610  | 1000.50.99.100.45.2620.610.45726 | Services - Uniform - MAINT                                      | \$18,215.02         | \$15,574.74         | \$15,000             | \$0                    | \$15,000                 | \$15,000              | \$0                | 0.00              |
| 610  | 1000.50.99.100.54.2190.610.51131 | Supplies - 504 - SEP<br>Supplies - Academic                     | \$0.00              | \$123.45            | \$275                | \$O                    | \$275                    | \$280                 | \$5                | 1.81              |
| 610  | 1000.50.99.100.58.2210.610.58502 | Enhancement Programs  | \$0.00              | \$1,179.00          | \$4,500              | \$0                    | \$4,500                  | \$0                   | (\$4,500)          | (100.00)          |
| 610  | 1000.30.61.100.21.3200.610.61621 | Supplies - Activities - EHS                                     | \$6,550.00          | \$6,229.43          | \$6,575              | \$0                    | \$6,575                  | \$6,575               | \$0                | 0.00              |
| 610  | 1000.20.51.100.21.3200.610.51621 | Supplies - Activities - EMS                                     | \$624.00            | \$330.45            | \$660                | \$0                    | \$660                    | \$660                 | \$0                | 0.00              |

| Obj. | Account                          | Description  | 2019-2020<br>Actual | 2020-2021<br>Actual | 2021-2022<br>Adopted | 2021-2022<br>Transfers | 2021-2022<br>Adj. Budget | 2022-2023<br>Proposed | Difference<br>(\$) | Difference<br>(%) |
|------|----------------------------------|--|---------------------|---------------------|----------------------|------------------------|--------------------------|-----------------------|--------------------|-------------------|
| 610  | 1000.30.61.100.01.1000.610.61601 | Supplies - AP Capstone - EHS                                     | \$374.71            | \$278.27            | \$454                | \$O                    | \$454                    | \$454                 | \$0                | 0.00              |
| 610  | 1000.10.01.100.02.1000.610.01602 | Supplies - Art - CEN   | \$3,277.52          | \$3,271.71          | \$3,300              | \$O                    | \$3,300                  | \$3,300               | \$0                | 0.00              |
| 610  | 1000.10.02.100.02.1000.610.02602 | Supplies - Art - CLS   | \$2,433.70          | \$2,458.95          | \$2,551              | \$O                    | \$2,551                  | \$2,802               | \$251              | 9.83              |
| 610  | 1000.30.61.100.02.1000.610.61602 | Supplies - Art - EHS   | \$6,676.42          | \$7,688.67          | \$7,069              | \$O                    | \$7,069                  | \$7,069               | \$O                | 0.00              |
| 610  | 1000.20.51.100.02.1000.610.51602 | Supplies - Art - EMS   | \$3,417.08          | \$3,678.34          | \$3,880              | \$0                    | \$3,880                  | \$4,200               | \$320              | 8.24              |
| 610  | 1000.10.06.100.02.1000.610.06602 | Supplies - Art - WIND  | \$0.00              | \$5,747.28          | \$5,750              | \$O                    | \$5,750                  | \$5,750               | \$O                | 0.00              |
| 610  | 1000.30.61.100.03.3200.610.61603 | Supplies - Athletics - EHS                                       | \$2,776.24          | \$4,773.34          | \$6,872              | \$O                    | \$6,872                  | \$10,428              | \$3,556            | 51.74             |
| 610  | 1000.50.08.200.54.1000.610.53608 | Supplies - BASES Prgm  | \$0.00              | \$0.00              | \$O                  | \$0                    | \$0                      | \$1,400               | \$1,400            | 0.00              |
| 610  | 1000.30.61.100.08.1000.610.61648 | Supplies - Basic Instruction - EHS                               | \$1,150.87          | \$1,996.84          | \$1,885              | \$0                    | \$1,885                  | \$1,885               | \$0                | 0.00              |
| 610  | 1000.50.99.100.42.2310.610.99600 | Supplies - BOE   | \$13,904.98         | \$11,024.27         | \$10,550             | \$O                    | \$10,550                 | \$10,550              | \$O                | 0.00              |
| 610  | 1000.30.61.100.04.1000.610.61604 | Supplies - Business Dept - EHS                                   | \$2,871.39          | \$4,123.63          | \$3,779              | \$O                    | \$3,779                  | \$2,906               | (\$873)            | (23.10)           |
| 610  | 1000.50.91.100.43.2320.610.91601 | Supplies - CO Admin  | \$0.00              | \$0.00              | \$2,500              | \$O                    | \$2,500                  | \$2,500               | \$O                | 0.00              |
| 610  | 1000.30.61.100.05.1000.610.61605 | Supplies - Comp. Sci EHS<br>Supplies - Computer Science -        | \$6,446.75          | \$6,842.88          | \$6,454              | \$0                    | \$6,454                  | \$6,454               | \$0                | 0.00              |
| 610  | 1000.20.51.100.05.1000.610.51605 | EMS  | \$1,019.31          | \$3,216.26          | \$5,405              | \$O                    | \$5,405                  | \$5,450               | \$45               | 0.83              |
| 610  | 1000.10.01.100.45.2610.610.45601 | Supplies - Custodial - CEN                                       | \$13,356.19         | \$15,000.96         | \$12,500             | \$O                    | \$12,500                 | \$12,500              | \$0                | 0.00              |
| 610  | 1000.10.02.100.45.2610.610.45602 | Supplies - Custodial - CLS                                       | \$11,899.62         | \$8,829.61          | \$12,500             | \$0                    | \$12,500                 | \$12,500              | \$0                | 0.00              |
| 610  | 1000.50.91.100.45.2610.610.45691 | Supplies - Custodial - CO  | \$1,663.02          | \$1,640.52          | \$3,000              | \$0                    | \$3,000                  | \$3,000               | \$0                | 0.00              |
| 610  | 1000.30.61.100.45.2610.610.45661 | Supplies - Custodial - EHS                                       | \$13,983.81         | \$33,048.50         | \$26,000             | \$0                    | \$26,000                 | \$26,000              | \$0                | 0.00              |
| 610  | 1000.20.51.100.45.2610.610.45651 | Supplies - Custodial - EMS                                       | \$14,565.83         | \$13,220.07         | \$15,000             | \$0                    | \$15,000                 | \$15,000              | \$0                | 0.00              |
| 610  | 1000.10.06.100.45.2610.610.45606 | Supplies - Custodial - WIND                                      | \$16,608.56         | \$24,760.89         | \$20,000             | \$0                    | \$20,000                 | \$20,000              | \$0                | 0.00              |
| 610  | 1000.50.99.200.54.2190.610.54002 | Supplies - EIE - SEP   | \$1,383.96          | \$1,126.37          | \$1,284              | \$0                    | \$1,284                  | \$1,287               | \$3                | 0.23              |
| 610  | 1000.50.99.200.54.2190.610.54271 | Supplies - ELL   | \$705.01            | \$977.05            | \$1,164              | \$0                    | \$1,164                  | \$1,167               | \$3                | 0.25              |
| 610  | 1000.10.01.100.06.1000.610.01606 | Supplies - English - CEN   | \$8,018.65          | \$7,190.30          | \$9,000              | \$0                    | \$9,000                  | \$9,000               | \$0                | 0.00              |
| 610  | 1000.10.02.100.06.1000.610.02606 | Supplies - English - CLS   | \$3,738.01          | \$7,938.12          | \$9,500              | \$0                    | \$9,500                  | \$8,689               | (\$811)            | (8.53)            |
| 610  | 1000.30.61.100.06.1000.610.61606 | Supplies - English - EHS   | \$1,756.00          | \$1,166.88          | \$1,883              | (\$150)                | \$1,733                  | \$1,883               | \$0                | 0.00              |
| 610  | 1000.10.06.100.06.1000.610.06606 | Supplies - English - WIND<br>Supplies - English Basic Supplies - | \$5,626.73          | \$8,015.33          | \$12,559             | \$0                    | \$12,559                 | \$7,061               | (\$5,498)          | (43.77)           |
| 610  | 1000.30.61.100.06.1000.610.61646 | EHS  | \$0.00              | \$93.38             | \$754                | \$O                    | \$754                    | \$754                 | \$0                | 0.00              |
| 610  | 1000.30.61.100.07.1000.610.61607 | Supplies - FCS - EHS   | \$12,282.11         | \$15,902.66         | \$16,824             | (\$375)                | \$16,449                 | \$17,665              | \$841              | 4.99              |
| 610  | 1000.10.01.100.08.1000.610.01608 | Supplies - General - CEN   | \$21,287.27         | \$20,613.14         | \$23,000             | \$0                    | \$23,000                 | \$22,600              | (\$400)            | (1.73)            |
| 610  | 1000.10.02.100.08.1000.610.02608 | Supplies - General - CLS   | \$13,717.53         | \$11,959.05         | \$15,852             | \$O                    | \$15,852                 | \$15,110              | (\$742)            | (4.68)            |
| 610  | 1000.50.91.100.43.2320.610.91600 | Supplies - General - CO  | \$6,987.42          | \$5,150.11          | \$9,000              | \$O                    | \$9,000                  | \$9,000               | \$0                | 0.00              |
| 610  | 1000.50.99.100.45.2620.610.45725 | Supplies - General - MAINT                                       | \$714.19            | \$0.00              | \$5,000              | \$O                    | \$5,000                  | \$5,000               | \$0                | 0.00              |
| 610  | 1000.50.99.200.54.2190.610.54003 | Supplies - General - SEP   | \$7,078.99          | \$11,959.10         | \$11,648             | \$0                    | \$11,648                 | \$12,744              | \$1,096            | 9.40              |
| 610  | 1000.10.06.100.08.1000.610.06608 | Supplies - General - WIND<br>Supplies - General Instruction -    | \$25,738.82         | \$27,185.77         | \$28,950             | \$0                    | \$28,950                 | \$29,200              | \$250              | 0.86              |
| 610  | 1000.30.61.100.08.1000.610.61608 | EHS<br>Supplies - General Instructional -                        | \$13,089.43         | \$6,558.77          | \$16,564             | \$O                    | \$16,564                 | \$16,564              | \$0                | 0.00              |
| 610  | 1000.20.51.100.08.1000.610.51608 | EMS  | \$11,246.12         | \$17,095.14         | \$17,876             | \$0                    | \$17,876                 | \$17,876              | \$0                | 0.00              |
| 610  | 1000.50.99.100.45.2610.610.45727 | Supplies - Glass - MAINT   | \$0.00              | \$0.00              | \$O                  | \$0                    | \$O                      | \$O                   | \$0                | 0.00              |
| 610  | 1000.30.61.100.30.2490.610.61630 | Supplies - Graduation - EHS                                      | \$15,967.95         | \$20,267.32         | \$5,467              | \$0                    | \$5,467                  | \$5,534               | \$67               | 1.22              |
| 610  | 1000.30.61.100.25.2120.610.61625 | Supplies - Guidance - EHS  | \$589.22            | \$1,227.06          | \$1,150              | \$0                    | \$1,150                  | \$1,150               | \$0                | 0.00              |

| Obj. | Account                          | Description  | 2019-2020<br>Actual | 2020-2021<br>Actual | 2021-2022<br>Adopted | 2021-2022<br>Transfers | 2021-2022<br>Adj. Budget | 2022-2023<br>Proposed | Difference<br>(\$) | Difference<br>(%) |
|------|----------------------------------|--|---------------------|---------------------|----------------------|------------------------|--------------------------|-----------------------|--------------------|-------------------|
| 610  | 1000.20.51.100.25.2120.610.51625 | Supplies - Guidance - EMS  | \$799.74            | \$2,200.08          | \$2,250              | \$O                    | \$2,250                  | \$2,250               | \$0                | 0.00              |
| 610  | 1000.10.02.100.13.1000.610.02613 | Supplies - Health - CLS  | \$184.91            | \$504.40            | \$113                | \$O                    | \$113                    | \$113                 | \$0                | 0.00              |
| 610  | 1000.30.61.100.13.1000.610.61613 | Supplies - Health Ed - EHS                                       | \$512.63            | \$731.57            | \$811                | <b>\$</b> 0            | \$811                    | \$811                 | \$0                | 0.00              |
| 610  | 1000.50.99.200.54.2190.610.54007 | Supplies - Inclusion MAP - SEP                                   | \$6,385.31          | \$4,689.02          | \$5,003              | (\$1,000)              | \$4,003                  | \$4,555               | (\$448)            | (8.95)            |
| 610  | 1000.20.51.100.03.3200.610.51603 | Supplies - Interscholastic - EMS                                 | \$403.90            | \$3,492.50          | \$3,500              | <b>\$</b> 0            | \$3,500                  | \$3,000               | (\$500)            | (14.28)           |
| 610  | 1000.30.61.100.09.2220.610.61650 | Supplies - Knight Centre - EHS<br>Supplies - Language & Speech - | \$0.00              | \$288.80            | \$566                | \$0                    | \$566                    | \$0                   | (\$566)            | (100.00)          |
| 610  | 1000.50.99.200.54.2150.610.54001 | SEP  | \$4,035.86          | \$3,741.49          | \$4,802              | \$O                    | \$4,802                  | \$4,905               | \$103              | 2.14              |
| 610  | 1000.20.51.100.06.1000.610.51606 | Supplies - Language Arts - EMS                                   | \$2,144.88          | \$3,000.00          | \$3,000              | \$0                    | \$3,000                  | \$2,800               | (\$200)            | (6.66)            |
| 610  | 1000.10.01.100.09.2220.610.01609 | Supplies - Library/Media - CEN                                   | \$7,682.74          | \$9,558.09          | \$9,500              | \$O                    | \$9,500                  | \$9,500               | \$0                | 0.00              |
| 610  | 1000.30.61.100.09.2220.610.61609 | Supplies - Library/Media - EHS                                   | \$359.13            | \$590.01            | \$566                | \$O                    | \$566                    | \$566                 | \$0                | 0.00              |
| 610  | 1000.10.01.100.10.1000.610.01610 | Supplies - Math - CEN  | \$5,030.29          | \$6,998.32          | \$7,000              | \$O                    | \$7,000                  | \$7,500               | \$500              | 7.14              |
| 610  | 1000.10.02.100.10.1000.610.02610 | Supplies - Math - CLS  | \$3,618.67          | \$4,337.62          | \$4,585              | \$O                    | \$4,585                  | \$3,498               | (\$1,087)          | (23.70)           |
| 610  | 1000.30.61.100.10.1000.610.61610 | Supplies - Math - EHS  | \$5,605.46          | \$3,523.83          | \$2,602              | \$O                    | \$2,602                  | \$930                 | (\$1,672)          | (64.25)           |
| 610  | 1000.20.51.100.10.1000.610.51610 | Supplies - Math - EMS  | \$1,084.23          | \$1,444.20          | \$1,546              | \$O                    | \$1,546                  | \$2,027               | \$481              | 31.11             |
| 610  | 1000.10.06.100.10.1000.610.06610 | Supplies - Math - WIND<br>Supplies - Math Intervention -         | \$8,014.27          | \$12,710.12         | \$13,596             | \$0                    | \$13,596                 | \$10,625              | (\$2,971)          | (21.85)           |
| 610  | 1000.20.51.100.10.1000.610.51629 | EMS  | \$0.00              | \$0.00              | \$0                  | \$0                    | \$0                      | \$1,000               | \$1,000            | 0.00              |
| 610  | 1000.10.01.100.11.1000.610.01611 | Supplies - Music - CEN   | \$1,575.19          | \$1,375.55          | \$1,700              | \$0                    | \$1,700                  | \$1,800               | \$100              | 5.88              |
| 610  | 1000.10.02.100.11.1000.610.02611 | Supplies - Music - CLS   | \$0.00              | \$945.78            | \$1,038              | \$0                    | \$1,038                  | \$1,040               | \$2                | 0.19              |
| 610  | 1000.30.61.100.11.1000.610.61611 | Supplies - Music - EHS   | \$5,634.26          | \$7,808.48          | \$8,678              | \$O                    | \$8,678                  | \$8,678               | \$0                | 0.00              |
| 610  | 1000.20.51.100.11.1000.610.51611 | Supplies - Music - EMS   | \$2,705.68          | \$6,018.41          | \$5,400              | \$0                    | \$5,400                  | \$5,400               | \$0                | 0.00              |
| 610  | 1000.10.06.100.11.1000.610.06611 | Supplies - Music - WIND<br>Supplies - Non-Category               | \$3,656.53          | \$4,156.56          | \$5,085              | \$0                    | \$5,085                  | \$5,365               | \$280              | 5.50              |
| 610  | 1000.50.99.200.54.2190.610.54004 | Program - SEP  | \$3,534.58          | \$6,977.68          | \$10,234             | \$0                    | \$10,234                 | \$10,370              | \$136              | 1.32              |
| 610  | 1000.50.99.200.54.2130.610.54154 | Supplies - Nursing - PS  | \$8,631.81          | \$11,513.02         | \$12,115             | \$0                    | \$12,115                 | \$13,369              | \$1,254            | 10.35             |
| 610  | 1000.50.99.200.54.2190.610.54051 | Supplies - PAL Program - SEP                                     | \$2,649.04          | \$2,572.51          | \$4,394              | \$0                    | \$4,394                  | \$4,244               | (\$150)            | (3.41)            |
| 610  | 1000.10.02.100.13.1000.610.02630 | Supplies - PE - CLS  | \$0.00              | \$1,267.45          | \$1,231              | \$0                    | \$1,231                  | \$1,354               | \$123              | 9.99              |
| 610  | 1000.30.61.100.13.1000.610.61631 | Supplies - PE - EHS  | \$0.00              | \$2,168.90          | \$2,091              | \$0                    | \$2,091                  | \$2,091               | \$0                | 0.00              |
| 610  | 1000.10.01.100.13.1000.610.01613 | Supplies - PE/Health - CEN                                       | \$1,650.91          | \$1,970.71          | \$2,500              | \$0                    | \$2,500                  | \$2,600               | \$100              | 4.00              |
| 610  | 1000.20.51.100.13.1000.610.51613 | Supplies - PE/Health - EMS                                       | \$1,316.84          | \$2,272.29          | \$2,426              | \$0                    | \$2,426                  | \$2,426               | \$0                | 0.00              |
| 610  | 1000.10.06.100.13.1000.610.06613 | Supplies - PE/Health - WIND                                      | \$2,104.28          | \$2,383.06          | \$2,444              | \$O                    | \$2,444                  | \$2,300               | (\$144)            | (5.89)            |
| 610  | 1000.50.99.200.54.2170.610.54606 | Supplies - PH - SEP  | \$1,443.29          | \$1,364.60          | \$2,511              | \$0                    | \$2,511                  | \$2,598               | \$87               | 3.46              |
| 610  | 1000.11.99.200.54.2190.610.54266 | Supplies - PreK - SEP  | \$3,473.73          | \$2,327.02          | \$3,646              | \$O                    | \$3,646                  | \$3,646               | \$0                | 0.00              |
| 610  | 1000.50.99.200.54.2190.610.54269 | Supplies - PreK NYAEC - SEP                                      | \$0.00              | \$495.00            | \$O                  | \$O                    | \$0                      | \$O                   | \$0                | 0.00              |
| 610  | 1000.10.01.100.41.2410.610.01641 | Supplies - Principal - CEN                                       | \$1,006.60          | \$2,663.50          | \$2,000              | \$O                    | \$2,000                  | \$2,300               | \$300              | 15.00             |
| 610  | 1000.10.02.100.41.2410.610.02641 | Supplies - Principal - CLS                                       | \$371.79            | \$792.74            | \$1,200              | \$O                    | \$1,200                  | \$1,200               | \$0                | 0.00              |
| 610  | 1000.30.61.100.41.2410.610.61641 | Supplies - Principal - EHS                                       | \$4,681.79          | \$7,235.92          | \$9,849              | (\$300)                | \$9,549                  | \$9,849               | \$0                | 0.00              |
| 610  | 1000.20.51.100.41.2410.610.51641 | Supplies - Principal - EMS                                       | \$3,697.91          | \$5,865.31          | \$6,163              | \$O                    | \$6,163                  | \$5,663               | (\$500)            | (8.11)            |
| 610  | 1000.10.06.100.41.2410.610.06641 | Supplies - Principal - WIND                                      | \$2,093.03          | \$3,386.95          | \$3,500              | \$O                    | \$3,500                  | \$4,500               | \$1,000            | 28.57             |
| 610  | 1000.50.99.200.54.2190.610.54158 | Supplies - Program - PS  | \$5,000.90          | \$7,667.40          | \$8,034              | \$O                    | \$8,034                  | \$12,074              | \$4,040            | 50.28             |
| 610  | 1000.50.99.200.54.2190.610.54005 | Supplies - Program - SEP   | \$9,575.95          | \$10,876.39         | \$12,287             | \$0                    | \$12,287                 | \$12,210              | (\$77)             | (0.62)            |

| Obj. | Account                          | Description   | 2019-2020<br>Actual | 2020-2021<br>Actual | 2021-2022<br>Adopted | 2021-2022<br>Transfers | 2021-2022<br>Adj. Budget | 2022-2023<br>Proposed | Difference<br>(\$) | Difference<br>(%) |
|------|----------------------------------|---|---------------------|---------------------|----------------------|------------------------|--------------------------|-----------------------|--------------------|-------------------|
| 610  | 1000.50.99.100.55.2210.610.55620 | Supplies - Program Development<br>K-8 - EDS                           | \$2,902.98          | \$13,668.28         | \$30,000             | \$0                    | \$30,000                 | \$25,000              | (\$5,000)          | (16.66)           |
| 610  | 1000.50.99.100.55.1000.610.55625 | Supplies - Programmatic - SW  | \$2,899.12          | \$747.29            | \$5,000              | \$0                    | \$5,000                  | \$5,000               | \$0                | 0.00              |
| 610  | 1000.50.99.100.54.2190.610.54157 | Supplies - PS   | \$1,791.82          | \$3,779.23          | \$6,909              | \$0                    | \$6,909                  | \$6,706               | (\$203)            | (2.93)            |
| 610  | 1000.50.99.200.54.2140.610.54121 | Supplies - Psychologist - SEP   | \$2,970.81          | \$3,902.40          | \$8,098              | \$0                    | \$8,098                  | \$8,965               | \$867              | 10.70             |
| 610  | 1000.50.99.100.45.2610.610.45728 | Supplies - Radios - MAINT   | \$0.00              | \$14,147.73         | \$1,500              | \$0                    | \$1,500                  | \$1,500               | \$0                | 0.00              |
| 610  | 1000.30.61.100.16.1000.610.61616 | Supplies - Reading - EHS<br>Supplies - Reading Instructional -        | \$1,372.12          | \$1,654.29          | \$1,791              | \$0                    | \$1,791                  | \$1,791               | \$0                | 0.00              |
| 610  | 1000.20.51.100.16.1000.610.51616 | EMS   | \$6,479.92          | \$978.10            | \$1,000              | \$0                    | \$1,000                  | \$1,000               | \$0                | 0.00              |
| 610  | 1000.50.99.100.52.2670.610.99478 | Supplies - Safety Committee   | \$185.75            | \$29.00             | \$1,000              | \$0                    | \$1,000                  | \$1,000               | \$0                | 0.00              |
| 610  | 1000.10.01.100.17.1000.610.01617 | Supplies - Science - CEN  | \$1,838.95          | \$549.27            | \$2,000              | \$O                    | \$2,000                  | \$2,000               | \$O                | 0.00              |
| 610  | 1000.10.02.100.17.1000.610.02617 | Supplies - Science - CLS  | \$1,136.49          | \$294.40            | \$732                | \$O                    | \$732                    | \$504                 | (\$228)            | (31.14)           |
| 610  | 1000.30.61.100.17.1000.610.61617 | Supplies - Science - EHS  | \$8,945.80          | \$12,918.00         | \$18,978             | (\$735)                | \$18,243                 | \$18,053              | (\$925)            | (4.87)            |
| 610  | 1000.20.51.100.17.1000.610.51617 | Supplies - Science - EMS  | \$3,021.88          | \$5,034.06          | \$6,067              | \$O                    | \$6,067                  | \$6,267               | \$200              | 3.29              |
| 610  | 1000.10.06.100.17.1000.610.06617 | Supplies - Science - WIND   | \$2,632.33          | \$2,555.77          | \$4,179              | \$O                    | \$4,179                  | \$4,490               | \$311              | 7.44              |
| 610  | 1000.50.99.100.47.2660.610.99476 | Supplies - Security   | \$1,594.05          | \$1,407.54          | \$1,000              | \$O                    | \$1,000                  | \$2,000               | \$1,000            | 100.00            |
| 610  | 1000.10.01.100.18.1000.610.01618 | Supplies - Social Studies - CEN                                       | \$1,421.75          | \$2,422.64          | \$2,500              | \$O                    | \$2,500                  | \$2,000               | (\$500)            | (20.00)           |
| 610  | 1000.10.02.100.18.1000.610.02618 | Supplies - Social Studies - CLS                                       | \$1,397.86          | \$0.00              | \$O                  | \$O                    | \$0                      | \$218                 | \$218              | 0.00              |
| 610  | 1000.30.61.100.18.1000.610.61618 | Supplies - Social Studies - EHS                                       | \$3,337.64          | \$2,327.43          | \$5,509              | \$O                    | \$5,509                  | \$5,509               | \$0                | 0.00              |
| 610  | 1000.20.51.100.18.1000.610.51618 | Supplies - Social Studies - EMS                                       | \$2,181.05          | \$2,914.56          | \$2,925              | \$O                    | \$2,925                  | \$2,725               | (\$200)            | (6.83)            |
| 610  | 1000.10.06.100.18.1000.610.06618 | Supplies - Social Studies - WIND<br>Supplies - Special Programs Basic | \$4,328.41          | \$4,796.98          | \$4,376              | \$0                    | \$4,376                  | \$3,825               | (\$551)            | (12.59)           |
| 610  | 1000.30.61.100.19.1000.610.61619 | - EHS   | \$763.76            | \$1,545.00          | \$1,500              | \$0                    | \$1,500                  | \$1,500               | \$0                | 0.00              |
| 610  | 1000.30.61.100.19.1000.610.61649 | Supplies - Special Programs<br>Program - EHS                          | \$1,449.77          | \$3,649.31          | \$3,728              | \$0                    | \$3,728                  | \$3,728               | \$0                | 0.00              |
| 610  | 1000.30.61.100.22.1000.610.61622 | Supplies - Tech Ed - EHS  | \$24,148.70         | \$21,727.03         | \$24,013             | (\$1,525)              | \$22,488                 | \$24,013              | \$0                | 0.00              |
| 610  | 1000.20.51.100.22.1000.610.51622 | Supplies - Tech Ed - EMS  | \$4,548.07          | \$4,746.02          | \$5,050              | \$0                    | \$5,050                  | \$5,050               | \$0                | 0.00              |
| 610  | 1000.30.99.100.52.2230.610.52630 | Supplies - Technology - EHS   | \$3,941.78          | \$7,816.88          | \$8,468              | \$0                    | \$8,468                  | \$5,468               | (\$3,000)          | (35.42)           |
| 610  | 1000.10.99.100.52.2230.610.52620 | Supplies - Technology - ELEM  | \$14,940.24         | \$15,685.04         | \$15,426             | \$0                    | \$15,426                 | \$9,426               | (\$6,000)          | (38.89)           |
| 610  | 1000.20.99.100.52.2230.610.52650 | Supplies - Technology - EMS   | \$0.00              | \$3,383.93          | \$4,360              | \$O                    | \$4,360                  | \$3,360               | (\$1,000)          | (22.93)           |
| 610  | 1000.30.61.100.23.1000.610.61623 | Supplies - Theatre Arts - EHS   | \$2,703.61          | \$1,954.23          | \$3,299              | \$O                    | \$3,299                  | \$3,300               | \$1                | 0.03              |
| 610  | 1000.30.61.100.24.1000.610.61624 | Supplies - World Language - EHS                                       | \$3,123.38          | \$2,127.84          | \$4,943              | \$O                    | \$4,943                  | \$4,943               | \$0                | 0.00              |
| 610  | 1000.20.51.100.24.1000.610.51624 | Supplies - World Language - EMS                                       | \$927.27            | \$8,982.82          | \$9,000              | \$0                    | \$9,000                  | \$9,000               | \$0                | 0.00              |
|      | Subtotal                         |   | \$533,150.56        | \$661,408.15        | \$740,070            | (\$4,085)              | \$735,985                | \$721,008             | (\$19,062)         | (2.58)            |
| 620  | 1000.10.01.100.45.2610.620.45101 | Electricity - CEN   | \$60,234.20         | \$61,156.55         | \$65,000             | \$0                    | \$65,000                 | \$63,000              | (\$2,000)          | (3.07)            |
| 620  | 1000.10.02.100.45.2610.620.45102 | Electricity - CLS   | \$57,454.80         | \$56,253.57         | \$56,000             | \$O                    | \$56,000                 | \$57,000              | \$1,000            | 1.78              |
| 620  | 1000.50.91.100.45.2610.620.45191 | Electricity - CO  | \$13,347.56         | \$8,876.06          | \$14,000             | \$O                    | \$14,000                 | \$10,000              | (\$4,000)          | (28.57)           |
| 620  | 1000.30.61.100.45.2610.620.45161 | Electricity - EHS   | \$116,366.19        | \$147,400.52        | \$128,000            | \$0                    | \$128,000                | \$150,000             | \$22,000           | 17.18             |
| 620  | 1000.20.51.100.45.2610.620.45151 | Electricity - EMS   | \$57,530.43         | \$58,389.39         | \$63,000             | \$0                    | \$63,000                 | \$63,000              | \$0                | 0.00              |
| 620  | 1000.50.92.100.45.2610.620.45192 | Electricity - MAINT   | \$0.00              | \$2,362.45          | \$3,000              | \$0                    | \$3,000                  | \$3,000               | \$0                | 0.00              |
| 620  | 1000.10.06.100.45.2610.620.45106 | Electricity - WIND  | \$49,435.13         | \$52,518.84         | \$60,000             | \$0                    | \$60,000                 | \$55,000              | (\$5,000)          | (8.33)            |
|      | Subtotal                         |   | \$354,368.31        | \$386,957.38        | \$389,000            | \$0                    | \$389,000                | \$401,000             | \$12,000           | 3.08              |
| 623  | 1000.10.01.100.45.2610.623.45201 | Natural Gas - CEN   | \$24,948.48         | \$30,277.20         | \$28,000             | \$O                    | \$28,000                 | \$32,000              | \$4,000            | 14.28             |

| Obj. | Account                          | Description  | 2019-2020<br>Actual | 2020-2021<br>Actual | 2021-2022<br>Adopted | 2021-2022<br>Transfers | 2021-2022<br>Adj. Budget | 2022-2023<br>Proposed | Difference<br>(\$) | Difference<br>(%) |
|------|----------------------------------|--|---------------------|---------------------|----------------------|------------------------|--------------------------|-----------------------|--------------------|-------------------|
| 623  | 1000.50.91.100.45.2610.623.45291 | Natural Gas - CO   | \$5,677.73          | \$6,493.48          | \$6,000              | \$O                    | \$6,000                  | \$7,000               | \$1,000            | 16.66             |
| 623  | 1000.30.61.100.45.2610.623.45261 | Natural Gas - EHS  | \$53,463.25         | \$82,832.69         | \$60,000             | \$O                    | \$60,000                 | \$65,000              | \$5,000            | 8.33              |
| 623  | 1000.20.51.100.45.2610.623.45245 | Natural Gas - EMS  | \$30,373.47         | \$37,153.71         | \$34,000             | \$O                    | \$34,000                 | \$37,500              | \$3,500            | 10.29             |
| 623  | 1000.10.06.100.45.2610.623.45206 | Natural Gas - WIND   | \$31,140.50         | \$42,264.97         | \$35,000             | \$O                    | \$35,000                 | \$44,000              | \$9,000            | 25.71             |
| 623  | 1000.50.08.200.54.2610.623.53623 | Propane - BASES  | \$0.00              | \$0.00              | \$0                  | \$O                    | \$0                      | \$0                   | \$0                | 0.00              |
| 623  | 1000.10.02.100.45.2610.623.45202 | Propane - CLS  | \$33,624.72         | \$44,320.49         | \$45,000             | \$O                    | \$45,000                 | \$47,500              | \$2,500            | 5.55              |
|      | Subtotal                         |  | \$179,228.15        | \$243,342.54        | \$208,000            | \$0                    | \$208,000                | \$233,000             | \$25,000           | 12.02             |
| 624  | 1000.10.01.100.45.2610.624.45401 | Fuel Oil - CEN   | \$104.70            | \$74.34             | \$500                | \$O                    | \$500                    | \$500                 | \$0                | 0.00              |
| 624  | 1000.10.02.100.45.2610.624.45402 | Fuel Oil - CLS   | \$318.41            | \$660.32            | \$500                | \$O                    | \$500                    | \$500                 | \$0                | 0.00              |
| 624  | 1000.30.61.100.45.2610.624.45461 | Fuel Oil - EHS   | \$514.50            | \$0.00              | \$1,000              | \$O                    | \$1,000                  | \$1,000               | \$0                | 0.00              |
| 624  | 1000.20.51.100.45.2610.624.45451 | Fuel Oil - EMS   | \$0.00              | \$492.97            | \$500                | \$O                    | \$500                    | \$500                 | \$0                | 0.00              |
| 624  | 1000.50.92.100.45.2610.624.45492 | Fuel Oil - MAINT   | \$0.00              | \$0.00              | \$500                | \$0                    | \$500                    | \$500                 | \$0                | 0.00              |
| 624  | 1000.10.06.100.45.2610.624.45406 | Fuel Oil - WIND  | \$360.17            | \$0.00              | \$500                | \$0                    | \$500                    | \$500                 | \$0                | 0.00              |
|      | Subtotal                         |  | \$1,297.78          | \$1,227.63          | \$3,500              | \$0                    | \$3,500                  | \$3,500               | \$0                | 0.00              |
| 626  | 1000.50.99.100.45.2620.626.45724 | Supplies - Gasoline - MAINT                                      | \$9,048.26          | \$2,638.25          | \$15,000             | \$0                    | \$15,000                 | \$13,000              | (\$2,000)          | (13.33)           |
|      | Subtotal                         |  | \$9,048.26          | \$2,638.25          | \$15,000             | \$0                    | \$15,000                 | \$13,000              | -\$2,000           | (13.33)           |
| 640  | 1000.10.02.100.18.1000.640.02718 | Textbook - Social Studies - CLS                                  | \$539.26            | \$2,002.00          | \$935                | \$O                    | \$935                    | \$940                 | \$5                | 0.53              |
| 640  | 1000.30.61.100.01.1000.640.61701 | Textbooks - AP Capstone - EHS                                    | \$0.00              | \$1,079.85          | \$1,135              | \$O                    | \$1,135                  | \$1,135               | \$0                | 0.00              |
| 640  | 1000.30.61.100.04.1000.640.61704 | Textbooks - Business - EHS                                       | \$0.00              | \$0.00              | \$2,450              | \$O                    | \$2,450                  | \$3,000               | \$550              | 22.44             |
| 640  | 1000.10.01.100.06.1000.640.01706 | Textbooks - English - CEN  | \$7,386.76          | \$19,824.16         | \$9,000              | \$O                    | \$9,000                  | \$9,000               | \$0                | 0.00              |
| 640  | 1000.10.02.100.06.1000.640.02706 | Textbooks - English - CLS  | \$6,396.93          | \$20,691.36         | \$4,400              | \$O                    | \$4,400                  | \$4,463               | \$63               | 1.43              |
| 640  | 1000.30.61.100.06.1000.640.61706 | Textbooks - English - EHS  | \$9,662.34          | \$12,742.17         | \$10,000             | \$O                    | \$10,000                 | \$10,000              | \$0                | 0.00              |
| 640  | 1000.10.06.100.06.1000.640.06706 | Textbooks - English - WIND                                       | \$15,552.10         | \$17,900.89         | \$13,679             | \$0                    | \$13,679                 | \$20,082              | \$6,403            | 46.80             |
| 640  | 1000.30.61.100.09.1000.640.61709 | Textbooks - Knight Centre - EHS                                  | \$0.00              | \$254.47            | \$250                | \$O                    | \$250                    | \$0                   | (\$250)            | (100.00)          |
| 640  | 1000.10.01.100.10.1000.640.01710 | Textbooks - Math - CEN   | \$0.00              | \$1,860.48          | \$3,000              | \$O                    | \$3,000                  | \$3,000               | \$0                | 0.00              |
| 640  | 1000.10.02.100.10.1000.640.02710 | Textbooks - Math - CLS   | \$0.00              | \$338.72            | \$1,008              | \$O                    | \$1,008                  | \$1,035               | \$27               | 2.67              |
| 640  | 1000.30.61.100.10.1000.640.61710 | Textbooks - Math - EHS   | \$1,292.76          | \$0.00              | \$0                  | \$O                    | \$0                      | \$0                   | \$0                | 0.00              |
| 640  | 1000.20.51.100.10.1000.640.51710 | Textbooks - Math - EMS<br>Textbooks - Program                    | \$4,850.00          | \$11,232.00         | \$10,333             | \$0                    | \$10,333                 | \$12,960              | \$2,627            | 25.42             |
| 640  | 1000.50.99.100.55.2210.640.55610 | Development K-8 - EDS  | \$1,622.51          | \$20,682.51         | \$5,000              | <b>\$</b> 0            | \$5,000                  | \$5,000               | \$0                | 0.00              |
| 640  | 1000.10.01.100.17.1000.640.01717 | Textbooks - Science - CEN  | \$313.17            | \$0.00              | \$1,000              | \$O                    | \$1,000                  | \$1,000               | \$0                | 0.00              |
| 640  | 1000.10.02.100.17.1000.640.02717 | Textbooks - Science - CLS  | \$256.46            | \$0.00              | \$162                | \$O                    | \$162                    | \$162                 | \$0                | 0.00              |
| 640  | 1000.10.01.100.18.1000.640.01718 | Textbooks - Social Studies - CEN                                 | \$187.00            | \$738.80            | \$1,500              | \$O                    | \$1,500                  | \$1,500               | \$0                | 0.00              |
| 640  | 1000.30.61.100.18.1000.640.61718 | Textbooks - Social Studies - EHS                                 | \$0.00              | \$4,543.18          | \$2,744              | \$O                    | \$2,744                  | \$2,744               | \$O                | 0.00              |
| 640  | 1000.20.51.100.18.1000.640.51718 | Textbooks - Social Studies - EMS<br>Textbooks - World Language - | \$498.75            | \$0.00              | \$500                | \$0                    | \$500                    | \$500                 | \$0                | 0.00              |
| 640  | 1000.30.61.100.24.1000.640.61724 | EHS  | \$861.84            | \$5,318.22          | \$7,490              | \$0                    | \$7,490                  | \$8,090               | \$600              | 8.01              |
| 640  | 1000.20.51.100.06.1000.640.51706 | Textbooks- Language Arts - EMS                                   | \$0.00              | \$3,476.12          | \$3,500              | \$0                    | \$3,500                  | \$3,500               | \$0                | 0.00              |
|      | Subtotal                         |  | \$49,419.88         | \$122,684.93        | \$78,086             | \$0                    | \$78,086                 | \$88,111              | \$10,025           | 12.84             |
| 650  | 1000.50.99.100.52.2230.650.52600 | Supplies - Technology - SW                                       | \$0.00              | \$725.00            | \$0                  | \$0                    | \$0                      | \$0                   | \$0                | 0.00              |
|      | Subtotal                         |  | \$0.00              | \$725.00            | \$0                  | \$0                    | \$0                      | \$0                   | \$0                | 0.00              |
| 730  | 1000.50.99.100.48.1000.730.99994 | COVID-19 Equipment   | \$0.00              | \$100,783.44        | \$0                  | \$0                    | \$0                      | \$0                   | \$0                | 0.00              |

| Obj. | Account                          | Description                 | 2019-2020<br>Actual | 2020-2021<br>Actual | 2021-2022<br>Adopted | 2021-2022<br>Transfers | 2021-2022<br>Adj. Budget | 2022-2023<br>Proposed | Difference<br>(\$) | Difference<br>(%) |
|------|----------------------------------|-----------------------------|---------------------|---------------------|----------------------|------------------------|--------------------------|-----------------------|--------------------|-------------------|
| 730  | 1000.10.01.100.08.1000.730.01801 | Equipment - CEN             | \$19,326.94         | \$5,641.20          | \$0                  | \$O                    | \$O                      | \$0                   | \$0                | 0.00              |
| 730  | 1000.10.02.100.08.1000.730.02801 | Equipment - CLS             | \$7,000.38          | \$241.65            | \$0                  | \$O                    | \$0                      | \$0                   | \$0                | 0.00              |
| 730  | 1000.30.61.100.08.1000.730.61801 | Equipment - EHS             | \$10,447.35         | \$28,284.66         | \$0                  | -\$4,010               | \$4,010                  | \$0                   | \$0                | 0.00              |
| 730  | 1000.50.99.100.42.1000.730.99803 | Equipment - Emergency - SW  | \$44,099.93         | \$0.00              | \$0                  | \$0                    | \$0                      | \$0                   | \$0                | 0.00              |
| 730  | 1000.20.51.100.08.1000.730.51801 | Equipment - EMS             | \$17,436.75         | \$4,216.00          | \$0                  | \$0                    | \$0                      | \$0                   | \$0                | 0.00              |
| 730  | 1000.50.99.100.45.2620.730.45801 | Equipment - MAINT           | \$8,289.77          | \$14,280.71         | \$0                  | \$0                    | \$0                      | \$0                   | \$0                | 0.00              |
| 730  | 1000.50.99.100.47.2660.730.99477 | Equipment - Security        | \$2,349.13          | \$0.00              | \$0                  | \$0                    | \$0                      | \$0                   | \$0                | 0.00              |
| 730  | 1000.50.99.200.54.2190.730.54801 | Equipment - SEP             | \$0.00              | \$9,230.88          | \$0                  | -\$2,866               | \$2,866                  | \$20,000              | \$20,000           | 0.00              |
| 730  | 1000.50.99.100.42.1000.730.99801 | Equipment - SW              | \$8,134.00          | \$13,499.73         | \$0                  | \$0                    | \$0                      | \$0                   | \$0                | 0.00              |
| 730  | 1000.50.99.100.52.2230.730.52801 | Equipment - Technology - SW | \$83,030.42         | \$245,272.95        | \$20,000             | \$O                    | \$20,000                 | \$22,000              | \$2,000            | 10.00             |
| 730  | 1000.10.06.100.08.1000.730.06801 | Equipment - WIND            | \$13,862.66         | \$914.38            | \$0                  | \$O                    | \$0                      | \$0                   | \$0                | 0.00              |
|      | Subtotal                         |                             | \$213,977.33        | \$422,365.60        | \$20,000             | -\$6,876               | \$26,876                 | \$42,000              | \$22,000           | 110.00            |
| 733  | 1000.10.01.100.08.1000.733.01802 | Furniture - CEN             | \$0.00              | \$7,189.44          | \$0                  | \$0                    | \$0                      | \$0                   | \$0                | 0.00              |
| 733  | 1000.30.61.100.08.1000.733.61802 | Furniture - EHS             | \$0.00              | \$38,121.89         | \$0                  | -\$525                 | \$525                    | \$0                   | \$0                | 0.00              |
| 733  | 1000.20.51.100.08.1000.733.51802 | Furniture - EMS             | \$0.00              | \$50,388.90         | \$0                  | \$O                    | \$0                      | \$0                   | \$0                | 0.00              |
| 733  | 1000.50.99.200.54.1000.733.54802 | Furniture - SEP             | \$0.00              | \$21,373.73         | \$0                  | \$O                    | \$0                      | \$0                   | \$0                | 0.00              |
| 733  | 1000.50.99.100.42.2620.733.99802 | Furniture - SW              | \$0.00              | \$3,897.43          | \$0                  | \$O                    | \$0                      | \$O                   | \$0                | 0.00              |
| 733  | 1000.10.06.100.08.1000.733.06802 | Furniture - WIND            | \$0.00              | \$1,439.91          | \$0                  | \$O                    | \$0                      | \$0                   | \$0                | 0.00              |
|      | Subtotal                         |                             | \$0.00              | \$122,411.30        | \$0                  | -\$525                 | \$525                    | \$0                   | \$0                | 0.00              |
| 810  | 1000.10.01.100.44.2410.810.01800 | Dues & Fees - CEN           | \$227.36            | \$228.75            | \$250                | \$O                    | \$250                    | \$150                 | (\$100)            | (40.00)           |
| 810  | 1000.10.02.100.44.2410.810.02800 | Dues & Fees - CLS           | \$213.68            | \$214.38            | \$250                | \$O                    | \$250                    | \$250                 | \$0                | 0.00              |
| 810  | 1000.50.91.100.44.2320.810.91800 | Dues & Fees - CO            | \$39,357.09         | \$41,063.14         | \$37,861             | \$O                    | \$37,861                 | \$22,000              | (\$15,861)         | (41.89)           |
| 810  | 1000.30.61.100.44.2320.810.61800 | Dues & Fees - EHS           | \$11,579.04         | \$11,393.38         | \$14,643             | \$O                    | \$14,643                 | \$13,510              | (\$1,133)          | (7.73)            |
| 810  | 1000.20.51.100.44.2320.810.51800 | Dues & Fees - EMS           | \$1,851.36          | \$2,431.75          | \$1,660              | \$O                    | \$1,660                  | \$1,795               | \$135              | 8.13              |
| 810  | 1000.50.99.200.54.2320.810.54800 | Dues & Fees - SEP           | \$997.00            | \$1,919.50          | \$2,130              | \$O                    | \$2,130                  | \$2,130               | \$0                | 0.00              |
| 810  | 1000.10.06.100.44.2410.810.06800 | Dues & Fees - WIND          | \$737.36            | \$753.12            | \$500                | \$O                    | \$500                    | \$710                 | \$210              | 42.00             |
| 810  | 1000.30.04.200.54.2190.810.54048 | Memberships - ECLIPSE -SEP  | \$0.00              | \$0.00              | \$750                | \$0                    | \$750                    | \$750                 | \$0                | 0.00              |
|      | Subtotal                         |                             | \$54,962.89         | \$58,004.02         | \$58,044             | \$0                    | \$58,044                 | \$41,295              | <b>(</b> \$16,749) | (28.86)           |
| 890  | 1000.50.99.100.56.2510.890.99999 | Audit Adjustments           | \$0.00              | -\$9,446.09         | \$0                  | \$0                    | \$0                      | \$0                   | \$0                | 0.00              |
|      | Subtotal                         |                             | \$0.00              | -\$9,446.09         | \$0                  | \$0                    | \$0                      | \$0                   | \$0                | 0.00              |
| 910  | 1000.30.61.100.42.3200.910.99962 | Transfer - EHS Athletic     | \$0.00              | \$0.00              | \$0                  | \$O                    | \$0                      | \$0                   | \$0                | 0.00              |
| 910  | 1000.30.61.100.42.3200.910.99961 | Transfer - EHS Enterprise   | \$0.00              | -\$4,984.40         | \$0                  | \$O                    | \$0                      | \$0                   | \$0                | 0.00              |
| 910  | 1000.20.51.100.42.3200.910.99951 | Transfer - EMS Enterprise   | \$0.00              | -\$6,578.20         | \$0                  | \$0                    | \$0                      | \$0                   | \$0                | 0.00              |
|      | Subtotal                         |                             | \$0.00              | -\$11,562.60        | \$0                  | \$0                    | \$0                      | \$0                   | \$0                | 0.00              |
| 915  | 1000.50.99.100.42.3100.915.99931 | Food Service                | \$0.00              | \$47,025.20         | \$0                  | \$O                    | \$O                      | \$0                   | \$0                | 0.00              |
| 915  | 1000.30.61.100.42.3200.915.99961 | Transfer - EHS Enterprise   | \$0.00              | \$4,984.40          | \$0                  | \$O                    | \$O                      | \$0                   | \$O                | 0.00              |
| 915  | 1000.20.51.100.42.3200.915.99951 | Transfer - EMS Enterprise   | \$0.00              | \$6,578.20          | \$0                  | \$O                    | \$0                      | \$0                   | \$0                | 0.00              |
|      | Subtotal                         |                             | \$0.00              | \$58,587.80         | \$ <b>0</b>          | \$0                    | \$0                      | \$ <b>0</b>           | <b>\$</b> 0        | 0.00              |
|      |                                  |                             | \$12,928,296.79     | \$14,169,924.36     | \$14,606,686         | (\$143,400)            | \$14,463,286             | \$15,060,133          | \$453,447          | 3.10              |

## Educational Services & Academic Enhancement

## Budget

| Obj. | Account                          | Description                               | 2019-2020<br>Actual | 2020-2021<br>Actual | 2021-2022<br>Adopted | 2021-2022<br>Transfers | 2021-2022<br>Adj. Budget | 2022-2023<br>Proposed | Difference<br>(\$) | Difference<br>(%) |
|------|----------------------------------|---|---------------------|---------------------|----------------------|------------------------|--------------------------|-----------------------|--------------------|-------------------|
| 130  | 1000.50.99.100.58.2210.130.58500 | Salaries - Academic Enhancement Programs  | \$0.00              | \$8,708.68          | \$27,000             | \$0                    | \$27,000                 | \$0                   | (\$27,000)         | (100.00)          |
| 130  | 1000.50.99.100.55.2212.130.13550 | Teachers - Curriculum Development Work    | \$44,450.00         | \$93,856.70         | \$51,450             | \$0                    | \$51,450                 | \$55,000              | \$3,550            | 6.89              |
| 330  | 1000.50.99.100.55.2213.330.55310 | Services - Professional Development - EDS | \$42,823.53         | \$75,044.43         | \$75,000             | \$0                    | \$75,000                 | \$50,000              | (\$25,000)         | (33.33)           |
| 340  | 1000.50.99.100.55.2210.340.55500 | Academic Enhancement Programs             | \$58,108.66         | \$0.00              | \$O                  | \$0                    | \$0                      | \$0                   | \$0                | 0.00              |
| 340  | 1000.50.99.100.58.2210.340.58501 | Services - Academic Enhancement Programs  | \$0.00              | \$1,750.00          | \$13,500             | \$0                    | \$13,500                 | \$0                   | (\$13,500)         | (100.00)          |
| 610  | 1000.50.99.100.55.2212.610.55000 | New Initiatives - EDS                     | \$1,250.00          | \$2,400.00          | \$6,000              | \$0                    | \$6,000                  | \$6,000               | \$0                | 0.00              |
| 610  | 1000.50.99.100.58.2210.610.58502 | Supplies - Academic Enhancement Programs  | \$0.00              | \$1,179.00          | \$4,500              | \$0                    | \$4,500                  | \$O                   | (\$4,500)          | (100.00)          |
| 610  | 1000.50.99.100.55.2210.610.55620 | Supplies - Program Development K-8 - EDS  | \$2,902.98          | \$13,668.28         | \$30,000             | \$0                    | \$30,000                 | \$25,000              | (\$5,000)          | (16.66)           |
| 610  | 1000.50.99.100.55.1000.610.55625 | Supplies - Programmatic - SW              | \$2,899.12          | \$747.29            | \$5,000              | \$0                    | \$5,000                  | \$5,000               | \$0                | 0.00              |
| 640  | 1000.50.99.100.55.2210.640.55610 | Textbooks - Program Development K-8 - EDS | \$1,622.51          | \$20,682.51         | \$5,000              | \$0                    | \$5,000                  | \$5,000               | \$0                | 0.00              |
|      | Subtotal                         |   | \$154,056.80        | \$218,036.89        | \$217,450            | \$0                    | \$217,450                | \$146,000             | <b>(\$71,450)</b>  | (32.86)           |

## Special Education Programs

## Budget

| Obj. | Account                          | Description                                | 2019-2020<br>Actual | 2020-2021<br>Actual | 2021-2022<br>Adopted | 2021-2022<br>Transfers | 2021-2022<br>Adj. Budget | 2022-2023<br>Proposed | Difference<br>(\$) | Difference<br>(%) |
|------|----------------------------------|--|---------------------|---------------------|----------------------|------------------------|--------------------------|-----------------------|--------------------|-------------------|
| 320  | 1000.10.02.200.54.2190.320.54268 | Supplies - PreK Program CLS - SEP          | \$0.00              | \$659.28            | \$758                | \$0                    | \$758                    | \$735                 | (\$23)             | (3.03)            |
| 320  | 1000.50.04.200.54.1000.320.54041 | Transition - Work Stipend - ECLIPSE/TEPSEP | \$8,418.47          | \$1,910.78          | \$19,200             | \$0                    | \$19,200                 | \$19,200              | \$0                | 0.00              |
| 320  | 1000.50.99.100.54.2140.320.54201 | Testing - Materials - SEP                  | \$25,228.90         | \$13,108.99         | \$17,776             | \$0                    | \$17,776                 | \$22,000              | \$4,224            | 23.76             |
| 320  | 1000.50.99.200.54.1000.320.54013 | Services - Program Development - SEP       | \$1,320.00          | \$2,519.72          | \$29,950             | \$0                    | \$29,950                 | \$33,950              | \$4,000            | 13.35             |
| 320  | 1000.50.99.200.54.1000.320.54015 | Services - Student Subscriptions - SEP     | \$0.00              | \$615.30            | \$1,000              | \$0                    | \$1,000                  | \$1,000               | \$0                | 0.00              |
| 320  | 1000.50.99.200.54.2140.320.54012 | Services - Testing & Evaluations - SEP     | \$0.00              | \$3,740.86          | \$12,000             | \$0                    | \$12,000                 | \$12,000              | \$0                | 0.00              |
| 340  | 1000.50.99.100.54.2130.340.54151 | Services - Physicians Fees - PS            | \$25,522.90         | \$4,866.00          | \$10,422             | \$0                    | \$10,422                 | \$10,397              | (\$25)             | (0.23)            |
| 340  | 1000.50.99.200.54.2170.340.54605 | Services - PH COTA/PT - SEP                | \$291,034.54        | \$256,419.55        | \$220,591            | \$0                    | \$220,591                | \$228,253             | \$7,662            | 3.47              |
| 340  | 1000.50.99.200.54.2190.340.54603 | Services - PH Evaluations - SEP            | \$0.00              | \$26,827.50         | \$40,000             | \$0                    | \$40,000                 | \$40,000              | \$0                | 0.00              |
| 340  | 1000.50.99.200.54.2190.340.54607 | Services - Language Interpreting           | \$0.00              | \$2,486.25          | \$0                  | \$0                    | \$0                      | \$2,000               | \$2,000            | 0.00              |
| 350  | 1000.50.99.200.54.2170.350.54601 | Services - PH Inservices - SEP             | \$0.00              | \$900.00            | \$10,000             | \$0                    | \$10,000                 | \$10,000              | \$0                | 0.00              |
| 430  | 1000.50.99.100.54.2640.430.54471 | Repairs - Nursing - PS                     | \$1,088.00          | \$731.00            | \$1,343              | \$0                    | \$1,343                  | \$1,343               | \$0                | 0.00              |
| 440  | 1000.50.99.100.54.2130.440.54152 | Rentals - Nursing - PS                     | \$0.00              | \$0.00              | \$272                | \$0                    | \$272                    | \$272                 | \$0                | 0.00              |
| 440  | 1000.50.99.200.54.2190.440.54604 | Services - PH RM Rentals - SEP             | \$0.00              | \$40,048.00         | \$54,793             | \$2,866                | \$51,927                 | \$32,100              | (\$22,693)         | (41.41)           |
| 441  | 1000.50.08.200.54.2680.441.53441 | Rent - BASES - SEP                         | \$0.00              | \$0.00              | \$0                  | \$0                    | \$0                      | \$0                   | \$0                | 0.00              |
| 520  | 1000.30.04.200.54.2190.520.54047 | Insurance - ECLIPSE - SEP                  | \$0.00              | \$0.00              | \$560                | \$0                    | \$560                    | \$560                 | \$0                | 0.00              |
| 530  | 1000.50.08.200.54.2580.530.53580 | Internet Services - BASES                  | \$0.00              | \$0.00              | \$0                  | \$0                    | \$0                      | \$0                   | \$0                | 0.00              |
| 530  | 1000.50.08.200.54.2610.530.53530 | Telephone - BASES                          | \$0.00              | \$0.00              | \$0                  | \$0                    | \$0                      | \$0                   | \$0                | 0.00              |
| 530  | 1000.50.99.200.54.2230.530.54160 | Technology Subscriptions - SEP             | \$0.00              | \$0.00              | \$0                  | (\$1,000)              | \$1,000                  | \$0                   | \$0                | 0.00              |
| 550  | 1000.50.99.100.54.2530.550.54153 | Printing - Nursing - PS                    | \$304.00            | \$0.00              | \$586                | \$0                    | \$586                    | \$586                 | \$0                | 0.00              |
| 550  | 1000.50.99.100.54.2530.550.54156 | Printing - PS                              | \$40.43             | \$0.00              | \$920                | \$0                    | \$920                    | \$920                 | \$0                | 0.00              |
| 550  | 1000.50.99.200.54.2530.550.54014 | Printing - General - SEP                   | \$120.22            | \$0.00              | \$0                  | \$0                    | \$0                      | \$0                   | \$0                | 0.00              |
| 560  | 1000.50.99.200.54.1000.560.54501 | Tuition - Public - SEP                     | \$687,402.44        | \$306,348.57        | \$344,335            | \$0                    | \$344,335                | \$325,319             | (\$19,016)         | (5.52)            |
| 560  | 1000.50.99.200.54.1000.560.54502 | Tuition - Private - SEP                    | \$0.00              | \$99,714.46         | \$297,320            | \$142,000              | \$155,320                | \$73,545              | (\$223,775)        | (75.26)           |
| 560  | 1000.50.99.200.54.1000.560.54503 | Tuition - DCF Placement - SEP              | \$0.00              | \$429.00            | \$50,000             | \$0                    | \$50,000                 | \$20,000              | (\$30,000)         | (60.00)           |
| 560  | 1000.50.99.200.54.1000.560.54504 | Tuition - Magnet - SEP                     | \$0.00              | \$94,683.19         | \$80,000             | \$0                    | \$80,000                 | \$78,000              | (\$2,000)          | (2.50)            |
| 560  | 1000.50.99.200.54.1000.560.54505 | Tuition - VOAG - SEP                       | \$0.00              | \$0.00              | \$20,000             | \$0                    | \$20,000                 | \$26,500              | \$6,500            | 32.50             |
| 560  | 1000.50.99.200.54.1000.560.99503 | Tuition - Magnet - REG                     | \$200,000.00        | \$225,000.00        | \$225,000            | \$0                    | \$225,000                | \$225,000             | \$0                | 0.00              |
| 580  | 1000.50.99.100.54.2190.580.54155 | Conference/Travel - General - PS           | \$4,181.37          | \$3,833.00          | \$5,500              | \$0                    | \$5,500                  | \$5,500               | \$0                | 0.00              |

| Obj. | Account                          | Description                           | 2019-2020<br>Actual | 2020-2021<br>Actual | 2021-2022<br>Adopted | 2021-2022<br>Transfers | 2021-2022<br>Adj. Budget | 2022-2023<br>Proposed | Difference<br>(\$) | Difference<br>(%) |
|------|----------------------------------|---------------------------------------|---------------------|---------------------|----------------------|------------------------|--------------------------|-----------------------|--------------------|-------------------|
| 610  | 1000.11.99.200.54.2190.610.54266 | Supplies - PreK - SEP                 | \$3,473.73          | \$2,327.02          | \$3,646              | \$0                    | \$3,646                  | \$3,646               | \$0                | 0.00              |
| 610  | 1000.50.08.200.54.1000.610.53608 | Supplies - BASES Prgm                 | \$0.00              | \$0.00              | \$0                  | \$0                    | \$0                      | \$1,400               | \$1,400            | 0.00              |
| 610  | 1000.50.99.100.54.2190.610.51131 | Supplies - 504 - SEP                  | \$0.00              | \$123.45            | \$275                | \$0                    | \$275                    | \$280                 | \$5                | 1.81              |
| 610  | 1000.50.99.100.54.2190.610.54157 | Supplies - PS                         | \$1,791.82          | \$3,779.23          | \$6,909              | \$0                    | \$6,909                  | \$6,706               | (\$203)            | (2.93)            |
| 610  | 1000.50.99.100.54.2190.610.54159 | Library/Media - PS                    | \$0.00              | \$27.34             | \$150                | \$0                    | \$150                    | \$154                 | \$4                | 2.66              |
| 610  | 1000.50.99.100.54.2190.610.54272 | Library/Media - ELL                   | \$86.00             | \$0.00              | \$100                | \$0                    | \$100                    | \$100                 | \$0                | 0.00              |
| 610  | 1000.50.99.200.54.2130.610.54010 | Library/Media - Health - SEP          | \$0.00              | \$154.70            | \$1,668              | \$0                    | \$1,668                  | \$1,672               | \$4                | 0.23              |
| 610  | 1000.50.99.200.54.2130.610.54154 | Supplies - Nursing - PS               | \$8,631.81          | \$11,513.02         | \$12,115             | \$0                    | \$12,115                 | \$13,369              | \$1,254            | 10.35             |
| 610  | 1000.50.99.200.54.2140.610.54121 | Supplies - Psychologist - SEP         | \$2,970.81          | \$3,902.40          | \$8,098              | \$0                    | \$8,098                  | \$8,965               | \$867              | 10.70             |
| 610  | 1000.50.99.200.54.2150.610.54001 | Supplies - Language & Speech - SEP    | \$4,035.86          | \$3,741.49          | \$4,802              | \$0                    | \$4,802                  | \$4,905               | \$103              | 2.14              |
| 610  | 1000.50.99.200.54.2170.610.54606 | Supplies - PH - SEP                   | \$1,443.29          | \$1,364.60          | \$2,511              | \$0                    | \$2,511                  | \$2,598               | \$87               | 3.46              |
| 610  | 1000.50.99.200.54.2190.610.54002 | Supplies - EIE - SEP                  | \$1,383.96          | \$1,126.37          | \$1,284              | \$0                    | \$1,284                  | \$1,287               | \$3                | 0.23              |
| 610  | 1000.50.99.200.54.2190.610.54003 | Supplies - General - SEP              | \$7,078.99          | \$11,959.10         | \$11,648             | \$0                    | \$11,648                 | \$12,744              | \$1,096            | 9.40              |
| 610  | 1000.50.99.200.54.2190.610.54004 | Supplies - Non-Category Program - SEP | \$3,534.58          | \$6,977.68          | \$10,234             | \$0                    | \$10,234                 | \$10,370              | \$136              | 1.32              |
| 610  | 1000.50.99.200.54.2190.610.54005 | Supplies - Program - SEP              | \$9,575.95          | \$10,876.39         | \$12,287             | \$0                    | \$12,287                 | \$12,210              | (\$77)             | (0.62)            |
| 610  | 1000.50.99.200.54.2190.610.54006 | Postage - SEP                         | \$0.00              | \$0.00              | \$250                | \$0                    | \$250                    | \$245                 | (\$5)              | (2.00)            |
| 610  | 1000.50.99.200.54.2190.610.54007 | Supplies - Inclusion MAP - SEP        | \$6,385.31          | \$4,689.02          | \$5,003              | \$1,000                | \$4,003                  | \$4,555               | (\$448)            | (8.95)            |
| 610  | 1000.50.99.200.54.2190.610.54008 | Library/Media - Non Categorical - SEP | \$68.24             | \$42.95             | \$1,216              | \$0                    | \$1,216                  | \$957                 | (\$259)            | (21.29)           |
| 610  | 1000.50.99.200.54.2190.610.54009 | Library/Media - General - SEP         | \$280.09            | \$358.72            | \$435                | \$0                    | \$435                    | \$435                 | \$0                | 0.00              |
| 610  | 1000.50.99.200.54.2190.610.54051 | Supplies - PAL Program - SEP          | \$2,649.04          | \$2,572.51          | \$4,394              | \$0                    | \$4,394                  | \$4,244               | (\$150)            | (3.41)            |
| 610  | 1000.50.99.200.54.2190.610.54158 | Supplies - Program - PS               | \$5,000.90          | \$7,667.40          | \$8,034              | \$0                    | \$8,034                  | \$12,074              | \$4,040            | 50.28             |
| 610  | 1000.50.99.200.54.2190.610.54269 | Supplies - PreK NYAEC - SEP           | \$0.00              | \$495.00            | \$0                  | \$0                    | \$0                      | \$0                   | \$0                | 0.00              |
| 610  | 1000.50.99.200.54.2190.610.54271 | Supplies - ELL                        | \$705.01            | \$977.05            | \$1,164              | \$0                    | \$1,164                  | \$1,167               | \$3                | 0.25              |
| 622  | 1000.50.08.200.54.2610.622.53622 | Electricity - BASES                   | \$0.00              | \$0.00              | \$0                  | \$0                    | \$0                      | \$0                   | \$0                | 0.00              |
| 623  | 1000.50.08.200.54.2610.623.53623 | Propane - BASES                       | \$0.00              | \$0.00              | \$0                  | \$0                    | \$0                      | \$0                   | \$0                | 0.00              |
| 700  | 1000.50.08.200.54.1000.700.53609 | Equipment BASES Prgm                  | \$0.00              | \$0.00              | \$0                  | \$0                    | \$0                      | \$0                   | \$0                | 0.00              |
| 730  | 1000.50.99.100.54.2230.730.54803 | Equipment - SEP Tech                  | \$0.00              | \$0.00              | \$0                  | \$0                    | \$0                      | \$0                   | \$0                | 0.00              |
| 730  | 1000.50.99.200.54.2190.730.54801 | Equipment - SEP                       | \$0.00              | \$9,230.88          | \$0                  | (\$2,866)              | \$2,866                  | \$20,000              | \$20,000           | 0.00              |
| 733  | 1000.50.99.200.54.1000.733.54802 | Furniture - SEP                       | \$0.00              | \$21,373.73         | \$0                  | \$0                    | \$0                      | \$0                   | \$0                | 0.00              |
| 810  | 1000.30.04.200.54.2190.810.54048 | Memperships - ECLIPSE -SEP            | \$0.00              | \$0.00              | \$750                | \$0                    | \$750                    | \$750                 | \$0                | 0.00              |
| 810  | 1000.50.99.200.54.2320.810.54800 | Dues & Fees - SEP                     | \$997.00            | \$1,919.50          | \$2,130              | \$0                    | \$2,130                  | \$2,130               | \$0                | 0.00              |
|      | Subtotal                         |                                       | \$1,304,753.66      | \$1,192,041.00      | \$1,541,429          | \$142,000              | \$1,399,429              | \$1,296,143           | (\$245,286)        | (15.91)           |

## Systemwide Budgets Q & A

#### Q: There is a significant decrease in PM Rentals in the Student Services Budget, why?

A: This reflects a shift of costs from the Rentals account to the Equipment account based on the availability of resources for these products.

#### Q: The transportation budget is up significantly in for VOAG and Special Education services. Why?

A: This budget accounts for the increase in contractual costs but also plans for an increase in services for Special Education transportation, in part due to the need for additional vehicles tied to COVID-19. The increase in VOAG is in part tied to additional students (which have also put pressure on the tuition budget). However these costs do not reflect new spending overall, as they have been re-allocated within existing capacity.

#### Q: Where have costs been cut?

A: Special Education tuition is the primary source of cuts within the systemwide budget. This is primarily due to additional programming offered by the district that has allowed us to return students to the district.

#### Q: Why did the Academic Enhancements budget get zeroed out?

A: This does not reflect a change in programming, however the district will be leveraging existing balances with the Education Programs Fund in order to provide these services.

#### Q: The largest overall increase seems to be in Salaries. What is driving this increase?

A: The salaries accounts make up almost two thirds of total budget expenditures and thus are going to have an outsized impact on the total increase. These are driven by investments in new positions (e.g. Director of Athletics and Wellness) as well as positions for programs created in the 2021-2022 school year in a budget neutral way.

## Student Services Outside Tuition & Transportation

|  | 0000 0001           | 0000 0001              | 2021-2022                  |
|--|---------------------|------------------------|----------------------------|
|  | 2020-2021<br>Budget | 2020-2021<br>Projected | Superintendent's<br>Budget |
| Anticipated High Cost Placements       |                     |                        |                            |
| LEA Placed                             | 8                   | 6                      | 5                          |
| Agency Placement                       | 0                   | 0                      | 0                          |
| Unassigned Placement                   | 1                   | 0                      | 1                          |
| Total Anticipated Tuition Cost         | \$1,185,500         | \$1,077,957            | \$896,557                  |
| VOAG Placement (SE portion only)       | \$20,000            | \$12,954               | \$26,500                   |
| Magnet Schools Special Education Costs | \$80,000            | \$91,819               | \$78,000                   |
| Unanticipated DCF & Court Placement    | \$50,000            | \$0                    | \$25,000                   |
| Total Tuition Cost                     | \$1,335,500         | \$1,182,730            | \$1,026,057                |
| Excess Cost                            |                     |                        |                            |
| Fully Funded Grant                     | -\$776,921          | -\$860,899             | -\$746,704                 |
| Unfunded Liability (30%)               | \$233,076           | -\$258,270             | -\$224,011                 |
| Total Anticipated Excess Cost (70%)    | -\$543,845          | -\$602,629             | -\$522,693                 |
| Outside Tuition Account                | \$791,655           | \$580,101              | \$503,364                  |
| Transportation                         | \$149,799           | \$250,893              | \$202,317                  |
| Total Cost                             | \$941,454           | \$830,994              | \$705,681                  |



EHS\_French @EHSFrench1 · Jan 6 ···· Throwback to #dec2021 with #ehsfrenchclub collab with #ehsculinaryclub to make #bûchedenoël

#frenchatehs #frenchhonorssociety #buchedenoel #highschoolfrench #ellingtonhighschool @ehs\_worldlang



## Ellington High School

Critical Thinkers. Innovators. Collaborators. Communicators.

## Ellington High School Budget

| Obj. | Account                          | Description                             | 2019-2020<br>Actual | 2020-2021<br>Actual | 2021-2022<br>Adopted | 2021-2022<br>Transfers | 2021-2022<br>Adj. Budget | 2022-2023<br>Proposed | Difference<br>(\$) | Difference<br>(%) |
|------|----------------------------------|---|---------------------|---------------------|----------------------|------------------------|--------------------------|-----------------------|--------------------|-------------------|
| 130  | 1000.30.61.100.03.3200.130.13611 | Stipends - Coaching - EHS               | \$183,213.00        | \$221,184.00        | \$221,786            | \$0                    | \$221,786                | \$215,237             | -\$6,549           | -2.95             |
| 130  | 1000.30.61.100.21.3200.130.13612 | Stipends - Activities - EHS             | \$62,850.00         | \$45,483.01         | \$64,367             | -\$1,400               | \$65,767                 | \$71,128              | \$6,761            | 10.50             |
| 320  | 1000.30.61.100.03.1000.320.61303 | Services - Athletics - EHS              | \$0.00              | \$29,681.40         | \$59,180             | \$0                    | \$59,180                 | \$60,040              | \$860              | 1.45              |
| 320  | 1000.30.61.100.03.3200.320.61343 | Officials Fees - Athletics - EHS        | \$80,081.82         | \$42,380.00         | \$26,277             | \$0                    | \$26,277                 | \$35,783              | \$9,506            | 36.17             |
| 320  | 1000.30.61.100.06.1000.320.61306 | Services - English - EHS                | \$0.00              | \$300.00            | \$O                  | \$0                    | \$0                      | \$0                   | \$0                | 0.00              |
| 320  | 1000.30.61.100.09.1000.320.61310 | Services - Math - EHS                   | \$1,750.00          | \$3,039.38          | \$4,300              | \$0                    | \$4,300                  | \$5,661               | \$1,361            | 31.65             |
| 320  | 1000.30.61.100.09.2220.320.61309 | Library/Media - EHS                     | \$17,184.87         | \$17,009.95         | \$18,437             | \$225                  | \$18,212                 | \$18,345              | -\$92              | -0.49             |
| 320  | 1000.30.61.100.11.1000.320.61311 | Services - Music Conductors - EHS       | \$150.00            | \$3,300.00          | \$450                | \$0                    | \$450                    | \$450                 | \$0                | 0.00              |
| 320  | 1000.30.61.100.11.1000.320.61341 | Services - Music Uniform Cleaning - EHS | \$2,109.96          | \$1,344.04          | \$2,229              | \$0                    | \$2,229                  | \$2,679               | \$450              | 20.18             |
| 320  | 1000.30.61.100.19.1000.320.61319 | Services - Special Programs             | \$0.00              | \$1,500.00          | \$2,069              | \$0                    | \$2,069                  | \$2,069               | \$0                | 0.00              |
| 320  | 1000.30.61.100.21.3200.320.61321 | Services - Activities - EHS             | \$10,600.00         | \$10,600.00         | \$10,600             | \$1,400                | \$9,200                  | \$10,600              | \$0                | 0.00              |
| 320  | 1000.30.61.100.22.1000.320.61322 | Services - Tech Ed - EHS                | \$1,182.44          | \$829.38            | \$1,920              | \$0                    | \$1,920                  | \$1,920               | \$0                | 0.00              |
| 320  | 1000.30.61.100.23.1000.320.61323 | Services - Theatre Arts - EHS           | \$0.00              | \$500.00            | \$3,400              | \$0                    | \$3,400                  | \$3,400               | \$0                | 0.00              |
| 320  | 1000.30.61.100.25.2120.320.61325 | Services - Guidance - EHS               | \$7,787.70          | \$7,012.90          | \$7,775              | \$0                    | \$7,775                  | \$7,775               | \$0                | 0.00              |
| 320  | 1000.30.61.100.30.2490.320.61330 | Services - Graduation - EHS             | \$0.00              | \$13,130.00         | \$4,200              | \$0                    | \$4,200                  | \$4,200               | \$0                | 0.00              |
| 320  | 1000.30.61.100.41.1000.320.61351 | Services - Principal - EHS              | \$0.00              | \$857.10            | \$0                  | \$0                    | \$0                      | \$0                   | \$0                | 0.00              |
| 330  | 1000.30.61.100.44.2213.330.61344 | Professional Development - EHS          | \$5,101.20          | \$1,130.00          | \$10,000             | \$0                    | \$10,000                 | \$7,500               | -\$2,500           | -25.00            |
| 340  | 1000.30.61.100.41.2490.340.61350 | Services - NEASC Accreditation - EHS    | \$0.00              | \$0.00              | \$1,600              | \$0                    | \$1,600                  | \$0                   | -\$1,600           | -100.00           |
| 430  | 1000.30.61.100.02.2640.430.61402 | Repairs - Art - EHS                     | \$758.50            | \$302.90            | \$1,000              | \$0                    | \$1,000                  | \$1,000               | \$0                | 0.00              |
| 430  | 1000.30.61.100.07.2640.430.61407 | Repairs - FCS - EHS                     | \$693.00            | \$0.00              | \$1,250              | \$0                    | \$1,250                  | \$1,250               | \$0                | 0.00              |
| 430  | 1000.30.61.100.11.2640.430.61411 | Repairs - Music - EHS                   | \$2,573.11          | \$1,867.00          | \$3,009              | -\$450                 | \$3,459                  | \$3,359               | \$350              | 11.63             |
| 430  | 1000.30.61.100.17.2640.430.61417 | Repairs - Science - EHS                 | \$835.52            | \$0.00              | \$850                | \$0                    | \$850                    | \$975                 | \$125              | 14.70             |
| 430  | 1000.30.61.100.22.2640.430.61422 | Repairs - Tech Ed - EHS                 | \$3,498.04          | \$922.00            | \$922                | \$0                    | \$922                    | \$922                 | \$0                | 0.00              |
| 440  | 1000.30.61.100.30.2490.440.61430 | Rentals - Graduation - EHS              | \$5,950.00          | \$2,503.15          | \$5,000              | \$0                    | \$5,000                  | \$5,000               | \$0                | 0.00              |
| 510  | 1000.30.61.100.02.2704.510.61527 | Travel - Art - EHS                      | \$0.00              | \$0.00              | \$O                  | \$0                    | \$0                      | \$0                   | \$0                | 0.00              |
| 510  | 1000.30.61.100.03.2704.510.61503 | Travel - Athletics - EHS                | \$30,400.00         | \$49,712.08         | \$30,400             | \$0                    | \$30,400                 | \$30,400              | \$0                | 0.00              |
| 510  | 1000.30.61.100.04.1000.510.61504 | Travel - Business - EHS                 | \$0.00              | \$0.00              | \$600                | \$0                    | \$600                    | \$600                 | \$0                | 0.00              |
| 510  | 1000.30.61.100.06.2704.510.61526 | Travel - English - EHS                  | \$0.00              | \$0.00              | \$250                | \$0                    | \$250                    | \$250                 | \$0                | 0.00              |
| 510  | 1000.30.61.100.07.2704.510.61507 | Travel - Fam & Consumer - EHS           | \$852.27            | \$0.00              | \$1,750              | \$375                  | \$1,375                  | \$1,750               | \$0                | 0.00              |
| 510  | 1000.30.61.100.09.1000.510.61509 | Travel - Knight Centre - EHS            | \$0.00              | \$0.00              | \$600                | \$0                    | \$600                    | \$0                   | -\$600             | -100.00           |
|      |                                  |   |                     |                     |                      |                        |                          |                       |                    |                   |

| Obj. | Account                          | Description                               | 2019-2020<br>Actual | 2020-2021<br>Actual | 2021-2022<br>Adopted | 2021-2022<br>Transfers | 2021-2022<br>Adj. Budget | 2022-2023<br>Proposed | Difference<br>(\$) | Difference<br>(%) |
|------|----------------------------------|---|---------------------|---------------------|----------------------|------------------------|--------------------------|-----------------------|--------------------|-------------------|
| 510  | 1000.30.61.100.11.2704.510.61511 | Travel - Music - EHS                      | \$5,001.30          | \$0.00              | \$6,812              | \$450                  | \$6,362                  | \$6,812               | \$0                | 0.00              |
| 510  | 1000.30.61.100.17.2704.510.61517 | Travel - Science - EHS                    | \$410.25            | \$0.00              | \$3,026              | \$1,000                | \$2,026                  | \$3,826               | \$800              | 26.43             |
| 510  | 1000.30.61.100.21.2704.510.61521 | Travel - Activities - EHS                 | \$7,440.47          | \$0.00              | \$6,691              | \$0                    | \$6,691                  | \$6,691               | \$0                | 0.00              |
| 510  | 1000.30.61.100.23.2704.510.61523 | Travel - Theatre Arts - EHS               | \$0.00              | \$0.00              | \$1,500              | \$0                    | \$1,500                  | \$1,500               | \$0                | 0.00              |
| 510  | 1000.30.61.100.24.2704.510.61524 | Travel - World Language - EHS             | \$0.00              | \$0.00              | \$1,860              | \$0                    | \$1,860                  | \$1,860               | \$0                | 0.00              |
| 510  | 1000.30.61.100.25.2120.510.61525 | Travel - Guidance - EHS                   | \$0.00              | \$124.74            | \$500                | \$0                    | \$500                    | \$500                 | \$0                | 0.00              |
| 550  | 1000.30.61.100.02.1000.550.61502 | Printing - Art - EHS                      | \$0.00              | \$98.15             | \$100                | \$0                    | \$100                    | \$100                 | \$0                | 0.00              |
| 550  | 1000.30.61.100.06.2530.550.61506 | Printing - English - EHS                  | \$0.00              | \$0.00              | \$0                  | \$0                    | \$0                      | \$0                   | \$0                | 0.00              |
| 550  | 1000.30.61.100.25.2530.550.61530 | Printing - Guidance - EHS                 | \$0.00              | \$0.00              | \$550                | \$0                    | \$550                    | \$550                 | \$0                | 0.00              |
| 550  | 1000.50.61.100.41.2530.550.61541 | Printing - Administration - EHS           | \$0.00              | \$2,745.00          | \$4,000              | \$0                    | \$4,000                  | \$2,000               | -\$2,000           | -50.00            |
| 610  | 1000.30.61.100.01.1000.610.61601 | Supplies - AP Capstone - EHS              | \$374.71            | \$278.27            | \$454                | \$0                    | \$454                    | \$454                 | \$0                | 0.00              |
| 610  | 1000.30.61.100.02.1000.610.61602 | Supplies - Art - EHS                      | \$6,676.42          | \$7,688.67          | \$7,069              | \$0                    | \$7,069                  | \$7,069               | \$0                | 0.00              |
| 610  | 1000.30.61.100.03.3200.610.61603 | Supplies - Athletics - EHS                | \$2,776.24          | \$4,773.34          | \$6,872              | \$0                    | \$6,872                  | \$10,428              | \$3,556            | 51.74             |
| 610  | 1000.30.61.100.04.1000.610.61604 | Supplies - Business Dept - EHS            | \$2,871.39          | \$4,123.63          | \$3,779              | \$0                    | \$3,779                  | \$2,906               | -\$873             | -23.10            |
| 610  | 1000.30.61.100.05.1000.610.61605 | Supplies - Comp. Sci EHS                  | \$6,446.75          | \$6,842.88          | \$6,454              | \$0                    | \$6,454                  | \$6,454               | \$0                | 0.00              |
| 610  | 1000.30.61.100.06.1000.610.61606 | Supplies - English - EHS                  | \$1,756.00          | \$1,166.88          | \$1,883              | \$0                    | \$1,883                  | \$1,883               | \$0                | 0.00              |
| 610  | 1000.30.61.100.06.1000.610.61646 | Supplies - English Basic Supplies - EHS   | \$0.00              | \$93.38             | \$754                | \$0                    | \$754                    | \$754                 | \$0                | 0.00              |
| 610  | 1000.30.61.100.07.1000.610.61607 | Supplies - FCS - EHS                      | \$12,282.11         | \$15,902.66         | \$16,824             | \$375                  | \$16,449                 | \$17,665              | \$841              | 4.99              |
| 610  | 1000.30.61.100.08.1000.610.61608 | Supplies - General Instruction - EHS      | \$13,089.43         | \$6,558.77          | \$16,564             | \$0                    | \$16,564                 | \$16,564              | \$0                | 0.00              |
| 610  | 1000.30.61.100.08.1000.610.61648 | Supplies - Basic Instruction - EHS        | \$1,150.87          | \$1,996.84          | \$1,885              | \$0                    | \$1,885                  | \$1,885               | \$0                | 0.00              |
| 610  | 1000.30.61.100.09.2220.610.61609 | Supplies - Library/Media - EHS            | \$359.13            | \$590.01            | \$566                | \$0                    | \$566                    | \$566                 | \$0                | 0.00              |
| 610  | 1000.30.61.100.09.2220.610.61650 | Supplies - Knight Centre - EHS            | \$0.00              | \$288.80            | \$566                | \$0                    | \$566                    | \$0                   | -\$566             | -100.00           |
| 610  | 1000.30.61.100.10.1000.610.61610 | Supplies - Math - EHS                     | \$5,605.46          | \$3,523.83          | \$2,602              | \$0                    | \$2,602                  | \$930                 | -\$1,672           | -64.25            |
| 610  | 1000.30.61.100.11.1000.610.61611 | Supplies - Music - EHS                    | \$5,634.26          | \$7,808.48          | \$8,678              | \$0                    | \$8,678                  | \$8,678               | \$0                | 0.00              |
| 610  | 1000.30.61.100.13.1000.610.61613 | Supplies - Health Ed - EHS                | \$512.63            | \$731.57            | \$811                | \$0                    | \$811                    | \$811                 | \$0                | 0.00              |
| 610  | 1000.30.61.100.13.1000.610.61631 | Supplies - PE - EHS                       | \$0.00              | \$2,168.90          | \$2,091              | \$0                    | \$2,091                  | \$2,091               | \$0                | 0.00              |
| 610  | 1000.30.61.100.16.1000.610.61616 | Supplies - Reading - EHS                  | \$1,372.12          | \$1,654.29          | \$1,791              | \$0                    | \$1,791                  | \$1,791               | \$0                | 0.00              |
| 610  | 1000.30.61.100.17.1000.610.61617 | Supplies - Science - EHS                  | \$8,945.80          | \$12,918.00         | \$18,978             | \$735                  | \$18,243                 | \$18,053              | -\$925             | -4.87             |
| 610  | 1000.30.61.100.18.1000.610.61618 | Supplies - Social Studies - EHS           | \$3,337.64          | \$2,327.43          | \$5,509              | \$0                    | \$5,509                  | \$5,509               | \$0                | 0.00              |
| 610  | 1000.30.61.100.19.1000.610.61619 | Supplies - Special Programs Basic - EHS   | \$763.76            | \$1,545.00          | \$1,500              | \$0                    | \$1,500                  | \$1,500               | \$0                | 0.00              |
| 610  | 1000.30.61.100.19.1000.610.61649 | Supplies - Special Programs Program - EHS | \$1,449.77          | \$3,649.31          | \$3,728              | \$0                    | \$3,728                  | \$3,728               | \$0                | 0.00              |

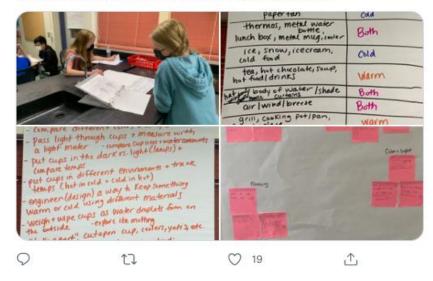
| Obj. | Account                          | Description                      | 2019-2020<br>Actual | 2020-2021<br>Actual | 2021-2022<br>Adopted | 2021-2022<br>Transfers | 2021-2022<br>Adj. Budget | 2022-2023<br>Proposed | Difference<br>(\$) | Difference<br>(%) |
|------|----------------------------------|----------------------------------|---------------------|---------------------|----------------------|------------------------|--------------------------|-----------------------|--------------------|-------------------|
| 610  | 1000.30.61.100.21.3200.610.61621 | Supplies - Activities - EHS      | \$6,550.00          | \$6,229.43          | \$6,575              | \$0                    | \$6,575                  | \$6,575               | \$0                | 0.00              |
| 610  | 1000.30.61.100.22.1000.610.61622 | Supplies - Tech Ed - EHS         | \$24,148.70         | \$21,727.03         | \$24,013             | \$1,525                | \$22,488                 | \$24,013              | \$0                | 0.00              |
| 610  | 1000.30.61.100.23.1000.610.61623 | Supplies - Theatre Arts - EHS    | \$2,703.61          | \$1,954.23          | \$3,299              | \$0                    | \$3,299                  | \$3,300               | \$1                | 0.03              |
| 610  | 1000.30.61.100.24.1000.610.61624 | Supplies - World Language - EHS  | \$3,123.38          | \$2,127.84          | \$4,943              | \$0                    | \$4,943                  | \$4,943               | \$0                | 0.00              |
| 610  | 1000.30.61.100.25.2120.610.61625 | Supplies - Guidance - EHS        | \$589.22            | \$1,227.06          | \$1,150              | \$0                    | \$1,150                  | \$1,150               | \$0                | 0.00              |
| 610  | 1000.30.61.100.30.2490.610.61630 | Supplies - Graduation - EHS      | \$15,967.95         | \$20,267.32         | \$5,467              | \$0                    | \$5,467                  | \$5,534               | \$67               | 1.22              |
| 610  | 1000.30.61.100.41.2410.610.61641 | Supplies - Principal - EHS       | \$4,681.79          | \$7,235.92          | \$9,849              | \$300                  | \$9,549                  | \$9,849               | \$0                | 0.00              |
| 640  | 1000.30.61.100.01.1000.640.61701 | Textbooks - AP Capstone - EHS    | \$0.00              | \$1,079.85          | \$1,135              | \$0                    | \$1,135                  | \$1,135               | \$0                | 0.00              |
| 640  | 1000.30.61.100.04.1000.640.61704 | Textbooks - Business - EHS       | \$0.00              | \$0.00              | \$2,450              | \$0                    | \$2,450                  | \$3,000               | \$550              | 22.44             |
| 640  | 1000.30.61.100.05.1000.640.61705 | Textbooks - Comp. Sci EHS        | \$0.00              | \$0.00              | \$0                  | \$0                    | \$0                      | \$0                   | \$0                | 0.00              |
| 640  | 1000.30.61.100.06.1000.640.61706 | Textbooks - English - EHS        | \$9,662.34          | \$12,742.17         | \$10,000             | \$0                    | \$10,000                 | \$10,000              | \$0                | 0.00              |
| 640  | 1000.30.61.100.07.1000.640.61707 | Textbooks - FCS - EHS            | \$0.00              | \$0.00              | \$0                  | \$0                    | \$0                      | \$0                   | \$0                | 0.00              |
| 640  | 1000.30.61.100.09.1000.640.61709 | Textbooks - Knight Centre - EHS  | \$0.00              | \$254.47            | \$250                | \$0                    | \$250                    | \$0                   | -\$250             | -100.00           |
| 640  | 1000.30.61.100.10.1000.640.61710 | Textbooks - Math - EHS           | \$1,292.76          | \$0.00              | \$0                  | \$0                    | \$0                      | \$0                   | \$0                | 0.00              |
| 640  | 1000.30.61.100.11.1000.640.61711 | Textbooks - Music - EHS          | \$0.00              | \$0.00              | \$0                  | \$0                    | \$0                      | \$0                   | \$0                | 0.00              |
| 640  | 1000.30.61.100.17.1000.640.61717 | Textbooks - Science - EHS        | \$0.00              | \$0.00              | \$0                  | \$0                    | \$0                      | \$0                   | \$0                | 0.00              |
| 640  | 1000.30.61.100.18.1000.640.61718 | Textbooks - Social Studies - EHS | \$0.00              | \$4,543.18          | \$2,744              | \$0                    | \$2,744                  | \$2,744               | \$0                | 0.00              |
| 640  | 1000.30.61.100.24.1000.640.61724 | Textbooks - World Language - EHS | \$861.84            | \$5,318.22          | \$7,490              | \$0                    | \$7,490                  | \$8,090               | \$600              | 8.01              |
| 730  | 1000.30.61.100.08.1000.730.61801 | Equipment - EHS                  | \$10,447.35         | \$28,284.66         | \$O                  | -\$4,010               | \$4,010                  | \$0                   | \$0                | 0.00              |
| 733  | 1000.30.61.100.08.1000.733.61802 | Furniture - EHS                  | \$0.00              | \$38,121.89         | \$0                  | -\$525                 | \$525                    | \$0                   | \$0                | 0.00              |
| 810  | 1000.30.61.100.44.2320.810.61800 | Dues & Fees - EHS                | \$11,579.04         | \$11,393.38         | \$14,643             | \$0                    | \$14,643                 | \$13,510              | -\$1,133           | -7.73             |
|      |                                  |                                  | \$597,435.92        | \$706,693.77        | \$712,626            | \$0                    | \$712,626                | \$719,694             | \$7,068            | 0.99              |

# Ellington Middle School

Persistent. Reflective. Independent. Disciplined. Engaged.



Nicole Bolduc @nicolejbolduc · Sep 25, 2021 ···· Ss completed the anchoring phenomenon routine and we're ready to start investigating and figuring out! We have our initial models, related phenomena, Q's, + investigation ideas, all generated by Ss! Everyone's ideas and thinking are shared along the way! @OpenSciEd



## Ellington Middle School Budget

| Obj. | Account                          | Description                            | 2019-2020<br>Actual | 2020-2021<br>Actual | 2021-2022<br>Adopted | 2021-2022<br>Transfers | 2021-2022<br>Adj. Budget | 2022-2023<br>Proposed | Difference<br>(\$) | Difference<br>(%) |
|------|----------------------------------|--|---------------------|---------------------|----------------------|------------------------|--------------------------|-----------------------|--------------------|-------------------|
| 130  | 1000.20.51.100.03.3200.130.13511 | Stipends - Coaching - EMS              | \$24,924.00         | \$27,289.00         | \$29,805             | \$0                    | \$29,805                 | \$32,977              | \$3,172            | 10.64             |
| 130  | 1000.20.51.100.21.3200.130.13512 | Stipends - Activities - EMS            | \$18,625.65         | \$16,896.00         | \$21,614             | \$0                    | \$21,614                 | \$22,297              | \$683              | 3.15              |
| 320  | 1000.20.51.100.09.2220.320.51309 | Library/Media - EMS                    | \$10,838.91         | \$11,731.00         | \$11,971             | \$0                    | \$11,971                 | \$11,864              | -\$107             | -0.89             |
| 320  | 1000.20.51.100.11.1000.320.51311 | Music - Services - EMS                 | \$125.88            | \$0.00              | \$550                | \$0                    | \$550                    | \$550                 | \$0                | 0.00              |
| 330  | 1000.20.51.100.44.2213.330.51344 | Professional Development - EMS         | \$3,453.56          | \$2,717.14          | \$6,930              | \$0                    | \$6,930                  | \$6,230               | -\$700             | -10.10            |
| 340  | 1000.20.51.100.03.3200.340.51303 | Officials Fees - EMS                   | \$3,426.53          | \$1,735.33          | \$7,066              | \$0                    | \$7,066                  | \$7,066               | \$0                | 0.00              |
| 430  | 1000.20.51.100.08.2640.430.51408 | Repairs - General - EMS                | \$1,499.95          | \$828.85            | \$3,060              | \$0                    | \$3,060                  | \$3,060               | \$0                | 0.00              |
| 430  | 1000.20.51.100.11.2640.430.51411 | Repairs - Music - EMS                  | \$1,271.00          | \$390.00            | \$1,200              | \$0                    | \$1,200                  | \$1,200               | \$0                | 0.00              |
| 510  | 1000.20.51.100.03.3200.510.51503 | Travel - Athletics - EMS               | \$5,162.40          | \$5,634.09          | \$11,000             | \$0                    | \$11,000                 | \$11,000              | \$0                | 0.00              |
| 510  | 1000.20.51.100.11.3200.510.51511 | Travel - Music - EMS                   | \$717.78            | \$0.00              | \$750                | \$0                    | \$750                    | \$750                 | \$0                | 0.00              |
| 510  | 1000.20.51.100.21.3200.510.51521 | Travel - Activities - EMS              | \$838.72            | \$6,885.00          | \$5,000              | \$0                    | \$5,000                  | \$5,000               | \$0                | 0.00              |
| 510  | 1000.20.51.100.25.2120.510.51525 | Travel - Guidance - EMS                | \$0.00              | \$0.00              | \$750                | \$0                    | \$750                    | \$800                 | \$50               | 6.66              |
| 530  | 1000.20.51.100.52.2230.530.51531 | Services - Tech Subscriptions - EMS    | \$0.00              | \$0.00              | \$5,300              | \$0                    | \$5,300                  | \$3,349               | -\$1,951           | -36.81            |
| 550  | 1000.20.51.100.25.2120.550.51530 | Printing - Guidance - EMS              | \$0.00              | \$971.69            | \$900                | \$0                    | \$900                    | \$700                 | -\$200             | -22.22            |
| 550  | 1000.20.51.100.41.2410.550.51541 | Printing - Admin - EMS                 | \$567.20            | \$568.00            | \$500                | \$0                    | \$500                    | \$0                   | -\$500             | -100.00           |
| 610  | 1000.20.51.100.02.1000.610.51602 | Supplies - Art - EMS                   | \$3,417.08          | \$3,678.34          | \$3,880              | \$0                    | \$3,880                  | \$4,200               | \$320              | 8.24              |
| 610  | 1000.20.51.100.03.3200.610.51603 | Supplies - Interscholastic - EMS       | \$403.90            | \$3,492.50          | \$3,500              | \$0                    | \$3,500                  | \$3,000               | -\$500             | -14.28            |
| 610  | 1000.20.51.100.05.1000.610.51605 | Supplies - Computer Science - EMS      | \$1,019.31          | \$3,216.26          | \$5,405              | \$0                    | \$5,405                  | \$5,450               | \$45               | 0.83              |
| 610  | 1000.20.51.100.06.1000.610.51606 | Supplies - Language Arts - EMS         | \$2,144.88          | \$3,000.00          | \$3,000              | \$0                    | \$3,000                  | \$2,800               | -\$200             | -6.66             |
| 610  | 1000.20.51.100.08.1000.610.51608 | Supplies - General Instructional - EMS | \$11,246.12         | \$17,095.14         | \$17,876             | \$0                    | \$17,876                 | \$17,876              | \$0                | 0.00              |
| 610  | 1000.20.51.100.10.1000.610.51610 | Supplies - Math - EMS                  | \$1,084.23          | \$1,444.20          | \$1,546              | \$0                    | \$1,546                  | \$2,027               | \$481              | 31.11             |
| 610  | 1000.20.51.100.10.1000.610.51629 | Supplies - Math Intervention - EMS     | \$0.00              | \$0.00              | \$0                  | \$0                    | \$0                      | \$1,000               | \$1,000            | 0.00              |
| 610  | 1000.20.51.100.11.1000.610.51611 | Supplies - Music - EMS                 | \$2,705.68          | \$6,018.41          | \$5,400              | \$0                    | \$5,400                  | \$5,400               | \$0                | 0.00              |
| 610  | 1000.20.51.100.13.1000.610.51613 | Supplies - PE/Health - EMS             | \$1,316.84          | \$2,272.29          | \$2,426              | \$0                    | \$2,426                  | \$2,426               | \$0                | 0.00              |
| 610  | 1000.20.51.100.16.1000.610.51616 | Supplies - Reading Instructional - EMS | \$6,479.92          | \$978.10            | \$1,000              | \$0                    | \$1,000                  | \$1,000               | \$0                | 0.00              |
| 610  | 1000.20.51.100.17.1000.610.51617 | Supplies - Science - EMS               | \$3,021.88          | \$5,034.06          | \$6,067              | \$0                    | \$6,067                  | \$6,267               | \$200              | 3.29              |
| 610  | 1000.20.51.100.18.1000.610.51618 | Supplies - Social Studies - EMS        | \$2,181.05          | \$2,914.56          | \$2,925              | \$0                    | \$2,925                  | \$2,725               | -\$200             | -6.83             |
| 610  | 1000.20.51.100.21.3200.610.51621 | Supplies - Activities - EMS            | \$624.00            | \$330.45            | \$660                | \$0                    | \$660                    | \$660                 | \$0                | 0.00              |
| 610  | 1000.20.51.100.22.1000.610.51622 | Supplies - Tech Ed - EMS               | \$4,548.07          | \$4,746.02          | \$5,050              | \$0                    | \$5,050                  | \$5,050               | \$0                | 0.00              |
| 610  | 1000.20.51.100.24.1000.610.51624 | Supplies - World Language - EMS        | \$927.27            | \$8,982.82          | \$9,000              | \$0                    | \$9,000                  | \$9,000               | \$0                | 0.00              |
|      |                                  |  |                     |                     |                      |                        |                          |                       |                    |                   |

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| Obj. | Account                          | Description                      | 2019-2020<br>Actual | 2020-2021<br>Actual | 2021-2022<br>Adopted | 2021-2022<br>Transfers | 2021-2022<br>Adj. Budget | 2022-2023<br>Proposed | Difference<br>(\$) | Difference<br>(%) |
|------|----------------------------------|----------------------------------|---------------------|---------------------|----------------------|------------------------|--------------------------|-----------------------|--------------------|-------------------|
| 610  | 1000.20.51.100.25.2120.610.51625 | Supplies - Guidance - EMS        | \$799.74            | \$2,200.08          | \$2,250              | \$0                    | \$2,250                  | \$2,250               | \$0                | 0.00              |
| 610  | 1000.20.51.100.41.2410.610.51641 | Supplies - Principal - EMS       | \$3,697.91          | \$5,865.31          | \$6,163              | \$0                    | \$6,163                  | \$5,663               | -\$500             | -8.11             |
| 640  | 1000.20.51.100.06.1000.640.51706 | Textbooks- Language Arts - EMS   | \$0.00              | \$3,476.12          | \$3,500              | \$0                    | \$3,500                  | \$3,500               | \$0                | 0.00              |
| 640  | 1000.20.51.100.10.1000.640.51710 | Textbooks - Math - EMS           | \$4,850.00          | \$11,232.00         | \$10,333             | \$0                    | \$10,333                 | \$12,960              | \$2,627            | 25.42             |
| 640  | 1000.20.51.100.17.1000.640.51717 | Textbooks - Science - EMS        | \$0.00              | \$0.00              | \$0                  | \$0                    | \$0                      | \$0                   | \$0                | 0.00              |
| 640  | 1000.20.51.100.18.1000.640.51718 | Textbooks - Social Studies - EMS | \$498.75            | \$0.00              | \$500                | \$0                    | \$500                    | \$500                 | \$0                | 0.00              |
| 640  | 1000.20.51.100.24.1000.640.51724 | Textbooks - World Language - EMS | \$0.00              | \$0.00              | \$0                  | \$0                    | \$0                      | \$0                   | \$0                | 0.00              |
| 730  | 1000.20.51.100.08.1000.730.51801 | Equipment - EMS                  | \$17,436.75         | \$4,216.00          | \$0                  | \$0                    | \$0                      | \$0                   | \$0                | 0.00              |
| 733  | 1000.20.51.100.08.1000.733.51802 | Furniture - EMS                  | \$0.00              | \$50,388.90         | \$0                  | \$0                    | \$0                      | \$0                   | \$0                | 0.00              |
| 810  | 1000.20.51.100.44.2320.810.51800 | Dues & Fees - EMS                | \$1,851.36          | \$2,431.75          | \$1,660              | \$0                    | \$1,660                  | \$1,795               | \$135              | 8.13              |
|      |                                  |                                  | \$141,706.32        | \$218,659.41        | \$198,537            | \$0                    | \$198,537                | \$202,392             | \$3,855            | 1.94              |

## 7-12 Schools Budget Q & A

#### Q: Were these budgets developed using zero based budgeting principles?

A: Yes. The school administration worked with building stakeholders to develop a budget request based on the needs of each building in running their programs. However, due to budget constraints, the 7-12 budget requests were cut by over \$50,000 back to their 20-21 base plus any contractual increases.

#### Q: The Middle School & High School have asked for a late bus for several years now, where is it funded from?

A: Ellington Middle School currently runs the late bus out of the Choice account and student activities monies. This budget continues the choice funding, with the expansion of the late bus within these monies.

#### Q: Why are the EHS Official's Fees line item up so much?

A: This is driven by historical figures and the increased cost of officials, including additional games that need to be factored into the budget.

#### Q: Why is EHS not budgeting for the NEASC Accreditation?

A: The NEASC Accreditation process has changed significantly where the costs associated based on historical practices will not be incurred moving forward.

#### Q: The EHS Athletic Stipends have decreased, why?

A: This is not a reflection of any decrease in programming, however with turnover in certain positions, stipends have reset to a base amount.



Mrs. Kozikowski @KinderwithMrsK · Nov 4, 2021 We love partner reading with our familiar storybooks! @WindyWhales

...



Windermere School R.I.S.E. to the Top!

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#### Windermere Elementary School Budget

| Obj. | Account                          | Description                       | 2019-2020<br>Actual | 2020-2021<br>Actual | 2021-2022<br>Adopted | 2021-2022<br>Transfers | 2021-2022<br>Adj. Budget | 2022-2023<br>Proposed | Difference<br>(\$) | Difference<br>(%) |
|------|----------------------------------|-----------------------------------|---------------------|---------------------|----------------------|------------------------|--------------------------|-----------------------|--------------------|-------------------|
| 130  | 1000.10.06.100.30.1000.130.13064 | Stipends - PBIS - WIND            | \$7,128.00          | \$7,200.00          | \$6,571              | \$0                    | \$6,571                  | \$6,637               | \$66               | 1.00              |
| 320  | 1000.10.06.100.09.2220.320.06309 | Services - Library - WIND         | \$13,507.07         | \$13,295.09         | \$12,230             | \$0                    | \$12,230                 | \$12,880              | \$650              | 5.31              |
| 330  | 1000.10.06.100.44.2213.330.06344 | Professional Development - WIND   | \$1,144.66          | \$279.00            | \$4,354              | \$0                    | \$4,354                  | \$4,354               | \$0                | 0.00              |
| 430  | 1000.10.06.100.11.2640.430.06411 | Repairs - Music - WIND            | \$310.70            | \$0.00              | \$400                | \$0                    | \$400                    | \$400                 | \$0                | 0.00              |
| 430  | 1000.10.06.100.41.2640.430.06441 | Repairs - Administration - WIND   | \$0.00              | \$300.00            | \$300                | \$0                    | \$300                    | \$300                 | \$0                | 0.00              |
| 510  | 1000.10.06.100.21.1000.510.06521 | Travel - Activities - WIND        | \$0.00              | \$900.64            | \$1,323              | \$0                    | \$1,323                  | \$1,383               | \$60               | 4.53              |
| 610  | 1000.10.06.100.02.1000.610.06602 | Supplies - Art - WIND             | \$0.00              | \$5,747.28          | \$5,750              | \$0                    | \$5,750                  | \$5,750               | \$0                | 0.00              |
| 610  | 1000.10.06.100.06.1000.610.06606 | Supplies - English - WIND         | \$5,626.73          | \$8,015.33          | \$12,559             | \$0                    | \$12,559                 | \$7,061               | -\$5,498           | -43.77            |
| 610  | 1000.10.06.100.08.1000.610.06608 | Supplies - General - WIND         | \$25,738.82         | \$27,185.77         | \$28,950             | \$0                    | \$28,950                 | \$29,200              | \$250              | 0.86              |
| 610  | 1000.10.06.100.10.1000.610.06610 | Supplies - Math - WIND            | \$8,014.27          | \$12,710.12         | \$13,596             | \$0                    | \$13,596                 | \$10,625              | -\$2,971           | -21.85            |
| 610  | 1000.10.06.100.11.1000.610.06611 | Supplies - Music - WIND           | \$3,656.53          | \$4,156.56          | \$5,085              | \$0                    | \$5,085                  | \$5,365               | \$280              | 5.50              |
| 610  | 1000.10.06.100.13.1000.610.06613 | Supplies - PE/Health - WIND       | \$2,104.28          | \$2,383.06          | \$2,444              | \$0                    | \$2,444                  | \$2,300               | -\$144             | -5.89             |
| 610  | 1000.10.06.100.17.1000.610.06617 | Supplies - Science - WIND         | \$2,632.33          | \$2,555.77          | \$4,179              | \$0                    | \$4,179                  | \$4,490               | \$311              | 7.44              |
| 610  | 1000.10.06.100.18.1000.610.06618 | Supplies - Social Studies - WIND  | \$4,328.41          | \$4,796.98          | \$4,376              | \$0                    | \$4,376                  | \$3,825               | -\$551             | -12.59            |
| 610  | 1000.10.06.100.41.2410.610.06641 | Supplies - Principal - WIND       | \$2,093.03          | \$3,386.95          | \$3,500              | \$0                    | \$3,500                  | \$4,500               | \$1,000            | 28.57             |
| 640  | 1000.10.06.100.06.1000.640.06706 | Textbooks - English - WIND        | \$15,552.10         | \$17,900.89         | \$13,679             | \$0                    | \$13,679                 | \$20,082              | \$6,403            | 46.80             |
| 640  | 1000.10.06.100.10.1000.640.06710 | Textbooks - Math - WIND           | \$0.00              | \$0.00              | \$O                  | \$0                    | \$0                      | \$0                   | \$0                | 0.00              |
| 640  | 1000.10.06.100.18.1000.640.06718 | Textbooks - Social Studies - WIND | \$0.00              | \$0.00              | \$O                  | \$0                    | \$0                      | \$0                   | \$0                | 0.00              |
| 730  | 1000.10.06.100.08.1000.730.06801 | Equipment - WIND                  | \$13,862.66         | \$914.38            | \$0                  | \$0                    | \$0                      | \$0                   | \$0                | 0.00              |
| 733  | 1000.10.06.100.08.1000.733.06802 | Furniture - WIND                  | \$0.00              | \$1,439.91          | \$O                  | \$0                    | \$0                      | \$0                   | \$0                | 0.00              |
| 810  | 1000.10.06.100.44.2410.810.06800 | Dues & Fees - WIND                | \$737.36            | \$753.12            | \$500                | \$0                    | \$500                    | \$710                 | \$210              | 42.00             |
|      |                                  |                                   | \$106,436.95        | \$113,920.85        | \$119,796            | \$0                    | \$119,796                | \$119,862             | \$66               | 0.06              |

# Crystal Lake School

Cooperation. Advocacy. Respect. Empathy. Self-Control.



Gomathi Ramachandran @eps\_stem · Dec 18, 2021 ···· Thank you, @coachman6th 🙏 for always taking amazing pictures of our students engaged in STEM action! 🥰 #epsstem

**Mrs. Coachman's 5th & 6th Grade Social Studies** @ · Dec 18, 2021 The Coachmanites made seismographs during their STEM lesson. An engaging activity! #clsstripes #ellingtonshines



#### Crystal Lake School Budget

| Obj. | Account                          | Description                       | 2019-2020<br>Actual | 2020-2021<br>Actual | 2021-2022<br>Adopted | 2021-2022<br>Transfers | 2021-2022<br>Adj. Budget | 2022-2023<br>Proposed | Difference<br>(\$) | Difference<br>(%) |
|------|----------------------------------|-----------------------------------|---------------------|---------------------|----------------------|------------------------|--------------------------|-----------------------|--------------------|-------------------|
| 320  | 1000.10.02.100.09.2220.320.02309 | Services - Library - CLS          | \$9,643.98          | \$10,502.55         | \$11,156             | \$0                    | \$11,156                 | \$13,561              | \$2,405            | 21.55             |
| 320  | 1000.10.02.100.11.1000.320.02311 | Services - Music - CLS            | \$0.00              | \$0.00              | \$0                  | \$0                    | \$0                      | \$350                 | \$350              | 0.00              |
| 320  | 1000.10.02.100.41.2410.320.02341 | Services - Administration - CLS   | \$427.12            | \$1,991.00          | \$2,000              | \$0                    | \$2,000                  | \$2,000               | \$0                | 0.00              |
| 320  | 1000.10.02.200.54.2190.320.54268 | Supplies - PreK Program CLS - SEP | \$0.00              | \$659.28            | \$758                | \$0                    | \$758                    | \$735                 | (\$23)             | (3.03)            |
| 330  | 1000.10.02.100.44.2213.330.02344 | Professional Development - CLS    | \$1,276.57          | \$4,093.81          | \$2,320              | \$0                    | \$2,320                  | \$2,320               | \$0                | 0.00              |
| 430  | 1000.10.02.100.11.2640.430.02411 | Repairs - Music - CLS             | \$176.00            | \$0.00              | \$350                | \$0                    | \$350                    | \$350                 | \$0                | 0.00              |
| 510  | 1000.10.02.100.11.1000.510.02511 | Travel - Music - CLS              | \$157.16            | \$0.00              | \$294                | \$0                    | \$294                    | \$294                 | \$0                | 0.00              |
| 610  | 1000.10.02.100.02.1000.610.02602 | Supplies - Art - CLS              | \$2,433.70          | \$2,458.95          | \$2,551              | \$0                    | \$2,551                  | \$2,802               | \$251              | 9.83              |
| 610  | 1000.10.02.100.06.1000.610.02606 | Supplies - English - CLS          | \$3,738.01          | \$7,938.12          | \$9,500              | \$0                    | \$9,500                  | \$8,689               | (\$811)            | (8.53)            |
| 610  | 1000.10.02.100.08.1000.610.02608 | Supplies - General - CLS          | \$13,717.53         | \$11,959.05         | \$15,852             | \$0                    | \$15,852                 | \$15,110              | (\$742)            | (4.68)            |
| 610  | 1000.10.02.100.10.1000.610.02610 | Supplies - Math - CLS             | \$3,618.67          | \$4,337.62          | \$4,585              | \$0                    | \$4,585                  | \$3,498               | (\$1,087)          | (23.70)           |
| 610  | 1000.10.02.100.11.1000.610.02611 | Supplies - Music - CLS            | \$0.00              | \$945.78            | \$1,038              | \$0                    | \$1,038                  | \$1,040               | \$2                | 0.19              |
| 610  | 1000.10.02.100.13.1000.610.02613 | Supplies - Health - CLS           | \$184.91            | \$504.40            | \$113                | \$0                    | \$113                    | \$113                 | \$0                | 0.00              |
| 610  | 1000.10.02.100.13.1000.610.02630 | Supplies - PE - CLS               | \$0.00              | \$1,267.45          | \$1,231              | \$0                    | \$1,231                  | \$1,354               | \$123              | 9.99              |
| 610  | 1000.10.02.100.17.1000.610.02617 | Supplies - Science - CLS          | \$1,136.49          | \$294.40            | \$732                | \$0                    | \$732                    | \$504                 | (\$228)            | (31.14)           |
| 610  | 1000.10.02.100.18.1000.610.02618 | Supplies - Social Studies - CLS   | \$1,397.86          | \$0.00              | \$0                  | \$0                    | \$0                      | \$218                 | \$218              | 0.00              |
| 610  | 1000.10.02.100.41.2410.610.02641 | Supplies - Principal - CLS        | \$371.79            | \$792.74            | \$1,200              | \$0                    | \$1,200                  | \$1,200               | \$0                | 0.00              |
| 640  | 1000.10.02.100.06.1000.640.02706 | Textbooks - English - CLS         | \$6,396.93          | \$20,691.36         | \$4,400              | \$0                    | \$4,400                  | \$4,463               | \$63               | 1.43              |
| 640  | 1000.10.02.100.10.1000.640.02710 | Textbooks - Math - CLS            | \$0.00              | \$338.72            | \$1,008              | \$0                    | \$1,008                  | \$1,035               | \$27               | 2.67              |
| 640  | 1000.10.02.100.17.1000.640.02717 | Textbooks - Science - CLS         | \$256.46            | \$0.00              | \$162                | \$0                    | \$162                    | \$162                 | \$0                | 0.00              |
| 640  | 1000.10.02.100.18.1000.640.02718 | Textbook - Social Studies - CLS   | \$539.26            | \$2,002.00          | \$935                | \$0                    | \$935                    | \$940                 | \$5                | 0.53              |
| 730  | 1000.10.02.100.08.1000.730.02801 | Equipment - CLS                   | \$7,000.38          | \$241.65            | \$0                  | \$0                    | \$0                      | \$0                   | \$0                | 0.00              |
| 733  | 1000.10.02.100.08.1000.733.02802 | Furniture - CLS                   | \$0.00              | \$0.00              | \$0                  | \$0                    | \$0                      | \$0                   | \$0                | 0.00              |
| 810  | 1000.10.02.100.44.2410.810.02800 | Dues & Fees - CLS                 | \$213.68            | \$214.38            | \$250                | \$0                    | \$250                    | \$250                 | \$0                | 0.00              |
|      | Subtotal                         |                                   | \$52,686.50         | \$71,233.26         | \$60,435             | \$0                    | \$60,435                 | \$60,988              | \$553              | 0.92              |



Mike Verderame @MikeVerderame · Sep 17, 2021 ···· Check out Center School Staff working late on Friday to create a sensory hallway experience! #ellingcen



## Center School Safety. Respect. Responsibility.

Safety. Respect. Responsibility.

#### Center School Budget Detail

| Obj. | Account                          | Description                      | 2019-2020<br>Actual | 2020-2021<br>Actual | 2021-2022<br>Adopted | 2021-2022<br>Transfers | 2021-2022<br>Adj. Budget | 2022-2023<br>Proposed | Difference<br>(\$) | Difference<br>(%) |
|------|----------------------------------|----------------------------------|---------------------|---------------------|----------------------|------------------------|--------------------------|-----------------------|--------------------|-------------------|
| 130  | 1000.10.01.100.15.1000.130.13014 | Stipends - PBIS - CEN            | \$4,752.00          | \$4,800.00          | \$4,295              | \$0                    | \$4,295                  | \$4,896               | \$601              | 13.99             |
| 320  | 1000.10.01.100.41.2410.320.01341 | Services - Admin - CEN           | \$237.91            | \$653.59            | \$1,500              | \$0                    | \$1,500                  | \$1,500               | \$0                | 0.00              |
| 330  | 1000.10.01.100.44.2213.330.01344 | Professional Development - CEN   | \$1,298.00          | \$1,237.22          | \$2,500              | \$0                    | \$2,500                  | \$2,500               | \$0                | 0.00              |
| 340  | 1000.10.01.100.11.1000.340.01311 | Services - Music - CEN           | \$125.88            | \$0.00              | \$800                | \$0                    | \$800                    | \$800                 | \$0                | 0.00              |
| 430  | 1000.10.01.100.11.2640.430.01411 | Repairs - Music - CEN            | \$85.00             | \$0.00              | \$500                | \$0                    | \$500                    | \$500                 | \$0                | 0.00              |
| 510  | 1000.10.01.100.11.1000.510.01511 | Travel - Music - CEN             | \$128.31            | \$0.00              | \$500                | \$0                    | \$500                    | \$500                 | \$O                | 0.00              |
| 610  | 1000.10.01.100.02.1000.610.01602 | Supplies - Art - CEN             | \$3,277.52          | \$3,271.71          | \$3,300              | \$0                    | \$3,300                  | \$3,300               | \$O                | 0.00              |
| 610  | 1000.10.01.100.06.1000.610.01606 | Supplies - English - CEN         | \$8,018.65          | \$7,190.30          | \$9,000              | \$0                    | \$9,000                  | \$9,000               | \$O                | 0.00              |
| 610  | 1000.10.01.100.08.1000.610.01608 | Supplies - General - CEN         | \$21,287.27         | \$20,613.14         | \$23,000             | \$0                    | \$23,000                 | \$22,600              | -\$400             | -1.73             |
| 610  | 1000.10.01.100.09.2220.610.01609 | Supplies - Library/Media - CEN   | \$7,682.74          | \$9,558.09          | \$9,500              | \$0                    | \$9,500                  | \$9,500               | \$O                | 0.00              |
| 610  | 1000.10.01.100.10.1000.610.01610 | Supplies - Math - CEN            | \$5,030.29          | \$6,998.32          | \$7,000              | \$0                    | \$7,000                  | \$7,500               | \$500              | 7.14              |
| 610  | 1000.10.01.100.11.1000.610.01611 | Supplies - Music - CEN           | \$1,575.19          | \$1,375.55          | \$1,700              | \$0                    | \$1,700                  | \$1,800               | \$100              | 5.88              |
| 610  | 1000.10.01.100.13.1000.610.01613 | Supplies - PE/Health - CEN       | \$1,650.91          | \$1,970.71          | \$2,500              | \$0                    | \$2,500                  | \$2,600               | \$100              | 4.00              |
| 610  | 1000.10.01.100.13.1000.610.01630 | Supplies - PE - CEN              | \$0.00              | \$0.00              | \$0                  | \$0                    | \$0                      | \$0                   | \$O                | 0.00              |
| 610  | 1000.10.01.100.17.1000.610.01617 | Supplies - Science - CEN         | \$1,838.95          | \$549.27            | \$2,000              | \$0                    | \$2,000                  | \$2,000               | \$0                | 0.00              |
| 610  | 1000.10.01.100.18.1000.610.01618 | Supplies - Social Studies - CEN  | \$1,421.75          | \$2,422.64          | \$2,500              | \$0                    | \$2,500                  | \$2,000               | -\$500             | -20.00            |
| 610  | 1000.10.01.100.41.2410.610.01641 | Supplies - Principal - CEN       | \$1,006.60          | \$2,663.50          | \$2,000              | \$0                    | \$2,000                  | \$2,300               | \$300              | 15.00             |
| 640  | 1000.10.01.100.06.1000.640.01706 | Textbooks - English - CEN        | \$7,386.76          | \$19,824.16         | \$9,000              | \$0                    | \$9,000                  | \$9,000               | \$0                | 0.00              |
| 640  | 1000.10.01.100.10.1000.640.01710 | Textbooks - Math - CEN           | \$0.00              | \$1,860.48          | \$3,000              | \$0                    | \$3,000                  | \$3,000               | \$0                | 0.00              |
| 640  | 1000.10.01.100.17.1000.640.01717 | Textbooks - Science - CEN        | \$313.17            | \$0.00              | \$1,000              | \$0                    | \$1,000                  | \$1,000               | \$0                | 0.00              |
| 640  | 1000.10.01.100.18.1000.640.01718 | Textbooks - Social Studies - CEN | \$187.00            | \$738.80            | \$1,500              | \$0                    | \$1,500                  | \$1,500               | \$0                | 0.00              |
| 730  | 1000.10.01.100.08.1000.730.01801 | Equipment - CEN                  | \$19,326.94         | \$5,641.20          | \$0                  | \$0                    | \$0                      | \$0                   | \$O                | 0.00              |
| 733  | 1000.10.01.100.08.1000.733.01802 | Furniture - CEN                  | \$0.00              | \$7,189.44          | \$0                  | \$0                    | \$0                      | \$0                   | \$0                | 0.00              |
| 810  | 1000.10.01.100.44.2410.810.01800 | Dues & Fees - CEN                | \$227.36            | \$228.75            | \$250                | \$0                    | \$250                    | \$150                 | -\$100             | -40.00            |
|      |                                  |                                  | \$86,858.20         | \$98,786.87         | \$87,345             | \$0                    | \$87,345                 | \$87,946              | \$601              | 0.69              |

### Elementary Schools Budget Q & A

#### Q. Elementary budgets have a very small increase this year, why?

A: As described by the principals and teachers at the Board workshop, budgets were developed based on needs to run the program going forward, in line with zero based budgeting principles. And although supplies costs have increased due to inflationary pressures, ultimately these budgets were trimmed back to their prior year figures.

#### Q: Why is the Windermere's English Supplies budget down by 43.77%?

A: This budget shifts some resources from English Supplies to English textbooks. The English textbooks will support differentiated instruction within the general education classrooms classrooms. Some supplies needed for bubble grades will be supported in the current FY22 budget.

#### Q: What are some of the other programs this budget supports?

A: While the budgets are on the whole flat, they support a great deal of programs for students, including:

- English Language Arts textbooks are a need at all schools as we implement new programs.
- Sustained expansion of the elementary music, chorus and band programs across the three schools.
- Changes to the science and social studies curricula to align with the rigorous Next Generation Science Standards and CT State Social Studies Standards.
- Funding for innovative practices such as the Maker Space to provide opportunities for students in engineering and other creative practices.
- Materials for faculty study groups to advance the district four areas of focus.

### **Projected Budget Revenues**

| Revenue Source                        | 2020-2021<br>Actual<br>Revenue | 2021-2022<br>Appropriated | 2021-2022<br>Estimated<br>Actuals | 2022-2023<br>Proposed |
|---------------------------------------|--------------------------------|---------------------------|-----------------------------------|-----------------------|
| EDUCATION EQUALIZATION (E.C.S.) GRANT | \$9,946,889                    | \$9,946,889               | \$10,030,891                      | \$10,114,893          |
| ADULT ED & VO AG                      | \$21,576                       | \$20,211                  | \$20,211                          | \$22,879              |
| MISCELLANEOUS                         | <b>\$</b> 0                    | <b>\$</b> 0               | <b>\$</b> 0                       | \$500                 |
| SUBTOTAL – TOWN REVENUE               | \$9,968,465                    | \$9,967,100               | \$10,051,102                      | \$10,138,272          |
|                                       |                                |                           |                                   |                       |
| PRE-KINDERGARTEN                      | \$103,000                      | \$271,000                 | \$242,678                         | \$280,000             |
| SPECIAL EDUCATION REVENUE ACCOUNT     | \$918,809                      | \$900,000                 | \$858,749                         | \$900,000             |
| OPEN CHOICE ATTENDANCE FUNDS          | \$625,063                      | \$595,000                 | \$652,000                         | \$652,000             |
| RESTRICTED DONATIONS                  | \$26,053                       | \$20,000                  | \$20,000                          | \$20,000              |
| MEDICAID                              | \$33,787                       | \$20,000                  | \$15,000                          | \$15,000              |
| SUBTOTAL – BOARD OF EDUCATION REVENUE | \$1,706,712                    | \$1,806,000               | \$1,788,427                       | \$1,867,000           |
|                                       |                                |                           |                                   |                       |
|                                       | \$11,675,177                   | \$11,773,100              | \$11,839,529                      | \$12,005,272          |

### Pre-Kindergarten Tuition - Budget Summary

| Obj. | Account                          | Description                                     | FY2021<br>Actual | FY2022<br>Budget | FY2022<br>Transfers | FY2022 Adj.<br>Budget | FY2023 Super<br>Request | Proposed<br>Difference<br>(\$) | Proposed<br>Difference<br>(%) |
|------|----------------------------------|---|------------------|------------------|---------------------|-----------------------|-------------------------|--------------------------------|-------------------------------|
| 111  | 2350.11.06.200.26.1280.111.23500 | Salaries - Teachers - PreK - Preschool Tuition  | \$39,539.96      | \$116,905        | \$0                 | \$116,905             | \$128,494               | 11,589.00                      | 9.91                          |
| 112  | 2350.00.00.000.00.1280.112.00000 | Teachers - PreK - Preschool Tuition             | \$0.00           | \$0              | \$0                 | \$0                   | \$0                     | 0.00                           | 0.00                          |
| 112  | 2350.11.06.200.26.1000.112.23501 | Salaries - Aides - PreK - Preschool Tuition     | \$1,000.00       | \$149,225        | \$0                 | \$149,225             | \$135,810               | (13,415.00)                    | (0.10)                        |
| 210  | 2350.50.99.100.46.2510.210.24601 | Benefits - Medical Insurance                    | \$43,220.36      | \$0              | <b>\$</b> 0         | \$0                   | \$0                     | 0.00                           | 0.00                          |
| 210  | 2350.50.99.100.46.2510.210.24602 | Benefits - Dental Insurance                     | \$3,181.00       | \$0              | <b>\$</b> 0         | \$0                   | \$0                     | 0.00                           | 0.00                          |
| 210  | 2350.50.99.100.46.2510.210.24603 | Benefits - Life Insurance                       | \$234.78         | \$0              | <b>\$</b> 0         | \$0                   | \$0                     | 0.00                           | 0.00                          |
| 220  | 2350.11.99.200.26.2599.220.23503 | Benefits - Social Security - Preschool Tuition  | \$0.00           | \$13,111         | <b>\$</b> 0         | \$13,111              | \$14,305                | 1,194.00                       | 9.10                          |
| 220  | 2350.50.99.100.46.2510.220.24605 | Benefits - Social Security                      | \$8,832.64       | \$0              | <b>\$</b> 0         | \$0                   | \$0                     | 0.00                           | 0.00                          |
| 230  | 2350.11.99.200.26.2599.230.23502 | Benefits - CMERS Retirement - Preschool Tuition | \$0.00           | \$10,534         | <b>\$</b> 0         | \$10,534              | \$11,166                | 632.00                         | 5.99                          |
| 230  | 2350.50.99.100.46.2510.230.24606 | Benefits - CMERS Retirement                     | \$6,991.26       | \$0              | <b>\$</b> 0         | \$0                   | \$0                     | 0.00                           | 0.00                          |
| 290  | 2350.50.99.100.46.2600.290.24609 | Benefits - Vehicle Taxable                      | \$0.00           | \$0              | \$0                 | \$0                   | \$0                     | 0.00                           | 0.00                          |
| 733  | 2350.11.99.200.26.1000.733.23507 | Furniture - PreK - Preschool Tuition            | \$0.00           | \$0              | \$0                 | \$0                   | \$0                     | 0.00                           | 0.00                          |
| 890  | 2350.00.00.200.56.1000.890.00000 | FY20 Audit - Adjustment                         | \$4,280.00       | \$0              | \$0                 | \$0                   | \$0                     | 0.00                           | 0.00                          |
|      |                                  |   | \$107,280.00     | \$289,775        | \$0                 | \$289,775             | \$289,775               | 0                              | 0.00                          |

### **Open Choice Attendance Grant - Budget Summary**

| Obj. | Account                          | Description                               | FY2021<br>Actual | FY2022<br>Budget | FY2022<br>Transfers | FY2022 Adj.<br>Budget | FY2023 Super<br>Request | Proposed<br>Difference<br>(\$) | Proposed<br>Difference<br>(%) |
|------|----------------------------------|---|------------------|------------------|---------------------|-----------------------|-------------------------|--------------------------------|-------------------------------|
| 111  | 2320.11.99.100.71.1000.111.23204 | Salaries - Teachers - WIND Open Choice    | \$191,480.24     | \$157,098        | \$0                 | \$157,098             | \$189,161               | \$32,063                       | 20.40                         |
| 111  | 2320.50.99.100.71.1000.111.23203 | Salaries - Teachers - CLS - Open Choice   | \$58,313.46      | \$0              | \$0                 | \$0                   | \$0                     | \$0                            | 0.00                          |
| 111  | 2320.50.99.100.71.1000.111.23205 | Salaries - Teachers - CEN - Open Choice   | \$0.00           | \$0              | \$0                 | \$0                   | \$0                     | \$0                            | 0.00                          |
| 111  | 2320.50.99.100.71.1000.111.23208 | Teachers - Other Comp - Open Choice       | \$0.00           | \$0              | \$0                 | \$0                   | \$0                     | \$0                            | 0.00                          |
| 112  | 2320.50.99.100.71.2410.112.23206 | Salaries - Teacher Resident - Open Choice | \$0.00           | \$65,000         | \$0                 | \$65,000              | \$40,000                | -\$25,000                      | -38.46                        |
| 112  | 2320.50.99.100.71.2410.112.23207 | Salaries - Aides - CLS - Open Choice      | \$0.00           | \$0              | \$0                 | \$0                   | \$0                     | \$0                            | 0.00                          |
| 200  | 2320.50.99.100.71.2599.200.23209 | Benefits - Insurance - Open Choice        | \$0.00           | \$0              | \$0                 | \$0                   | \$0                     | \$0                            | 0.00                          |
| 210  | 2320.50.99.100.46.2510.210.24601 | Benefits - Medical Insurance              | \$66,180.24      | \$175,000        | \$0                 | \$175,000             | \$175,000               | \$0                            | 0.00                          |
| 210  | 2320.50.99.100.46.2510.210.24602 | Benefits - Dental Insurance               | \$4,221.92       | \$4,000          | \$0                 | \$4,000               | \$4,000                 | \$0                            | 0.00                          |
| 210  | 2320.50.99.100.46.2510.210.24603 | Benefits - Life Insurance                 | \$331.69         | \$400            | \$0                 | \$400                 | \$400                   | \$0                            | 0.00                          |
| 220  | 2320.50.99.100.46.2510.220.24605 | Social Security                           | \$5,081.23       | \$6,000          | \$0                 | \$6,000               | \$6,000                 | \$0                            | 0.00                          |
| 290  | 2320.50.99.100.46.2600.290.24609 | Other Employee Benefits                   | \$0.00           | \$0              | \$0                 | \$0                   | \$0                     | \$0                            | 0.00                          |
| 300  | 2320.50.99.100.71.1000.300.23200 | Services - Open Choice                    | \$53,810.14      | \$50,000         | \$0                 | \$50,000              | \$66,000                | \$16,000                       | 32.00                         |
| 440  | 2320.50.99.100.71.1000.440.23210 | Rentals - Open Choice                     | \$69,012.67      | \$145,500        | \$0                 | \$145,500             | \$145,500               | \$0                            | 0.00                          |
| 560  | 2320.50.99.100.71.1000.560.23201 | Tuition - Open Choice                     | \$19,302.00      | \$100,000        | \$0                 | \$100,000             | \$100,000               | \$0                            | 0.00                          |
| 610  | 2320.50.99.100.71.1000.610.23202 | Supplies - Open Choice                    | \$30,668.00      | \$20,000         | \$0                 | \$20,000              | \$20,000                | \$0                            | 0.00                          |
|      |                                  |   | \$498,401.59     | \$722,998        | \$0                 | \$722,998             | \$746,061               | 23,063                         | 3.19                          |

### Special Education Revenue Account - Budget Summary

| Obj. | Account                          | Description                            | FY2021<br>Actual | FY2022<br>Budget | FY2022<br>Transfers | FY2022 Adj.<br>Budget | FY2023 Super<br>Request | Proposed<br>Difference<br>(\$) | Proposed<br>Difference<br>(%) |
|------|----------------------------------|--|------------------|------------------|---------------------|-----------------------|-------------------------|--------------------------------|-------------------------------|
| 111  | 2330.50.99.200.81.1000.111.23300 | Salaries - Teachers -SRA               | \$350,407.30     | \$385,701        | \$0                 | \$385,701             | \$396,285               | \$10,584                       | 2.74                          |
| 112  | 2330.00.00.000.00.1000.112.00000 | Tuition - Public - SRA                 | \$0.00           | \$0              | \$0                 | \$0                   | \$0                     | \$0                            | 0.00                          |
| 112  | 2330.00.00.000.00.2610.112.00000 | Telephone - ECLIPSE - SRA              | \$0.00           | \$0              | \$0                 | \$0                   | \$0                     | \$0                            | 0.00                          |
| 112  | 2330.00.00.000.00.2680.112.00000 | Rent - ECLIPSE - SRA                   | \$0.00           | \$0              | \$0                 | \$0                   | \$0                     | \$0                            | 0.00                          |
| 112  | 2330.30.04.200.81.1000.112.23306 | Salaries - Aides - ECLIPSE Prgm - SRA  | \$59,252.26      | \$69,576         | \$0                 | \$69,576              | \$72,360                | \$2,784                        | 4.00                          |
| 112  | 2330.50.01.200.81.1000.112.23317 | Salaries - Aides - Center - SRA        | \$105,917.45     | \$112,037        | \$0                 | \$112,037             | \$116,519               | \$4,482                        | 4.00                          |
| 112  | 2330.50.01.200.81.1000.112.23318 | Salaries - Aides - CLS - SRA           | \$44,719.79      | \$52,041         | \$0                 | \$52,041              | \$54,123                | \$2,082                        | 4.00                          |
| 112  | 2330.50.06.200.81.1000.112.23315 | Salaries - Aides - WIND - SRA          | \$27,667.07      | \$21,461         | \$0                 | \$21,461              | \$22,320                | \$859                          | 4.00                          |
| 112  | 2330.50.08.200.81.1000.112.23321 | Salaries - Aides - BASES - SRA         | \$0.00           | \$0              | \$0                 | \$0                   | \$0                     | \$0                            | 0.00                          |
| 112  | 2330.50.61.200.81.1000.112.23314 | Salaries - Aides - EHS - SRA           | \$61,434.54      | \$61,050         | \$0                 | \$61,050              | \$63,492                | \$2,442                        | 4.00                          |
| 112  | 2330.50.99.200.81.1000.112.23313 | Salaries - Aides - EMS -SRA            | \$41,485.69      | \$51,700         | \$0                 | \$51,700              | \$53,768                | \$2,068                        | 4.00                          |
| 112  | 2330.50.99.200.81.1000.112.23314 | Noncertified Salaries                  | \$0.00           | \$20,512         | \$0                 | \$20,512              | \$21,333                | \$821                          | 4.00                          |
| 112  | 2330.50.99.200.81.1000.112.23333 | Sub Aides Salaries - SRA All           | \$4,536.01       | \$1,000          | \$0                 | \$1,000               | \$1,000                 | \$0                            | 0.00                          |
| 200  | 2330.50.99.200.81.2599.200.23305 | Benefits - Medical Insurance - SRA     | \$0.00           | \$0              | \$0                 | \$0                   | \$0                     | \$0                            | 0.00                          |
| 210  | 2330.50.99.100.46.2510.210.24601 | Benefits - Medical Insurance           | \$124,601.63     | \$110,000        | \$0                 | \$110,000             | \$110,000               | \$0                            | 0.00                          |
| 210  | 2330.50.99.100.46.2510.210.24602 | Benefits - Dental Insurance            | \$10,761.67      | \$11,000         | \$0                 | \$11,000              | \$11,000                | \$0                            | 0.00                          |
| 210  | 2330.50.99.100.46.2510.210.24603 | Benefits - Life Insurance              | \$934.41         | \$1,000          | \$0                 | \$1,000               | \$1,000                 | \$0                            | 0.00                          |
| 220  | 2330.50.99.100.46.2510.220.24605 | Benefits - Social Security             | \$29,325.49      | \$30,000         | \$0                 | \$30,000              | \$40,000                | \$10,000                       | 33.33                         |
| 220  | 2330.50.99.200.81.2599.220.23303 | Benefits - Social Security - SRA       | \$0.00           | \$0              | \$0                 | \$0                   | \$0                     | \$0                            | 0.00                          |
| 230  | 2330.50.99.100.46.2510.230.24606 | Benefits - CMERS Retirement            | \$45,855.49      | \$47,500         | \$0                 | \$47,500              | \$71,777                | \$24,277                       | 51.10                         |
| 230  | 2330.50.99.200.81.2599.230.23304 | Benefits - CMERS Retirement - SRA      | \$0.00           | \$0              | \$0                 | \$0                   | \$0                     | \$0                            | 0.00                          |
| 290  | 2330.50.99.100.46.2600.290.24609 | Other Employee Benefits                | \$0.00           | \$0              | \$0                 | \$0                   | \$0                     | \$0                            | 0.00                          |
| 320  | 2330.50.99.200.81.1240.320.23301 | Services - SRA                         | \$906.25         | \$500            | \$0                 | \$500                 | \$500                   | \$0                            | 0.00                          |
| 410  | 2330.30.04.200.81.2610.410.23310 | Water & Propane - ECLIPSE Prgm - SRA   | \$2,958.52       | \$2,000          | \$0                 | \$2,000               | \$3,000                 | \$1,000                        | 50.00                         |
| 441  | 2330.30.04.200.81.2680.441.23307 | Rent - ECLIPSE Prgm - SRA              | \$22,693.69      | \$25,000         | \$0                 | \$25,000              | \$25,000                | \$0                            | 0.00                          |
| 490  | 2330.30.04.200.81.2610.490.23309 | Property Services - ECLIPSE Prgm - SRA | \$2,608.85       | \$2,500          | \$0                 | \$2,500               | \$2,500                 | \$0                            | 0.00                          |

| 530 | 2330.30.04.200.81.2610.530.23311 | Telephone - ECLIPSE Prgm - SRA   | \$5,773.81   | \$7,500     | \$0 | \$7,500     | \$7,500     | \$0     | 0.00   |
|-----|----------------------------------|----------------------------------|--------------|-------------|-----|-------------|-------------|---------|--------|
| 561 | 2330.50.99.200.81.1000.561.23312 | Tuition - Public - SRA           | \$17,873.25  | \$0         | \$0 | \$0         | \$0         | \$0     | 0.00   |
| 580 | 2330.30.04.200.81.2219.580.23320 | Travel/Mileage - SRA             | \$244.78     | \$100       | \$0 | \$100       | \$100       | \$0     | 0.00   |
| 610 | 2330.30.04.200.81.1000.610.23319 | Supplies - ECLIPSE - SRA         | \$2,262.51   | \$1,500     | \$0 | \$1,500     | \$3,500     | \$2,000 | 133.33 |
| 610 | 2330.50.99.200.81.1240.610.23302 | Support - SRA                    | \$0.00       | \$0         | \$0 | \$0         | \$0         | \$0     | 0.00   |
| 622 | 2330.30.04.200.81.2610.622.23308 | Electricity - ECLIPSE Prgm - SRA | \$1,946.39   | \$2,500     | \$0 | \$2,500     | \$3,000     | \$500   | 20.00  |
| 890 | 2330.50.99.200.81.1240.890.23316 | Medicaid - SRA                   | \$5,719.71   | \$2,500     | \$0 | \$2,500     | \$3,000     | \$500   | 20.00  |
|     |                                  |                                  | \$969,886.56 | \$1,018,678 | \$0 | \$1,018,678 | \$1,083,077 | 64,399  | 6.32   |

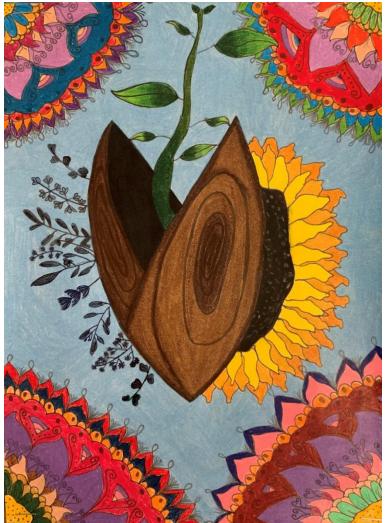
#### **Dental Reserve Account**

| Category                                     | Budget    | Source                                      |
|--|-----------|---|
| FY22 Opening Fund Balance                    | \$64,690  | Audit                                       |
| FY22 Estimated Revenues                      | \$330,461 | EPS Estimate                                |
| FY22 Estimated Claims & Administrative Costs | \$315,154 | Brown & Brown Initial Renewal Est. (1/4/22) |
| FY22 Est. Ending Balance                     | \$79,997  |   |
| FY23 Estimated Revenues                      | \$338,891 | EPS Estimate                                |
| FY23 Estimated Claims & Administrative Costs | \$335,884 | Brown & Brown Initial Renewal Est. (1/4/22) |
| FY23 Est. Ending Balance                     | \$83,004  |   |

#### **Medical Reserve Account**

| Category                                     | Budget      | Source                                      |
|--|-------------|---|
| FY22 Opening Fund Balance                    | \$400,699   | Audit                                       |
| FY22 Estimated Revenues                      | \$6,221,147 | EPS Estimate                                |
| FY22 Estimated Claims & Administrative Costs | \$6,101,357 | Brown & Brown Initial Renewal Est. (1/4/22) |
| FY22 Est. Ending Balance                     | \$520,489   |   |
| FY23 Estimated Revenues                      | \$6,582,820 | EPS Estimate                                |
| FY23 Estimated Claims & Administrative Costs | \$6,684,629 | Brown & Brown (95% of initial estimate)     |
| FY23 Est. Ending Balance                     | \$418,680   |   |

## INFORMATIONAL



Kamryn Senberg – 10th grade – Ellington High School

### Salary Details

#### **Certified Staff**

| Account                          | Account Description | Name                       | 2022<br>FTE | 2022 Degree | 2022 Step | 2022 Salary<br>Basis | 2023<br>FTE | 2023 Degree  | 2023 Step | 2023 Salary<br>Budget |
|----------------------------------|---------------------|----------------------------|-------------|-------------|-----------|----------------------|-------------|--------------|-----------|-----------------------|
| 1000.10.01.100.08.1000.111.10108 | Teachers - CEN      | Balsbaugh, Lauren          | 1.00        | MA/BA+30    | Step 13   | \$89,719             | 1.00        | MA/BA+30     | Step 11   | \$91,219              |
| 1000.10.01.100.08.1000.111.10108 | Teachers - CEN      | Bashaw, Michelle S         | 1.00        | MA/BA+30    | Step 7    | \$67,368             | 1.00        | 6th YR/MA+30 | Step 5    | \$75,171              |
| 1000.10.01.100.08.1000.111.10108 | Teachers - CEN      | Bennett, Michelle L        | 1.00        | MA/BA+30    | Step 4    | \$57,947             | 1.00        | MA/BA+30     | Step 2    | \$61,107              |
| 1000.10.01.100.08.1000.111.10108 | Teachers - CEN      | Botteron, Daphne Nancy     | 1.00        | MA/BA+30    | Step 6    | \$64,227             | 1.00        | MA/BA+30     | Step 4    | \$67,387              |
| 1000.10.01.100.08.1000.111.10108 | Teachers - CEN      | Burdacki, Sarah M          | 1.00        | MA/BA+30    | Step 13   | \$89,719             | 1.00        | MA/BA+30     | Step 11   | \$91,219              |
| 1000.10.01.100.08.1000.111.10108 | Teachers - CEN      | Caputa, Ashley             | 1.00        | MA/BA+30    | Step 12   | \$84,920             | 1.00        | MA/BA+30     | Step 10   | \$88,080              |
| 1000.10.01.100.08.1000.111.10108 | Teachers - CEN      | Cerutti, Rachael           | 1.00        | MA/BA+30    | Step 5    | \$61,086             | 1.00        | MA/BA+30     | Step 3    | \$64,246              |
| 1000.10.01.100.08.1000.111.10108 | Teachers - CEN      | D'Addona, Katharine M      | 1.00        | MA/BA+30    | Step 13   | \$89,719             | 1.00        | MA/BA+30     | Step 11   | \$91,219              |
| 1000.10.01.100.08.1000.111.10108 | Teachers - CEN      | Demichael, Nikki M         | 1.00        | MA/BA+30    | Step 4    | \$57,947             | 1.00        | MA/BA+30     | Step 2    | \$61,107              |
| 1000.10.01.100.08.1000.111.10108 | Teachers - CEN      | Herrity, Kathryn T         | 1.00        | MA/BA+30    | Step 13   | \$89,719             | 1.00        | MA/BA+30     | Step 11   | \$91,219              |
| 1000.10.01.100.08.1000.111.10108 | Teachers - CEN      | Hoffman, Abigail           | 1.00        | MA/BA+30    | Step 8    | \$70,511             | 1.00        | MA/BA+30     | Step 6    | \$73,671              |
| 1000.10.01.100.08.1000.111.10108 | Teachers - CEN      | Jackson, Hannah Glenister  | 1.00        | MA/BA+30    | Step 9    | \$73,651             | 1.00        | MA/BA+30     | Step 7    | \$76,811              |
| 1000.10.01.100.08.1000.111.10108 | Teachers - CEN      | Krzanowski, Valorie Nicole | 1.00        | MA/BA+30    | Step 3    | \$54,806             | 1.00        | MA/BA+30     | Step 1    | \$57,966              |
| 1000.10.01.100.08.1000.111.10108 | Teachers - CEN      | Lawrence, Jovanni Tonisha  | 1.00        | BA          | Step 3    | \$50,627             | 1.00        | BA           | Step 1    | \$53,787              |
| 1000.10.01.100.08.1000.111.10108 | Teachers - CEN      | Madru, Allison M           | 1.00        | MA/BA+30    | Step 11   | \$80,233             | 1.00        | MA/BA+30     | Step 9    | \$83,393              |
| 1000.10.01.100.08.1000.111.10108 | Teachers - CEN      | Menard, Abbey              | 1.00        | MA/BA+30    | Step 9    | \$73,651             | 1.00        | MA/BA+30     | Step 7    | \$76,811              |
| 1000.10.01.100.08.1000.111.10108 | Teachers - CEN      | Messier, Christopher J     | 1.00        | MA/BA+30    | Step 7    | \$67,368             | 1.00        | MA/BA+30     | Step 5    | \$70,528              |
| 1000.10.01.100.08.1000.111.10108 | Teachers - CEN      | O'Toole, Alyssa M          | 1.00        | MA/BA+30    | Step 4    | \$57,947             | 1.00        | MA/BA+30     | Step 2    | \$61,107              |
| 1000.10.01.100.08.1000.111.10108 | Teachers - CEN      | Pegolo, Kyle David         | 1.00        | BA          | Step 4    | \$52,678             | 1.00        | ВА           | Step 2    | \$55,838              |
| 1000.10.01.100.08.1000.111.10108 | Teachers - CEN      | Prifti, Katelyn M          | 1.00        | MA/BA+30    | Step 9    | \$73,651             | 1.00        | MA/BA+30     | Step 7    | \$76,811              |
| 1000.10.01.100.08.1000.111.10108 | Teachers - CEN      | Ratneshwar, Sumitra        | 1.00        | MA/BA+30    | Step 12   | \$84,920             | 1.00        | MA/BA+30     | Step 10   | \$88,080              |
| 1000.10.01.100.08.1000.111.10108 | Teachers - CEN      | Rucki, Ronni A             | 1.00        | MA/BA+30    | Step 13   | \$89,719             | 1.00        | MA/BA+30     | Step 11   | \$91,219              |
| 1000.10.01.100.08.1000.111.10108 | Teachers - CEN      | Whiting, Pamela            | 1.00        | MA/BA+30    | Step 13   | \$89,719             | 1.00        | MA/BA+30     | Step 11   | \$91,219              |
|                                  |                     |                            | 23.00       |             |           | \$1,671,852          | 23.00       |              |           | \$1,739,215           |
| 1000.10.02.100.08.1000.111.10208 | Teachers - CLS      | Bronko, Daniel             | 1.00        | MA/BA+30    | Step 5    | \$61,086             | 1.00        | MA/BA+30     | Step 3    | \$64,246              |
| 1000.10.02.100.08.1000.111.10208 | Teachers - CLS      | Connelly, Nancy            | 1.00        | MA/BA+30    | Step 9    | \$73,651             | 1.00        | MA/BA+30     | Step 7    | \$76,811              |
| 1000.10.02.100.08.1000.111.10208 | Teachers - CLS      | Fitzgerald, Kathryn M      | 1.00        | MA/BA+30    | Step 13   | \$89,719             | 1.00        | MA/BA+30     | Step 11   | \$91,219              |

| Account                          | Account Description | Name                            | 2022<br>FTE | 2022 Degree  | 2022 Step | 2022 Salary<br>Basis | 2023<br>FTE | 2023 Degree  | 2023 Step | 2023 Salary<br>Budget |
|----------------------------------|---------------------|---------------------------------|-------------|--------------|-----------|----------------------|-------------|--------------|-----------|-----------------------|
| 1000.10.02.100.08.1000.111.10208 | Teachers - CLS      | Garcia, Alexandra               | 1.00        | MA/BA+30     | Step 8    | \$70,511             | 1.00        | MA/BA+30     | Step 6    | \$73,671              |
| 1000.10.02.100.08.1000.111.10208 | Teachers - CLS      | Giroux, Jessica L               | 1.00        | MA/BA+30     | Step 8    | \$70,511             | 1.00        | MA/BA+30     | Step 6    | \$73,671              |
| 1000.10.02.100.08.1000.111.10208 | Teachers - CLS      | Johnson, Theresa C              | 1.00        | MA/BA+30     | Step 13   | \$89,719             | 1.00        | MA/BA+30     | Step 11   | \$91,219              |
| 1000.10.02.100.08.1000.111.10208 | Teachers - CLS      | Lachut, Julia J                 | 1.00        | MA/BA+30     | Step 4    | \$57,947             | 1.00        | MA/BA+30     | Step 2    | \$61,107              |
| 1000.10.02.100.08.1000.111.10208 | Teachers - CLS      | Malone, Brianne K               | 1.00        | MA/BA+30     | Step 10   | \$76,791             | 1.00        | MA/BA+30     | Step 8    | \$79,951              |
| 1000.10.02.100.08.1000.111.10208 | Teachers - CLS      | Marshall, Christine M           | 1.00        | MA/BA+30     | Step 13   | \$89,719             | 1.00        | MA/BA+30     | Step 11   | \$91,219              |
| 1000.10.02.100.08.1000.111.10208 | Teachers - CLS      | Mckenzie Coachman,<br>Delvine G | 1.00        | MA/BA+30     | Step 10   | \$76,791             | 1.00        | MA/BA+30     | Step 8    | \$79,951              |
| 1000.10.02.100.08.1000.111.10208 | Teachers - CLS      | Morgan, Erica                   | 1.00        | MA/BA+30     | Step 7    | \$67,368             | 1.00        | MA/BA+30     | Step 5    | \$70,528              |
| 1000.10.02.100.08.1000.111.10208 | Teachers - CLS      | Reindl, Julianne A              | 1.00        | MA/BA+30     | Step 8    | \$70,511             | 1.00        | MA/BA+30     | Step 6    | \$73,671              |
| 1000.10.02.100.08.1000.111.10208 | Teachers - CLS      | Varney, Julie                   | 1.00        | MA/BA+30     | Step 10   | \$76,791             | 1.00        | MA/BA+30     | Step 8    | \$79,951              |
| 1000.10.02.100.08.1000.111.10208 | Teachers - CLS      | Vozzola, Diane M                | 1.00        | MA/BA+30     | Step 13   | \$89,719             | 1.00        | MA/BA+30     | Step 11   | \$91,219              |
|                                  |                     |                                 | 14.00       |              |           | \$1,060,834          | 14.00       |              |           | \$1,098,434           |
| 1000.10.06.100.08.1000.111.10608 | Teachers - WIND     | Bigge, Sharon                   | 1.00        | MA/BA+30     | Step 13   | \$89,719             | 1.00        | MA/BA+30     | Step 11   | \$91,219              |
| 1000.10.06.100.08.1000.111.10608 | Teachers - WIND     | Brooke, Victoria                | 1.00        | BA           | Step 5    | \$54,730             | 1.00        | BA           | Step 3    | \$57,890              |
| 1000.10.06.100.08.1000.111.10608 | Teachers - WIND     | Carterud, Rachel L              | 1.00        | BA           | Step 4    | \$52,678             | 1.00        | BA           | Step 2    | \$55,838              |
| 1000.10.06.100.08.1000.111.10608 | Teachers - WIND     | Cheman, John M                  | 1.00        | MA/BA+30     | Step 13   | \$89,719             | 1.00        | MA/BA+30     | Step 11   | \$91,219              |
| 1000.10.06.100.08.1000.111.10608 | Teachers - WIND     | Donovan, Loretta D              | 1.00        | MA/BA+30     | Step 13   | \$89,719             | 1.00        | MA/BA+30     | Step 11   | \$91,219              |
| 1000.10.06.100.08.1000.111.10608 | Teachers - WIND     | Dwyer, Dawn                     | 1.00        | MA/BA+30     | Step 12   | \$84,920             | 1.00        | MA/BA+30     | Step 10   | \$88,080              |
| 1000.10.06.100.08.1000.111.10608 | Teachers - WIND     | Dymkowski, Amy S                | 1.00        | MA/BA+30     | Step 13   | \$89,719             | 1.00        | MA/BA+30     | Step 11   | \$91,219              |
| 1000.10.06.100.08.1000.111.10608 | Teachers - WIND     | Garrow, Cynthia A               | 1.00        | MA/BA+30     | Step 13   | \$89,719             | 1.00        | MA/BA+30     | Step 11   | \$91,219              |
| 1000.10.06.100.08.1000.111.10608 | Teachers - WIND     | Gentilcore, Laura L             | 1.00        | 6th YR/MA+30 | Step 13   | \$96,442             | 1.00        | 6th YR/MA+30 | Step 11   | \$97,942              |
| 1000.10.06.100.08.1000.111.10608 | Teachers - WIND     | Hall, Jessica J                 | 1.00        | MA/BA+30     | Step 8    | \$70,511             | 1.00        | MA/BA+30     | Step 6    | \$73,671              |
| 1000.10.06.100.08.1000.111.10608 | Teachers - WIND     | Harrison, Jillian M             | 1.00        | MA/BA+30     | Step 10   | \$76,791             | 1.00        | MA/BA+30     | Step 8    | \$79,951              |
| 1000.10.06.100.08.1000.111.10608 | Teachers - WIND     | Hurlburt, Deborah M             | 1.00        | MA/BA+30     | Step 13   | \$89,719             | 1.00        | MA/BA+30     | Step 11   | \$91,219              |
| 1000.10.06.100.08.1000.111.10608 | Teachers - WIND     | Jackopsic, Brianne L            | 1.00        | MA/BA+30     | Step 12   | \$84,920             | 1.00        | MA/BA+30     | Step 10   | \$88,080              |
| 1000.10.06.100.08.1000.111.10608 | Teachers - WIND     | Kozikowski, Alexis Marie        | 1.00        | MA/BA+30     | Step 10   | \$76,791             | 1.00        | MA/BA+30     | Step 8    | \$79,951              |
| 1000.10.06.100.08.1000.111.10608 | Teachers - WIND     | Lafleche, Erin                  | 1.00        | 6th YR/MA+30 | Step 13   | \$96,442             | 1.00        | 6th YR/MA+30 | Step 11   | \$97,942              |
| 1000.10.06.100.08.1000.111.10608 | Teachers - WIND     | Lauria, Andrea C                | 1.00        | MA/BA+30     | Step 11   | \$80,233             | 1.00        | MA/BA+30     | Step 9    | \$83,393              |
| 1000.10.06.100.08.1000.111.10608 | Teachers - WIND     | Lee, Laura Bethany              | 1.00        | MA/BA+30     | Step 13   | \$89,719             | 1.00        | MA/BA+30     | Step 11   | \$91,219              |
| 1000.10.06.100.08.1000.111.10608 | Teachers - WIND     | Malone-Reiss, Martha            | 1.00        | MA/BA+30     | Step 12   | \$84,920             | 1.00        | MA/BA+30     | Step 10   | \$88,080              |
| 1000.10.06.100.08.1000.111.10608 | Teachers - WIND     | Mceleney, Jessica               | 1.00        | MA/BA+30     | Step 12   | \$84,920             | 1.00        | MA/BA+30     | Step 10   | \$88,080              |
|                                  |                     |                                 |             |              |           |                      |             |              |           |                       |

| Account  | Account Description                                | Name  | 2022<br>FTE          | 2022 Degree                          | 2022 Step                   | 2022 Salary<br>Basis             | 2023<br>FTE          | 2023 Degree                          | 2023 Step                   | 2023 Salary<br>Budget            |
|--|--|---|----------------------|--------------------------------------|-----------------------------|----------------------------------|----------------------|--------------------------------------|-----------------------------|----------------------------------|
| 1000.10.06.100.08.1000.111.10608   | Teachers - WIND                                    | Mcghee, Keri  | 1.00                 | MA/BA+30                             | Step 12                     | \$84,920                         | 1.00                 | MA/BA+30                             | Step 10                     | \$88,080                         |
| 1000.10.06.100.08.1000.111.10608   | Teachers - WIND                                    | Menard, Melusia   | 1.00                 | MA/BA+30                             | Step 13                     | \$89,719                         | 1.00                 | MA/BA+30                             | Step 11                     | \$91,219                         |
| 1000.10.06.100.08.1000.111.10608   | Teachers - WIND                                    | Monck, Jill M   | 1.00                 | MA/BA+30                             | Step 6                      | \$64,227                         | 1.00                 | MA/BA+30                             | Step 4                      | \$67,387                         |
| 1000.10.06.100.08.1000.111.10608   | Teachers - WIND                                    | Murphy, Cherilyn L  | 1.00                 | MA/BA+30                             | Step 7                      | \$67,368                         | 1.00                 | MA/BA+30                             | Step 5                      | \$70,528                         |
| 1000.10.06.100.08.1000.111.10608   | Teachers - WIND                                    | Murphy, Matthew J   | 1.00                 | MA/BA+30                             | Step 13                     | \$89,719                         | 1.00                 | MA/BA+30                             | Step 11                     | \$91,219                         |
| 1000.10.06.100.08.1000.111.10608   | Teachers - WIND                                    | Palasek, Beth E   | 1.00                 | MA/BA+30                             | Step 11                     | \$80,233                         | 1.00                 | MA/BA+30                             | Step 9                      | \$83,393                         |
| 1000.10.06.100.08.1000.111.10608   | Teachers - WIND                                    | Pechie, David   | 1.00                 | MA/BA+30                             | Step 10                     | \$76,791                         | 1.00                 | MA/BA+30                             | Step 8                      | \$79,951                         |
| 1000.10.06.100.08.1000.111.10608   | Teachers - WIND                                    | Phelon, Meghan Ann  | 1.00                 | MA/BA+30                             | Step 4                      | \$57,947                         | 1.00                 | MA/BA+30                             | Step 2                      | \$61,107                         |
| 1000.10.06.100.08.1000.111.10608   | Teachers - WIND                                    | Philbrick, Lauren M   | 1.00                 | MA/BA+30                             | Step 9                      | \$73,651                         | 1.00                 | MA/BA+30                             | Step 7                      | \$76,811                         |
| 1000.10.06.100.08.1000.111.10608   | Teachers - WIND                                    | Poulin, Briana Nicole   | 1.00                 | MA/BA+30                             | Step 12                     | \$84,920                         | 1.00                 | MA/BA+30                             | Step 10                     | \$88,080                         |
| 1000.10.06.100.08.1000.111.10608   | Teachers - WIND                                    | Sam, Cecily A   | 1.00                 | MA/BA+30                             | Step 8                      | \$70,511                         | 1.00                 | MA/BA+30                             | Step 6                      | \$73,671                         |
| 1000.10.06.100.08.1000.111.10608   | Teachers - WIND                                    | Satagaj, Nicole L   | 1.00                 | 6th YR/MA+30                         | Step 9                      | \$78,934                         | 1.00                 | 6th YR/MA+30                         | Step 7                      | \$82,094                         |
| 1000.10.06.100.08.1000.111.10608   | Teachers - WIND                                    | Sinoradzki, Kristen L   | 1.00                 | 6th YR/MA+30                         | Step 8                      | \$75,471                         | 1.00                 | 6th YR/MA+30                         | Step 6                      | \$78,631                         |
| 1000.10.06.100.08.1000.111.10608   | Teachers - WIND                                    | Soloperto, Jodi H   | 1.00                 | MA/BA+30                             | Step 9                      | \$73,651                         | 1.00                 | MA/BA+30                             | Step 7                      | \$76,811                         |
| 1000.10.06.100.08.1000.111.10608   | Teachers - WIND                                    | Stroly, Jamie H   | 1.00                 | MA/BA+30                             | Step 8                      | \$70,511                         | 1.00                 | MA/BA+30                             | Step 6                      | \$73,671                         |
| 1000.10.06.100.08.1000.111.10608   | Teachers - WIND                                    | Wills, Melissa A  | 1.00<br><b>35.00</b> | 6th YR/MA+30                         | Step 13                     | \$96,442<br><b>\$2,807,346</b>   | 1.00<br><b>35.00</b> | 6th YR/MA+30                         | Step 11                     | \$97,942<br><b>\$2,898,026</b>   |
| 1000.20.51.100.08.1000.111.15108   | Teachers - EMS                                     | Bolduc, Nicole J  | 1.00                 | MA/BA+30                             | Step 13                     | \$89,719                         | 1.00                 | MA/BA+30                             | Step 11                     | \$91,219                         |
| 1000.20.51.100.08.1000.111.15108   | Teachers - EMS                                     | Burg, Emily D   | 1.00                 | MA/BA+30                             | Step 4                      | \$57,947                         | 1.00                 | 6th YR/MA+30                         | Step 2                      | \$64,787                         |
| 1000.20.51.100.08.1000.111.15108   | Teachers - EMS                                     | Collins, John J III   | 1.00                 | ВА                                   | Step 10                     | \$64,980                         | 1.00                 | BA                                   | Step 8                      | \$68,140                         |
| 1000.20.51.100.08.1000.111.15108   | Teachers - EMS                                     | Culver, Marissa L   | 1.00                 | MA/BA+30                             | Step 7                      | \$67,368                         | 1.00                 | MA/BA+30                             | Step 5                      | \$70,528                         |
| 1000.20.51.100.08.1000.111.15108   | Teachers - EMS                                     | Curtis, Scott H   | 1.00                 | MA/BA+30                             | Step 13                     | \$89,719                         | 1.00                 | MA/BA+30                             | Step 11                     | \$91,219                         |
| 1000.20.51.100.08.1000.111.15108   | Teachers - EMS                                     | Czaplinski, Emma E  | 1.00                 | MA/BA+30                             | Step 5                      | \$61,086                         | 1.00                 | MA/BA+30                             | Step 3                      | \$64,246                         |
| 1000.20.51.100.08.1000.111.15108   | Teachers - EMS                                     | Dio-Rand, Rachel L  | 1.00                 | MA/BA+30                             | Step 13                     | \$89,719                         | 1.00                 | MA/BA+30                             | Step 11                     | \$91,219                         |
| 1000.20.51.100.08.1000.111.15108   | Teachers - EMS                                     | Donovan, Stephen P  | 1.00                 | Ph.D.                                | Step 13                     | \$102,893                        | 1.00                 | Ph.D.                                | Step 11                     | \$104,393                        |
|  |  |   |                      |                                      | Stop 1                      | \$57,947                         | 1.00                 | MA/BA+30                             | Step 2                      | \$61,107                         |
| 1000.20.51.100.08.1000.111.15108   | Teachers - EMS                                     | Enrique, Maria E  | 1.00                 | MA/BA+30                             | Step 4                      | ψ0/ ,/ <del>4</del> /            | 1.00                 | 1417 () D7 (100                      | STOP 2                      | φ01,10 <i>/</i>                  |
| 1000.20.51.100.08.1000.111.15108   | Teachers - EMS<br>Teachers - EMS                   | Enrique, Maria E<br>Ferraro, Matthew P                          | 1.00<br>1.00         | MA/BA+30<br>MA/BA+30                 | Step 4                      | \$57,947                         | 1.00                 | MA/BA+30                             | Step 2                      | \$61,107                         |
|  |  |   |                      |                                      |                             |                                  |                      |                                      |                             |                                  |
| 1000.20.51.100.08.1000.111.15108   | Teachers - EMS                                     | Ferraro, Matthew P  | 1.00                 | MA/BA+30                             | Step 4                      | \$57,947                         | 1.00                 | MA/BA+30                             | Step 2                      | \$61,107                         |
| 1000.20.51.100.08.1000.111.15108<br>1000.20.51.100.08.1000.111.15108                                     | Teachers - EMS<br>Teachers - EMS                   | Ferraro, Matthew P<br>Griffin, Kelley                           | 1.00<br>1.00         | MA/BA+30<br>MA/BA+30                 | Step 4<br>Step 7            | \$57,947<br>\$67,368             | 1.00<br>1.00         | MA/BA+30<br>MA/BA+30                 | Step 2<br>Step 5            | \$61,107<br>\$70,528             |
| 1000.20.51.100.08.1000.111.15108<br>1000.20.51.100.08.1000.111.15108<br>1000.20.51.100.08.1000.111.15108 | Teachers - EMS<br>Teachers - EMS<br>Teachers - EMS | Ferraro, Matthew P<br>Griffin, Kelley<br>Harris-Fogarty, Buffey | 1.00<br>1.00<br>1.00 | MA/BA+30<br>MA/BA+30<br>6th YR/MA+30 | Step 4<br>Step 7<br>Step 13 | \$57,947<br>\$67,368<br>\$96,442 | 1.00<br>1.00<br>1.00 | MA/BA+30<br>MA/BA+30<br>6th YR/MA+30 | Step 2<br>Step 5<br>Step 11 | \$61,107<br>\$70,528<br>\$97,942 |

Learning as an enlightening, lifelong process

Ellington Public Schools

| Account                          | Account Description | Name                      | 2022<br>FTE          | 2022 Degree  | 2022 Step | 2022 Salary<br>Basis           | 2023<br>FTE          | 2023 Degree  | 2023 Step | 2023 Salary<br>Budget          |
|----------------------------------|---------------------|---------------------------|----------------------|--------------|-----------|--------------------------------|----------------------|--------------|-----------|--------------------------------|
| 1000.20.51.100.08.1000.111.15108 | Teachers - EMS      | Mccann, Elizabeth C O     | 1.00                 | MA/BA+30     | Step 13   | \$89,719                       | 1.00                 | MA/BA+30     | Step 11   | \$91,219                       |
| 1000.20.51.100.08.1000.111.15108 | Teachers - EMS      | Neeson, Stephanie         | 1.00                 | MA/BA+30     | Step 8    | \$70,511                       | 1.00                 | MA/BA+30     | Step 6    | \$73,671                       |
| 1000.20.51.100.08.1000.111.15108 | Teachers - EMS      | Nigro, Karen R            | 1.00                 | MA/BA+30     | Step 13   | \$89,719                       | 1.00                 | MA/BA+30     | Step 11   | \$91,219                       |
| 1000.20.51.100.08.1000.111.15108 | Teachers - EMS      | Patten, Jordin B          | 0.40                 | Ph.D.        | Step 10   | \$64,980                       | 0.40                 | Ph.D.        | Step 8    | \$36,578                       |
| 1000.20.51.100.08.1000.111.15108 | Teachers - EMS      | Raiola, Scott             | 1.00                 | 6th YR/MA+30 | Step 10   | \$82,395                       | 1.00                 | 6th YR/MA+30 | Step 8    | \$85,555                       |
| 1000.20.51.100.08.1000.111.15108 | Teachers - EMS      | Robinson, Linda E         | 1.00                 | Ph.D.        | Step 13   | \$102,893                      | 1.00                 | Ph.D.        | Step 11   | \$104,393                      |
| 1000.20.51.100.08.1000.111.15108 | Teachers - EMS      | Schilling, Victoria M     | 1.00                 | MA/BA+30     | Step 4    | \$57,947                       | 1.00                 | 6th YR/MA+30 | Step 2    | \$64,787                       |
| 1000.20.51.100.08.1000.111.15108 | Teachers - EMS      | Senger, Eric M            | 1.00                 | 6th YR/MA+30 | Step 10   | \$82,395                       | 1.00                 | 6th YR/MA+30 | Step 8    | \$85,555                       |
| 1000.20.51.100.08.1000.111.15108 | Teachers - EMS      | Shea, Jaime C             | 1.00                 | MA/BA+30     | Step 13   | \$89,719                       | 1.00                 | MA/BA+30     | Step 11   | \$91,219                       |
| 1000.20.51.100.08.1000.111.15108 | Teachers - EMS      | Sias, Andrea C            | 1.00                 | MA/BA+30     | Step 12   | \$84,920                       | 1.00                 | MA/BA+30     | Step 10   | \$88,080                       |
| 1000.20.51.100.08.1000.111.15108 | Teachers - EMS      | Smith, Lindsay R          | 1.00                 | MA/BA+30     | Step 9    | \$73,651                       | 1.00                 | MA/BA+30     | Step 7    | \$76,811                       |
| 1000.20.51.100.08.1000.111.15108 | Teachers - EMS      | Tautkus, Elizabeth E      | 1.00                 | MA/BA+30     | Step 13   | \$89,719                       | 1.00                 | MA/BA+30     | Step 11   | \$91,219                       |
| 1000.20.51.100.08.1000.111.15108 | Teachers - EMS      | Trout, Shawn Carl         | 1.00                 | MA/BA+30     | Step 12   | \$84,920                       | 1.00                 | MA/BA+30     | Step 10   | \$88,080                       |
| 1000.20.51.100.08.1000.111.15108 | Teachers - EMS      | Vibert-Johnson, Edith A   | 1.00                 | 6th YR/MA+30 | Step 13   | \$96,442                       | 1.00                 | 6th YR/MA+30 | Step 11   | \$97,942                       |
| 1000.20.51.100.08.1000.111.15108 | Teachers - EMS      | Walsh, Mary L             | 1.00                 | 6th YR/MA+30 | Step 13   | \$96,442                       | 1.00                 | 6th YR/MA+30 | Step 11   | \$97,942                       |
| 1000.20.51.100.08.1000.111.15108 | Teachers - EMS      | World Language Teacher    | 1.00<br><b>30.40</b> | ВА           | Step 3    | \$50,627<br><b>\$2,426,651</b> | 1.00<br><b>30.40</b> | MA/BA+30     | Step 6    | \$73,671<br><b>\$2,470,373</b> |
| 1000.30.61.100.08.1000.111.16108 | Teachers - EHS      | (Tautkus, Keith I)        | 1.00                 | MA/BA+30     | Step 13   | \$89,719                       | 1.00                 | MA/BA+30     | Step 6    | \$73,671                       |
| 1000.30.61.100.08.1000.111.16108 | Teachers - EHS      | Barzottini, Laura B       | 1.00                 | MA/BA+30     | Step 4    | \$57,947                       | 1.00                 | MA/BA+30     | Step 2    | \$61,107                       |
| 1000.30.61.100.08.1000.111.16108 | Teachers - EHS      | Bassett, Jonathan C       | 1.00                 | MA/BA+30     | Step 4    | \$57,947                       | 1.00                 | MA/BA+30     | Step 2    | \$61,107                       |
| 1000.30.61.100.08.1000.111.16108 | Teachers - EHS      | Bernardino, Kevin J       | 1.00                 | MA/BA+30     | Step 6    | \$64,227                       | 1.00                 | MA/BA+30     | Step 4    | \$67,387                       |
| 1000.30.61.100.08.1000.111.16108 | Teachers - EHS      | Bifolck, Timothy A        | 1.00                 | MA/BA+30     | Step 8    | \$70,511                       | 1.00                 | MA/BA+30     | Step 6    | \$73,671                       |
| 1000.30.61.100.08.1000.111.16108 | Teachers - EHS      | Byrne, Sean D             | 1.00                 | MA/BA+30     | Step 13   | \$89,719                       | 1.00                 | MA/BA+30     | Step 11   | \$91,219                       |
| 1000.30.61.100.08.1000.111.16108 | Teachers - EHS      | Canova, Julia R           | 1.00                 | BA           | Step 4    | \$52,678                       | 1.00                 | BA           | Step 2    | \$55,838                       |
| 1000.30.61.100.08.1000.111.16108 | Teachers - EHS      | Carroll, Juanita          | 1.00                 | MA/BA+30     | Step 12   | \$84,920                       | 1.00                 | MA/BA+30     | Step 10   | \$88,080                       |
| 1000.30.61.100.08.1000.111.16108 | Teachers - EHS      | Chaves, John M            | 1.00                 | MA/BA+30     | Step 13   | \$89,719                       | 1.00                 | MA/BA+30     | Step 11   | \$91,219                       |
| 1000.30.61.100.08.1000.111.16108 | Teachers - EHS      | Contorno, Karen Elizabeth | 1.00                 | MA/BA+30     | Step 13   | \$89,719                       | 1.00                 | MA/BA+30     | Step 11   | \$91,219                       |
| 1000.30.61.100.08.1000.111.16108 | Teachers - EHS      | Corbett, Peter            | 1.00                 | MA/BA+30     | Step 13   | \$89,719                       | 1.00                 | MA/BA+30     | Step 11   | \$91,219                       |
| 1000.30.61.100.08.1000.111.16108 | Teachers - EHS      | de Jager, Laetitia        | 1.00                 | BA           | Step 11   | \$67,030                       | 1.00                 | BA           | Step 9    | \$68,530                       |
| 1000.30.61.100.08.1000.111.16108 | Teachers - EHS      | Decormier, Justin         | 1.00                 | MA/BA+30     | Step 12   | \$84,920                       | 1.00                 | MA/BA+30     | Step 10   | \$88,080                       |
| 1000.30.61.100.08.1000.111.16108 | Teachers - EHS      | Delassus, Matthew         | 1.00                 | MA/BA+30     | Step 11   | \$80,233                       | 1.00                 | MA/BA+30     | Step 9    | \$83,393                       |
| 1000.30.61.100.08.1000.111.16108 | Teachers - EHS      | Diamond, Richard          | 1.00                 | 6th YR/MA+30 | Step 13   | \$96,442                       | 1.00                 | 6th YR/MA+30 | Step 11   | \$97,942                       |

Learning as an enlightening, lifelong process

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Ellington Public Schools

| Account                          | Account Description | Name                        | 2022<br>FTE | 2022 Degree  | 2022 Step | 2022 Salary<br>Basis | 2023<br>FTE | 2023 Degree  | 2023 Step | 2023 Salary<br>Budget |
|----------------------------------|---------------------|-----------------------------|-------------|--------------|-----------|----------------------|-------------|--------------|-----------|-----------------------|
| 1000.30.61.100.08.1000.111.16108 | Teachers - EHS      | Donahue, Steven M           | 1.00        | Ph.D.        | Step 7    | \$77,753             | 1.00        | Ph.D.        | Step 5    | \$80,913              |
| 1000.30.61.100.08.1000.111.16108 | Teachers - EHS      | Donovan, Tessla M           | 1.00        | MA/BA+30     | Step 4    | \$57,947             | 1.00        | MA/BA+30     | Step 2    | \$61,107              |
| 1000.30.61.100.08.1000.111.16108 | Teachers - EHS      | Doyon, Kristopher W         | 1.00        | MA/BA+30     | Step 4    | \$57,947             | 1.00        | MA/BA+30     | Step 2    | \$61,107              |
| 1000.30.61.100.08.1000.111.16108 | Teachers - EHS      | Farrish, Joshua James       | 1.00        | MA/BA+30     | Step 13   | \$89,719             | 1.00        | MA/BA+30     | Step 11   | \$91,219              |
| 1000.30.61.100.08.1000.111.16108 | Teachers - EHS      | Fidler, Noreen J            | 1.00        | MA/BA+30     | Step 13   | \$89,719             | 1.00        | MA/BA+30     | Step 11   | \$91,219              |
| 1000.30.61.100.08.1000.111.16108 | Teachers - EHS      | Flamino, Aaron D            | 1.00        | MA/BA+30     | Step 13   | \$89,719             | 1.00        | 6th YR/MA+30 | Step 11   | \$97,942              |
| 1000.30.61.100.08.1000.111.16108 | Teachers - EHS      | French, Brittany            | 1.00        | MA/BA+30     | Step 4    | \$57,947             | 1.00        | MA/BA+30     | Step 2    | \$61,107              |
| 1000.30.61.100.08.1000.111.16108 | Teachers - EHS      | Giorgi, Benjamin T          | 1.00        | MA/BA+30     | Step 6    | \$64,227             | 1.00        | MA/BA+30     | Step 4    | \$67,387              |
| 1000.30.61.100.08.1000.111.16108 | Teachers - EHS      | Gosselin, Patrick J         | 1.00        | MA/BA+30     | Step 4    | \$57,947             | 1.00        | MA/BA+30     | Step 2    | \$61,107              |
| 1000.30.61.100.08.1000.111.16108 | Teachers - EHS      | Greenberg, Lori             | 1.00        | 6th YR/MA+30 | Step 11   | \$86,155             | 1.00        | 6th YR/MA+30 | Step 9    | \$89,315              |
| 1000.30.61.100.08.1000.111.16108 | Teachers - EHS      | Hartling, Teresa            | 1.00        | 6th YR/MA+30 | Step 13   | \$96,442             | 1.00        | 6th YR/MA+30 | Step 11   | \$97,942              |
| 1000.30.61.100.08.1000.111.16108 | Teachers - EHS      | Helmin, David A             | 1.00        | MA/BA+30     | Step 13   | \$89,719             | 1.00        | MA/BA+30     | Step 11   | \$91,219              |
| 1000.30.61.100.08.1000.111.16108 | Teachers - EHS      | Higley-Blair, Brandon Lucas | 1.00        | BA           | Step 4    | \$52,678             | 1.00        | BA           | Step 2    | \$55,838              |
| 1000.30.61.100.08.1000.111.16108 | Teachers - EHS      | Hoffman, Aaron V            | 1.00        | 6th YR/MA+30 | Step 13   | \$96,442             | 1.00        | 6th YR/MA+30 | Step 11   | \$97,942              |
| 1000.30.61.100.08.1000.111.16108 | Teachers - EHS      | Huie, Allison B             | 1.00        | MA/BA+30     | Step 10   | \$76,791             | 1.00        | MA/BA+30     | Step 8    | \$79,951              |
| 1000.30.61.100.08.1000.111.16108 | Teachers - EHS      | Johnson, Ann Marie          | 1.00        | 6th YR/MA+30 | Step 13   | \$96,442             | 1.00        | 6th YR/MA+30 | Step 11   | \$97,942              |
| 1000.30.61.100.08.1000.111.16108 | Teachers - EHS      | Johnson, Robin M            | 1.00        | MA/BA+30     | Step 13   | \$89,719             | 1.00        | MA/BA+30     | Step 11   | \$91,219              |
| 1000.30.61.100.08.1000.111.16108 | Teachers - EHS      | Johnston, Caleb             | 1.00        | MA/BA+30     | Step 7    | \$67,368             | 1.00        | MA/BA+30     | Step 5    | \$70,528              |
| 1000.30.61.100.08.1000.111.16108 | Teachers - EHS      | Kaur-Aggarwal, Payal        | 1.00        | MA/BA+30     | Step 6    | \$64,227             | 1.00        | MA/BA+30     | Step 4    | \$67,387              |
| 1000.30.61.100.08.1000.111.16108 | Teachers - EHS      | Kelly, Lisa A               | 1.00        | 6th YR/MA+30 | Step 13   | \$96,442             | 1.00        | 6th YR/MA+30 | Step 11   | \$97,942              |
| 1000.30.61.100.08.1000.111.16108 | Teachers - EHS      | Kluczwski, Stacy D          | 1.00        | MA/BA+30     | Step 13   | \$89,719             | 1.00        | MA/BA+30     | Step 11   | \$91,219              |
| 1000.30.61.100.08.1000.111.16108 | Teachers - EHS      | Labranche, Kirsten J        | 1.00        | MA/BA+30     | Step 9    | \$73,651             | 1.00        | MA/BA+30     | Step 7    | \$76,811              |
| 1000.30.61.100.08.1000.111.16108 | Teachers - EHS      | LaDuke, Kimberly H          | 1.00        | MA/BA+30     | Step 13   | \$89,719             | 1.00        | MA/BA+30     | Step 11   | \$91,219              |
| 1000.30.61.100.08.1000.111.16108 | Teachers - EHS      | Lanz, Katharine M           | 1.00        | MA/BA+30     | Step 10   | \$76,791             | 1.00        | MA/BA+30     | Step 8    | \$79,951              |
| 1000.30.61.100.08.1000.111.16108 | Teachers - EHS      | Lombardi, Laura             | 1.00        | 6th YR/MA+30 | Step 8    | \$75,471             | 1.00        | 6th YR/MA+30 | Step 6    | \$78,631              |
| 1000.30.61.100.08.1000.111.16108 | Teachers - EHS      | Lunski, Gregory             | 1.00        | MA/BA+30     | Step 13   | \$89,719             | 1.00        | MA/BA+30     | Step 11   | \$91,219              |
| 1000.30.61.100.08.1000.111.16108 | Teachers - EHS      | Mahler, Mark                | 1.00        | MA/BA+30     | Step 9    | \$73,651             | 1.00        | MA/BA+30     | Step 7    | \$76,811              |
| 1000.30.61.100.08.1000.111.16108 | Teachers - EHS      | Mccallum, Jason K           | 1.00        | MA/BA+30     | Step 13   | \$89,719             | 1.00        | MA/BA+30     | Step 11   | \$91,219              |
| 1000.30.61.100.08.1000.111.16108 | Teachers - EHS      | Mcginn, Lindsay A           | 1.00        | 6th YR/MA+30 | Step 10   | \$82,395             | 1.00        | 6th YR/MA+30 | Step 8    | \$85,555              |
| 1000.30.61.100.08.1000.111.16108 | Teachers - EHS      | Melillo, Michael J          | 1.00        | MA/BA+30     | Step 12   | \$84,920             | 1.00        | MA/BA+30     | Step 10   | \$88,080              |
| 1000.30.61.100.08.1000.111.16108 | Teachers - EHS      | Ouellet, Lynn M             | 1.00        | MA/BA+30     | Step 13   | \$89,719             | 1.00        | MA/BA+30     | Step 11   | \$91,219              |
|                                  |                     |                             |             |              |           |                      |             |              |           |                       |

| Account                          | Account Description       | Name                    | 2022<br>FTE          | 2022 Degree  | 2022 Step | 2022 Salary<br>Basis           | 2023<br>FTE          | 2023 Degree  | 2023 Step | 2023 Salary<br>Budget          |
|----------------------------------|---------------------------|-------------------------|----------------------|--------------|-----------|--------------------------------|----------------------|--------------|-----------|--------------------------------|
| 1000.30.61.100.08.1000.111.16108 | Teachers - EHS            | Patten, Jordin B        | 0.60                 | Ph.D.        | Step 10   | \$76,791                       | 0.60                 | Ph.D.        | Step 8    | \$54,868                       |
| 1000.30.61.100.08.1000.111.16108 | Teachers - EHS            | Peters, Jeffrey R       | 1.00                 | Ph.D.        | Step 6    | \$74,242                       | 1.00                 | Ph.D.        | Step 4    | \$77,402                       |
| 1000.30.61.100.08.1000.111.16108 | Teachers - EHS            | Pointek, James J        | 1.00                 | MA/BA+30     | Step 13   | \$89,719                       | 1.00                 | MA/BA+30     | Step 11   | \$91,219                       |
| 1000.30.61.100.08.1000.111.16108 | Teachers - EHS            | Prenetta, William F     | 1.00                 | 6th YR/MA+30 | Step 13   | \$96,442                       | 1.00                 | 6th YR/MA+30 | Step 11   | \$97,942                       |
| 1000.30.61.100.08.1000.111.16108 | Teachers - EHS            | Reilly, Kim M           | 1.00                 | MA/BA+30     | Step 13   | \$89,719                       | 1.00                 | MA/BA+30     | Step 11   | \$91,219                       |
| 1000.30.61.100.08.1000.111.16108 | Teachers - EHS            | Scarbrough, Melissa     | 1.00                 | MA/BA+30     | Step 5    | \$61,086                       | 1.00                 | MA/BA+30     | Step 3    | \$64,246                       |
| 1000.30.61.100.08.1000.111.16108 | Teachers - EHS            | Schroth, Dylan T        | 1.00                 | MA/BA+30     | Step 5    | \$61,086                       | 1.00                 | MA/BA+30     | Step 3    | \$64,246                       |
| 1000.30.61.100.08.1000.111.16108 | Teachers - EHS            | Simmons, Beth           | 1.00                 | MA/BA+30     | Step 12   | \$84,920                       | 1.00                 | MA/BA+30     | Step 10   | \$88,080                       |
| 1000.30.61.100.08.1000.111.16108 | Teachers - EHS            | Stiles, Michael B       | 1.00                 | 6th YR/MA+30 | Step 13   | \$96,442                       | 1.00                 | 6th YR/MA+30 | Step 11   | \$97,942                       |
| 1000.30.61.100.08.1000.111.16108 | Teachers - EHS            | Stoner, Rosemary A      | 1.00                 | MA/BA+30     | Step 13   | \$89,719                       | 1.00                 | MA/BA+30     | Step 11   | \$91,219                       |
| 1000.30.61.100.08.1000.111.16108 | Teachers - EHS            | Waine, Justin           | 1.00                 | MA/BA+30     | Step 11   | \$80,233                       | 1.00                 | MA/BA+30     | Step 9    | \$83,393                       |
| 1000.30.61.100.08.1000.111.16108 | Teachers - EHS            | Wambolt, Susan J        | 1.00                 | MA/BA+30     | Step 6    | \$64,227                       | 1.00                 | MA/BA+30     | Step 4    | \$67,387                       |
| 1000.30.61.100.08.1000.111.16108 | Teachers - EHS            | Westall, Megan M        | 1.00                 | 6th YR/MA+30 | Step 13   | \$96,442                       | 1.00                 | 6th YR/MA+30 | Step 11   | \$97,942                       |
| 1000.30.61.100.08.1000.111.16108 | Teachers - EHS            | White, Amy S            | 1.00                 | 6th YR/MA+30 | Step 13   | \$96,442                       | 1.00                 | 6th YR/MA+30 | Step 11   | \$97,942                       |
| 1000.30.61.100.08.1000.111.16108 | Teachers - EHS            | Willis, Nicole P        | 1.00<br><b>60.60</b> | MA/BA+30     | Step 5    | \$61,086<br><b>\$4,854,870</b> | 1.00<br><b>60.60</b> | MA/BA+30     | Step 3    | \$64,246<br><b>\$4,965,242</b> |
| 1000.30.61.100.25.2120.111.16125 | Teachers - Guidance - EHS | Howarth, Andrea         | 1.00                 | MA/BA+30     | Step 13   | \$89,719                       | 1.00                 | MA/BA+30     | Step 11   | \$91,219                       |
| 1000.30.61.100.25.2120.111.16125 | Teachers - Guidance - EHS | Markowski, Suzanne M G  | 1.00                 | 6th YR/MA+30 | Step 13   | \$96,442                       | 1.00                 | 6th YR/MA+30 | Step 11   | \$97,942                       |
| 1000.30.61.100.25.2120.111.16125 | Teachers - Guidance - EHS | Marshall, Jessica       | 1.00                 | 6th YR/MA+30 | Step 10   | \$82,395                       | 1.00                 | Ph.D.        | Step 8    | \$91,446                       |
| 1000.30.61.100.25.2120.111.16125 | Teachers - Guidance - EHS | O'Brien, Nancy S        | 1.00<br><b>4.00</b>  | 6th YR/MA+30 | Step 13   | \$96,442<br><b>\$364,998</b>   | 1.00<br><b>4.00</b>  | 6th YR/MA+30 | Step 11   | \$97,942<br><b>\$378,549</b>   |
| 1000.50.99.100.15.1000.111.19915 | Teachers - Pupil Services | Literacy Specialist     | 0.50                 | MA/BA+30     | Step 8    | \$35,256                       | 0.00                 | MA/BA+30     | Step 6    | \$0                            |
| 1000.50.99.100.15.1000.111.19915 | Teachers - Pupil Services | Baigert, Valerie J      | 0.60                 | 6th YR/MA+30 | Step 9    | \$47,360                       | 0.60                 | 6th YR/MA+30 | Step 7    | \$49,256                       |
| 1000.50.99.100.15.1000.111.19915 | Teachers - Pupil Services | Bronko, Holly E         | 1.00                 | 6th YR/MA+30 | Step 6    | \$68,549                       | 1.00                 | 6th YR/MA+30 | Step 4    | \$71,709                       |
| 1000.50.99.100.15.1000.111.19915 | Teachers - Pupil Services | Byrne, Sheila           | 0.25                 | MA/BA+30     | Step 13   | \$22,775                       | 0.25                 | MA/BA+30     | Step 11   | \$23,156                       |
| 1000.50.99.100.15.1000.111.19915 | Teachers - Pupil Services | Dean, Rebecca A         | 1.00                 | MA/BA+30     | Step 11   | \$80,233                       | 1.00                 | MA/BA+30     | Step 9    | \$83,393                       |
| 1000.50.99.100.15.1000.111.19915 | Teachers - Pupil Services | Depeau, Edward A III    | 1.00                 | Ph.D.        | Step 13   | \$102,893                      | 1.00                 | Ph.D.        | Step 11   | \$104,393                      |
| 1000.50.99.100.15.1000.111.19915 | Teachers - Pupil Services | Divenere, Cristine A    | 1.00                 | MA/BA+30     | Step 13   | \$89,719                       | 1.00                 | MA/BA+30     | Step 11   | \$91,219                       |
| 1000.50.99.100.15.1000.111.19915 | Teachers - Pupil Services | Duff, Amy A             | 1.00                 | 6th YR/MA+30 | Step 13   | \$96,442                       | 1.00                 | 6th YR/MA+30 | Step 11   | \$97,942                       |
| 1000.50.99.100.15.1000.111.19915 | Teachers - Pupil Services | Evans, Emily Elizabeth  | 1.00                 | 6th YR/MA+30 | Step 8    | \$75,471                       | 1.00                 | 6th YR/MA+30 | Step 6    | \$78,631                       |
| 1000.50.99.100.15.1000.111.19915 | Teachers - Pupil Services | Fagan, Jessica Danielle | 1.00                 | 6th YR/MA+30 | Step 13   | \$96,442                       | 1.00                 | 6th YR/MA+30 | Step 11   | \$97,942                       |
| 1000.50.99.100.15.1000.111.19915 | Teachers - Pupil Services | Faraci, Carin D         | 0.80                 | 6th YR/MA+30 | Step 13   | \$77,154                       | 0.80                 | 6th YR/MA+30 | Step 11   | \$78,354                       |

| Account                          | Account Description       | Name                      | 2022<br>FTE          | 2022 Degree  | 2022 Step | 2022 Salary<br>Basis           | 2023<br>FTE          | 2023 Degree  | 2023 Step | 2023 Salary<br>Budget          |
|----------------------------------|---------------------------|---------------------------|----------------------|--------------|-----------|--------------------------------|----------------------|--------------|-----------|--------------------------------|
| 1000.50.99.100.15.1000.111.19915 | Teachers - Pupil Services | Glunt, Megan              | 1.00                 | 6th YR/MA+30 | Step 10   | \$82,395                       | 1.00                 | 6th YR/MA+30 | Step 8    | \$85,555                       |
| 1000.50.99.100.15.1000.111.19915 | Teachers - Pupil Services | Gomez, Catherine          | 0.60                 | 6th YR/MA+30 | Step 8    | \$45,283                       | 0.60                 | 6th YR/MA+30 | Step 6    | \$47,179                       |
| 1000.50.99.100.15.1000.111.19915 | Teachers - Pupil Services | Grasso, Erin M            | 1.00                 | 6th YR/MA+30 | Step 13   | \$96,442                       | 1.00                 | 6th YR/MA+30 | Step 11   | \$97,942                       |
| 1000.50.99.100.15.1000.111.19915 | Teachers - Pupil Services | Laporte, David E          | 0.00                 | MA/BA+30     | Step 13   | \$O                            | 0.00                 | MA/BA+30     | Step 11   | \$0                            |
| 1000.50.99.100.15.1000.111.19915 | Teachers - Pupil Services | Lebron, Catherine         | 1.00                 | 6th YR/MA+30 | Step 13   | \$96,442                       | 1.00                 | 6th YR/MA+30 | Step 11   | \$97,942                       |
| 1000.50.99.100.15.1000.111.19915 | Teachers - Pupil Services | Leonard, Solomon D        | 1.00                 | MA/BA+30     | Step 6    | \$64,227                       | 1.00                 | MA/BA+30     | Step 4    | \$67,387                       |
| 1000.50.99.100.15.1000.111.19915 | Teachers - Pupil Services | Lewis, Aimee N            | 0.90                 | 6th YR/MA+30 | Step 13   | \$86,798                       | 0.90                 | 6th YR/MA+30 | Step 11   | \$88,148                       |
| 1000.50.99.100.15.1000.111.19915 | Teachers - Pupil Services | Loubier, Elizabeth Ann    | 1.00                 | 6th YR/MA+30 | Step 13   | \$96,442                       | 1.00                 | 6th YR/MA+30 | Step 11   | \$97,942                       |
| 1000.50.99.100.15.1000.111.19915 | Teachers - Pupil Services | Marcotte, Christina V     | 1.00                 | Ph.D.        | Step 11   | \$92,094                       | 1.00                 | Ph.D.        | Step 9    | \$95,254                       |
| 1000.50.99.100.15.1000.111.19915 | Teachers - Pupil Services | Meyer, Lindsay G          | 1.00                 | 6th YR/MA+30 | Step 4    | \$61,627                       | 1.00                 | 6th YR/MA+30 | Step 2    | \$64,787                       |
| 1000.50.99.100.15.1000.111.19915 | Teachers - Pupil Services | Powell, Nancy C           | 1.00                 | MA/BA+30     | Step 13   | \$89,719                       | 1.00                 | MA/BA+30     | Step 11   | \$91,219                       |
| 1000.50.99.100.15.1000.111.19915 | Teachers - Pupil Services | Preuss, Kathryn           | 1.00                 | 6th YR/MA+30 | Step 9    | \$78,934                       | 1.00                 | 6th YR/MA+30 | Step 7    | \$82,094                       |
| 1000.50.99.100.15.1000.111.19915 | Teachers - Pupil Services | Purcaro, Lori M           | 0.82                 | 6th YR/MA+30 | Step 13   | \$79,082                       | 0.82                 | 6th YR/MA+30 | Step 11   | \$80,312                       |
| 1000.50.99.100.15.1000.111.19915 | Teachers - Pupil Services | Reynolds, Jennifer A      | 1.00                 | MA/BA+30     | Step 13   | \$89,719                       | 1.00                 | MA/BA+30     | Step 11   | \$91,219                       |
| 1000.50.99.100.15.1000.111.19915 | Teachers - Pupil Services | Richards, Diana S         | 1.00                 | 6th YR/MA+30 | Step 5    | \$65,087                       | 1.00                 | 6th YR/MA+30 | Step 3    | \$68,247                       |
| 1000.50.99.100.15.1000.111.19915 | Teachers - Pupil Services | Schumacher, Lisa M        | 1.00                 | MA/BA+30     | Step 13   | \$89,719                       | 1.00                 | MA/BA+30     | Step 11   | \$91,219                       |
| 1000.50.99.100.15.1000.111.19915 | Teachers - Pupil Services | Shaw, Beth E              | 1.00                 | MA/BA+30     | Step 13   | \$89,719                       | 1.00                 | MA/BA+30     | Step 11   | \$91,219                       |
| 1000.50.99.100.15.1000.111.19915 | Teachers - Pupil Services | Sussman, Anita            | 1.00                 | 6th YR/MA+30 | Step 13   | \$96,442                       | 1.00                 | 6th YR/MA+30 | Step 11   | \$97,942                       |
| 1000.50.99.100.15.1000.111.19915 | Teachers - Pupil Services | Wry, Emily                | 1.00<br><b>26.47</b> | 6th YR/MA+30 | Step 11   | \$86,155<br><b>\$2,278,620</b> | 1.00<br><b>25.97</b> | 6th YR/MA+30 | Step 9    | \$89,315<br><b>\$2,270,917</b> |
| 1000.50.99.200.20.2100.111.19920 | Teachers - SEP            | Special Education Teacher | 0.00                 | MA/BA+30     | Step 8    | \$0                            | 1.00                 | MA/BA+30     | Step 6    | \$73,671                       |
| 1000.50.99.200.20.2100.111.19920 | Teachers - SEP            | Anderson, Sarah           | 1.00                 | 6th YR/MA+30 | Step 13   | \$96,442                       | 1.00                 | 6th YR/MA+30 | Step 11   | \$97,942                       |
| 1000.50.99.200.20.2100.111.19920 | Teachers - SEP            | Bochman, Melissa A        | 1.00                 | MA/BA+30     | Step 5    | \$61,086                       | 1.00                 | MA/BA+30     | Step 3    | \$64,246                       |
| 1000.50.99.200.20.2100.111.19920 | Teachers - SEP            | Brooks, Tyler A           | 1.00                 | 6th YR/MA+30 | Step 4    | \$61,627                       | 1.00                 | 6th YR/MA+30 | Step 2    | \$64,787                       |
| 1000.50.99.200.20.2100.111.19920 | Teachers - SEP            | Crockwell, John C         | 1.00                 | 6th YR/MA+30 | Step 13   | \$96,442                       | 1.00                 | 6th YR/MA+30 | Step 11   | \$97,942                       |
| 1000.50.99.200.20.2100.111.19920 | Teachers - SEP            | Davis, Jeanne             | 1.00                 | MA/BA+30     | Step 13   | \$89,719                       | 1.00                 | MA/BA+30     | Step 11   | \$91,219                       |
| 1000.50.99.200.20.2100.111.19920 | Teachers - SEP            | Derby, Rebecca            | 1.00                 | MA/BA+30     | Step 13   | \$89,719                       | 1.00                 | MA/BA+30     | Step 11   | \$91,219                       |
| 1000.50.99.200.20.2100.111.19920 | Teachers - SEP            | Gale, Megan               | 1.00                 | 6th YR/MA+30 | Step 5    | \$65,087                       | 1.00                 | 6th YR/MA+30 | Step 3    | \$68,247                       |
| 1000.50.99.200.20.2100.111.19920 | Teachers - SEP            | Grzyb, Paul J             | 1.00                 | MA/BA+30     | Step 13   | \$89,719                       | 1.00                 | MA/BA+30     | Step 11   | \$91,219                       |
| 1000.50.99.200.20.2100.111.19920 | Teachers - SEP            | Hany, Katherine R         | 1.00                 | BA           | Step 4    | \$52,678                       | 1.00                 | ВА           | Step 2    | \$55,838                       |
| 1000.50.99.200.20.2100.111.19920 | Teachers - SEP            | Kelly, Tara               | 1.00                 | Ph.D.        | Step 8    | \$81,262                       | 1.00                 | Ph.D.        | Step 6    | \$84,422                       |
| 1000.50.99.200.20.2100.111.19920 | Teachers - SEP            | Lemieux, Danielle         | 1.00                 | MA/BA+30     | Step 4    | \$57,947                       | 1.00                 | MA/BA+30     | Step 2    | \$61,107                       |
|                                  |                           |                           |                      |              |           |                                |                      |              |           |                                |

Learning as an enlightening, lifelong process

Ellington Public Schools

| Account                          | Account Description    | Name                       | 2022<br>FTE           | 2022 Degree  | 2022 Step | 2022 Salary<br>Basis           | 2023<br>FTE          | 2023 Degree  | 2023 Step | 2023 Salary<br>Budget          |
|----------------------------------|------------------------|----------------------------|-----------------------|--------------|-----------|--------------------------------|----------------------|--------------|-----------|--------------------------------|
| 1000.50.99.200.20.2100.111.19920 | Teachers - SEP         | Mathews, Ryan              | 1.00                  | MA/BA+30     | Step 7    | \$67,368                       | 1.00                 | MA/BA+30     | Step 5    | \$70,528                       |
| 1000.50.99.200.20.2100.111.19920 | Teachers - SEP         | Mcdermott, Kelly M         | 1.00                  | MA/BA+30     | Step 13   | \$89,719                       | 1.00                 | MA/BA+30     | Step 11   | \$91,219                       |
| 1000.50.99.200.20.2100.111.19920 | Teachers - SEP         | Montgomery, Jenny M        | 1.00                  | MA/BA+30     | Step 13   | \$89,719                       | 1.00                 | MA/BA+30     | Step 11   | \$91,219                       |
| 1000.50.99.200.20.2100.111.19920 | Teachers - SEP         | Palozej, Olivia L          | 1.00                  | MA/BA+30     | Step 4    | \$57,947                       | 1.00                 | MA/BA+30     | Step 2    | \$61,107                       |
| 1000.50.99.200.20.2100.111.19920 | Teachers - SEP         | Raphael, Kathleen A        | 1.00                  | MA/BA+30     | Step 12   | \$84,920                       | 1.00                 | MA/BA+30     | Step 10   | \$88,080                       |
| 1000.50.99.200.20.2100.111.19920 | Teachers - SEP         | Records, Charline Marie    | 1.00                  | 6th YR/MA+30 | Step 10   | \$82,395                       | 1.00                 | 6th YR/MA+30 | Step 8    | \$85,555                       |
| 1000.50.99.200.20.2100.111.19920 | Teachers - SEP         | Riscassi-Klopfer, Kristina | 1.00                  | MA/BA+30     | Step 13   | \$89,719                       | 1.00                 | MA/BA+30     | Step 11   | \$91,219                       |
| 1000.50.99.200.20.2100.111.19920 | Teachers - SEP         | Ryan, Jennifer L           | 0.50                  | 6th YR/MA+30 | Step 13   | \$48,221                       | 0.50                 | 6th YR/MA+30 | Step 11   | \$48,971                       |
| 1000.50.99.200.20.2100.111.19920 | Teachers - SEP         | Santos, Laura J            | 1.00                  | 6th YR/MA+30 | Step 13   | \$96,442                       | 1.00                 | 6th YR/MA+30 | Step 11   | \$97,942                       |
| 1000.50.99.200.20.2100.111.19920 | Teachers - SEP         | Schumacher, Adam           | 1.00                  | MA/BA+30     | Step 13   | \$89,719                       | 1.00                 | MA/BA+30     | Step 11   | \$91,219                       |
| 1000.50.99.200.20.2100.111.19920 | Teachers - SEP         | Smith, Tracy P             | 1.00                  | 6th YR/MA+30 | Step 13   | \$96,442                       | 1.00                 | 6th YR/MA+30 | Step 11   | \$97,942                       |
| 1000.50.99.200.20.2100.111.19920 | Teachers - SEP         | Sztaba, Kimberly L         | 1.00                  | MA/BA+30     | Step 13   | \$89,719                       | 1.00                 | MA/BA+30     | Step 11   | \$91,219                       |
| 1000.50.99.200.20.2100.111.19920 | Teachers - SEP         | White, Alicia M.           | 1.00<br><b>23.50</b>  | MA/BA+30     | Step 9    | \$73,651<br><b>\$1,897,709</b> | 1.00<br><b>24.50</b> | 6th YR/MA+30 | Step 7    | \$82,094<br><b>\$2,030,173</b> |
| 1000.11.02.200.26.1000.111.10226 | Teachers - PreK - CLS  | Vernier, Anne              | 1.00<br><b>1.00</b>   | MA/BA+30     | Step 5    | \$61,086<br><b>\$61,086</b>    | 1.00<br><b>1.00</b>  | MA/BA+30     | Step 3    | \$64,246<br><b>\$64,246</b>    |
| 1000.11.06.200.26.1000.111.10626 | Teachers - PreK - WIND | Collins, Nicole K.         | 1.0000<br><b>1.00</b> | MA/BA+30     | Step 12   | \$84,920<br><b>\$84,920</b>    | 1.00<br><b>1.00</b>  | MA/BA+30     | Step 10   | \$88,080<br><b>\$88,080</b>    |
| 1000.50.99.100.08.1000.111.19908 | Teachers - Itinerant   | Adams, Timothy G           | 1.00                  | 6th YR/MA+30 | Step 13   | \$96,442                       | 1.00                 | 6th YR/MA+30 | Step 11   | \$97,942                       |
| 1000.50.99.100.08.1000.111.19908 | Teachers - Itinerant   | Bartomioli, Donald         | 1.00                  | MA/BA+30     | Step 6    | \$64,227                       | 1.00                 | MA/BA+30     | Step 4    | \$67,387                       |
| 1000.50.99.100.08.1000.111.19908 | Teachers - Itinerant   | Bernard, Steven A          | 1.00                  | MA/BA+30     | Step 13   | \$89,719                       | 1.00                 | MA/BA+30     | Step 11   | \$91,219                       |
| 1000.50.99.100.08.1000.111.19908 | Teachers - Itinerant   | Brogle, Krista L           | 1.00                  | 6th YR/MA+30 | Step 13   | \$96,442                       | 1.00                 | 6th YR/MA+30 | Step 11   | \$97,942                       |
| 1000.50.99.100.08.1000.111.19908 | Teachers - Itinerant   | Cannon, Christine J        | 1.00                  | 6th YR/MA+30 | Step 11   | \$86,155                       | 1.00                 | 6th YR/MA+30 | Step 9    | \$89,315                       |
| 1000.50.99.100.08.1000.111.19908 | Teachers - Itinerant   | Howard, Amber J            | 0.40                  | MA/BA+30     | Step 13   | \$35,888                       | 0.40                 | MA/BA+30     | Step 11   | \$36,488                       |
| 1000.50.99.100.08.1000.111.19908 | Teachers - Itinerant   | Knospe, Ines               | 1.00                  | MA/BA+30     | Step 6    | \$64,227                       | 1.00                 | MA/BA+30     | Step 4    | \$67,387                       |
| 1000.50.99.100.08.1000.111.19908 | Teachers - Itinerant   | Mercier, Tracy A           | 1.00                  | MA/BA+30     | Step 13   | \$89,719                       | 1.00                 | MA/BA+30     | Step 11   | \$91,219                       |
| 1000.50.99.100.08.1000.111.19908 | Teachers - Itinerant   | Ramachandran, Gomathi      | 1.00                  | 6th YR/MA+30 | Step 6    | \$68,549                       | 1.00                 | 6th YR/MA+30 | Step 4    | \$71,709                       |
| 1000.50.99.100.08.1000.111.19908 | Teachers - Itinerant   | Thomas, Darry Michelle     | 1.00<br><b>9.40</b>   | 6th YR/MA+30 | Step 13   | \$96,442<br><b>\$787,810</b>   | 1.00<br><b>9.40</b>  | 6th YR/MA+30 | Step 11   | \$97,942<br><b>\$808,550</b>   |
| 1000.50.08.200.54.1000.111.10808 | Teachers - BASES       | Laporte, David E           | 1.0000                | MA/BA+30     | Step 13   | \$89,719                       | 0.60                 | MA/BA+30     | Step 11   | \$54,731                       |
| 1000.50.08.200.54.1000.111.10808 | Teachers - BASES       | Macchi, Heidi Dallas       | 0.0000<br><b>1.50</b> | 6th YR/MA+30 | Step 13   | \$0<br><b>\$132,797</b>        | 0.00<br><b>1.10</b>  | 6th YR/MA+30 | Step 11   | \$0<br><b>\$99,389</b>         |

| Account                            | Account Description   | Name                      | 2022<br>FTE         | 2022 Degree  | 2022 Step | 2022 Salary<br>Basis         | 2023<br>FTE         | 2023 Degree  | 2023 Step | 2023 Salary<br>Budget        |
|------------------------------------|---|---------------------------|---------------------|--------------|-----------|------------------------------|---------------------|--------------|-----------|------------------------------|
| Total Teacher Salaries (General Fu | nd)   |                           | 229.87              |              |           | \$18,376,007                 | 228.97              |              |           | \$18,837,52                  |
| 2111.50.01.100.84.1000.111.21152   | Salaries – Teachers – Title I   | Byrne, Sheila             | 0.75<br><b>0.75</b> | MA/BA+30     | Step 13   | \$67,289<br><b>\$67,289</b>  | 0.75<br><b>0.75</b> | MA/BA+30     | Step 11   | \$68,414<br><b>\$68,414</b>  |
| 2121.50.99.100.85.2290.111.21250   | Salaries - Teachers - Title II Odd  | Purcaro, Lori M           | 0.18                | 6th YR/MA+30 | Step 13   | \$17,360                     | 0.18                | 6th YR/MA+30 | Step 11   | \$17,630                     |
|                                    |   |                           | 0.18                |              |           | \$17,360                     | 0.18                |              |           | \$17,630                     |
| 2161.50.99.210.73.1000.111.21650   | Salaries - Teachers - IDEA 611<br>Odd   | Baigert, Valerie J        | 0.40                | 6th YR/MA+30 | Step 9    | \$31,574                     | 0.40                | 6th YR/MA+30 | Step 7    | \$32,838                     |
| 2161.50.99.210.73.1000.111.21650   | Salaries - Teachers - IDEA 611<br>Odd   | Faraci, Carin D           | 0.20                | 6th YR/MA+30 | Step 13   | \$19,288                     | 0.20                | 6th YR/MA+30 | Step 11   | \$19,588                     |
| 2161.50.99.210.73.1000.111.21650   | Salaries - Teachers - IDEA 611<br>Odd   | Ryan, Jennifer L          | 0.50                | 6th YR/MA+30 | Step 13   | \$48,221                     | 0.50                | 6th YR/MA+30 | Step 11   | \$48,971                     |
|                                    |   |                           | 1.10                |              |           | \$99,083                     | 1.10                |              |           | \$101,397                    |
| 2178.50.08.210.20.1000.111.21780   | Salaries – Teachers – BASES -<br>SRA  | Adduci, Margaret Ann      | 0.50                | 6th YR/MA+30 | Step 11   | \$43,078                     | 0.50                | 6th YR/MA+30 | Step 9    | \$44,658                     |
| 2178.50.08.210.20.1000.111.21780   | Salaries – Teachers – BASES -<br>SRA  | Macchi, Heidi Dallas      | 1.00                | 6th YR/MA+30 | Step 13   | \$96,442                     | 1.00                | 6th YR/MA+30 | Step 11   | \$97,942                     |
|                                    |   |                           | 1.50                |              |           | \$139,520                    | 1.50                |              |           | \$142,600                    |
| 2210.50.99.100.80.1000.111.22100   | Salaries - Sheff Support &<br>Academic  | Lewis, Aimee N            | 0.10                | 6th YR/MA+30 | Step 13   | \$9,644                      | 0.10                | 6th YR/MA+30 | Step 11   | \$9,794                      |
|                                    |   |                           | 0.10                |              |           | \$9,644                      | 0.10                |              |           | \$9,794                      |
| 2320.11.99.100.71.1000.111.23204   | Salaries - Teachers - WIND<br>Open Choice<br>Salaries - Teachers - WIND           | Davis, Megan L            | 1.00                | MA/BA+30     | Step 13   | \$89,719                     | 1.00                | MA/BA+30     | Step 11   | \$91,219                     |
| 2320.11.99.100.71.1000.111.23204   | Open Choice   | Sullivan, Chad M          | 1.00                | 6th YR/MA+30 | Step 13   | \$96,442                     | 1.00                | 6th YR/MA+30 | Step 11   | \$97,942                     |
|                                    |   |                           | 2.00                |              |           | \$186,161                    | 2.00                |              |           | \$189,161                    |
| 2330.50.99.200.81.1000.111.23300   | Salaries - Teachers -SRA  | DeBour, Hope E.           | 1.00                | 6th YR/MA+30 | Step 13   | \$96,442                     | 1.00                | 6th YR/MA+30 | Step 11   | \$97,942                     |
| 2330.50.99.200.81.1000.111.23300   | Salaries - Teachers -SRA  | Gomez, Catherine          | 0.40                | 6th YR/MA+30 | Step 8    | \$30,188                     | 0.40                | 6th YR/MA+30 | Step 6    | \$31,452                     |
| 2330.50.99.200.81.1000.111.23300   | Salaries - Teachers -SRA  | Laporte, David E          | 0.00                | MA/BA+30     | Step 13   | \$0                          | 0.40                | MA/BA+30     | Step 11   | \$36,488                     |
| 2330.50.99.200.81.1000.111.23300   | Salaries - Teachers -SRA  | Maltese, Sarah L          | 1.00                | 6th YR/MA+30 | Step 10   | \$82,395                     | 1.00                | 6th YR/MA+30 | Step 8    | \$85,555                     |
| 2330.50.99.200.81.1000.111.23300   | Salaries - Teachers -SRA  | Nash, Danielle N.         | 1.00                | MA/BA+30     | Step 11   | \$80,233                     | 1.00                | MA/BA+30     | Step 9    | \$83,393                     |
| 2330.50.99.200.81.1000.111.23300   | Salaries - Teachers -SRA  | Ropitzky Scully, Sandra M | 1.00<br><b>4.40</b> | 6th YR/MA+30 | Step 13   | \$96,442<br><b>\$385,700</b> | 1.00<br><b>4.80</b> | 6th YR/MA+30 | Step 11   | \$97,942<br><b>\$432,772</b> |
| 2350.11.06.200.26.1280.111.23500   | Salaries - Teachers - PreK -<br>Preschool Tuition<br>Salaries - Teachers - PreK - | Bogrette, Briana L        | 1.00                | MA/BA+30     | Step 4    | \$57,947                     | 1.00                | MA/BA+30     | Step 2    | \$61,107                     |
| 2350.11.06.200.26.1280.111.23500   | Preschool Tuition   | Magnuson, Tonya           | 1.00<br><b>2.00</b> | MA/BA+30     | Step 6    | \$64,227<br><b>\$122,174</b> | 1.00<br><b>2.00</b> | MA/BA+30     | Step 4    | \$67,387<br><b>\$128,494</b> |
|                                    |   |                           |                     |              |           |                              |                     |              |           |                              |
| Total Teachers' Salaries           |   |                           | 240.90              |              |           | \$19,402,938                 | 241.40              |              |           | \$19,927,78                  |

#### Administrative & Business Office

| Account                          | Account Description            | Name                            | 2022<br>FTE | 2022 Lane | 2022<br>Step | 2022 Salary | 2023<br>FTE | 2023 Lane | 2023<br>Step | 2023 Salary |
|----------------------------------|--------------------------------|---------------------------------|-------------|-----------|--------------|-------------|-------------|-----------|--------------|-------------|
| 1000.50.99.100.41.2320.112.14491 | Support - CO                   | Brown, Jennifer L               | 1.00        | Salary    |              | \$85,000    | 1.00        | Salary    |              | \$85,000.00 |
| 1000.50.99.100.41.2320.112.14491 | Support - CO                   | Executive Assist. to the Super. | 1.00        | Salary    |              | \$70,000    | 1.00        | Salary    |              | \$70,000.00 |
| 1000.50.99.100.41.2320.112.14491 | Support - CO                   | Facilities Admin Assistant      | 1.00        | B 8.0 Hrs | Step 3       | \$47,732    | 1.00        | B 8.0 Hrs | Step 3       | \$48,671.28 |
| 1000.50.99.100.41.2320.112.14491 | Support - CO                   | Mcfall, Kim M                   | 1.00        | B 7.5 Hrs | Step 4       | \$45,864    | 1.00        | B 7.5 Hrs | Step 5       | \$47,939.18 |
|                                  |                                |                                 | 4.00        |           |              | \$248,596   | 4.00        |           |              | \$251,610   |
| 1000.50.99.100.41.2510.112.14456 | Support - Business Office - CO |                                 | 1.00        |           |              | \$85,000    |             |           |              | \$85,000    |
| 1000.50.99.100.41.2510.112.14456 | Support - Business Office - CO | Millette, Robin J               | 1.00        | А         | Step 11      | \$61,951    | 1.00        | А         | Step 11      | \$63,204    |
| 1000.50.99.100.41.2510.112.14456 | Support - Business Office - CO | Seal, Mary B                    | 1.00        | А         | Step 7       | \$56,125    | 1.00        | А         | Step 8       | \$58,694    |
| 1000.50.99.100.41.2510.112.14456 | Support - Business Office - CO | Warren, Julie A                 | 1.00        | А         | Step 5       | \$53,411    | 1.00        | А         | Step 6       | \$55,854    |
|                                  |                                |                                 | 4.00        |           |              | \$256,487   | 3.00        |           |              | \$262,751   |
| 1000.50.91.100.41.2120.112.14415 | Support - Pupil Services - CO  | Kalagher, Susan L               | 1.00        | B 7.5 Hrs | Step 4       | \$45,864    | 1.00        | B 7.5 Hrs | Step 5       | \$47,939    |
|                                  |                                |                                 | 1.00        |           |              | \$45,864    | 1.00        |           |              | \$47,939    |
| 1000.50.91.200.41.2190.112.14420 | Support - SEP                  | Webber, Glomelyn                | 1.00        | B 7.5 Hrs | Step 4       | \$45,864    | 1.00        | B 7.5 Hrs | Step 5       | \$47,939    |
| 1000.50.91.200.41.2190.112.14420 | Support - SEP                  | Buxton, Christin M              | 0.30        | B 8.0 Hrs | Step 10      | \$16,805    | 0.30        | B 8.0 Hrs | Step 11      | \$17,559    |
|                                  |                                |                                 | 1.30        |           |              | \$62,669    | 1.30        |           |              | \$65,498    |
| 1000.10.01.100.41.2410.112.14401 | Support - CEN                  | Goodin, Lori M                  | 1.00        | B 8.0 Hrs | Step 4       | \$48,922    | 1.00        | B 8.0 Hrs | Step 5       | \$51,135    |
| 1000.10.01.100.41.2410.112.14401 | Support - CEN                  | Cipollini, Andrea Ck            | 0.50        | Rate      |              | \$11,177    | 0.50        | Rate      |              | \$11,568    |
| 1000.10.01.100.41.2410.112.14401 | Support - CEN                  | Ferolano, Elizabeth             | 0.50        | Rate      |              | \$7,330     | 0.50        | Rate      |              | \$8,123     |
|                                  |                                |                                 | 2.00        |           |              | \$67,429    | 2.00        |           |              | \$70,827    |
| 1000.10.02.100.41.2410.112.14402 | Support - CLS                  | Boske, Nicole R                 | 1.00        | B 8.0 Hrs | Step 3       | \$47,732    | 1.00        | B 8.0 Hrs | Step 4       | \$49,903    |
| 1000.10.02.100.41.2410.112.14402 | Support - CLS                  | Doyle, Shayna M                 | 0.50        | Rate      |              | \$11,177    | 0.50        | Rate      |              | \$11,872    |
|                                  |                                |                                 | 1.50        |           |              | \$58,908    | 1.50        |           |              | \$61,776    |
| 1000.10.06.100.41.2410.112.14406 | Support - WIND                 | Blinn, Mary Ann                 | 1.00        | B 8.0 Hrs | Step 4       | \$48,922    | 1.00        | B 8.0 Hrs | Step 5       | \$51,135    |
| 1000.10.06.100.41.2410.112.14406 | Support - WIND                 | Broding, Kathryn                | 1.00        | C 7.5 Hrs | Step 4       | \$32,692    | 1.00        | C 7.5 Hrs | Step 5       | \$34,175    |
| 1000.10.06.100.41.2410.112.14406 | Support - WIND                 | Kaprove, Sara E                 | 0.50        | Rate      |              | \$11,177    | 0.50        | Rate      |              | \$11,872    |
| 1000.10.06.100.41.2410.112.14406 | Support - WIND                 | Oliva, Nicole L                 | 0.50        | Rate      |              | \$11,177    | 0.50        | Rate      |              | \$11,568    |
|                                  |                                |                                 | 3.00        |           |              | \$103,968   | 3.00        |           |              | \$108,751   |
| 1000.20.51.100.41.2410.112.14451 | Support - EMS                  | Wojtkowiak, Kathryn E           | 1.00        | B 8.0 Hrs | Step 4       | \$48,922    | 1.00        | B 8.0 Hrs | Step 5       | \$51,135.12 |

| Account                          | Account Description               | Name               | 2022<br>FTE | 2022 Lane | 2022<br>Step | 2022 Salary | 2023<br>FTE | 2023 Lane | 2023<br>Step | 2023 Salary |
|----------------------------------|-----------------------------------|--------------------|-------------|-----------|--------------|-------------|-------------|-----------|--------------|-------------|
| 1000.20.51.100.41.2410.112.14451 | Support - EMS                     | Jones, Cynthia L   | 1.00        | C 7.0 Hrs | Step 7       | \$32,849    | 1.00        | C 7.0 Hrs | Step 8       | \$34,348.44 |
|                                  |                                   |                    | 2.00        |           |              | \$81,771    | 2.00        |           |              | \$85,484    |
| 1000.20.51.100.25.2120.112.14452 | Support - Guidance - EMS          | Caron, Sherry A    | 1.00        | C 7.0 Hrs | Step 7       | \$32,849    | 1.00        | C 7.0 Hrs | Step 8       | \$34,348.44 |
|                                  |                                   |                    | 1.00        |           |              | \$32,849    | 1.00        |           |              | \$34,348    |
| 1000.30.61.100.41.2410.112.14461 | Support - EHS                     | Chase, Lisa A      | 1.00        | B 7.5 Hrs | Step 5       | \$47,000    | 1.00        | B 7.5 Hrs | Step 6       | \$49,133    |
| 1000.30.61.100.41.2410.112.14461 | Support - EHS                     | Rusich, Karen E    | 1.00        | B 7.5 Hrs | Step 4       | \$45,864    | 1.00        | B 7.5 Hrs | Step 5       | \$47,939    |
| 1000.30.61.100.41.2410.112.14461 | Support - EHS                     | Porter, Kim M      | 1.00        | C 7.5 Hrs | Step 4       | \$32,692    | 1.00        | C 7.5 Hrs | Step 5       | \$34,175    |
| 1000.30.61.100.41.2410.112.14461 | Support - EHS                     |                    | 1.00        | C 7.5 Hrs | Step 3       | \$31,889    | 1.00        | C 7.5 Hrs | Step 4       | \$33,341    |
|                                  |                                   |                    | 4.00        |           |              | \$157,445   | 4.00        |           |              | \$164,589   |
| 1000.30.61.100.25.2120.112.14462 | Support - Guidance - EHS          | Aubin, Jennifer    | 1.00        | B 7.5 Hrs | Step 4       | \$45,864    | 1.00        | B 7.5 Hrs | Step 5       | \$47,939    |
|                                  |                                   |                    | 1.00        |           |              | \$45,864    | 1.00        |           |              | \$47,939    |
| 2161.50.91.210.41.2190.112.21602 | Salaries - Support - IDEA 611 Odd | Buxton, Christin M | 0.70        | B 8.0 Hrs | Step 10      | \$39,968    | 0.70        | B 8.0 Hrs | Step 11      | \$41,761    |
|                                  |                                   |                    | 0.70        |           |              | \$39,968    | 0.70        |           |              | \$41,761    |

#### Health Staff

| Account                          | Account Description         | Name                 | 2021 Hours        | 2021 Rate/Step | 2021 Salary | 2022 Hours        | 2022 Rate/Step | 2022 Salary |
|----------------------------------|-----------------------------|----------------------|-------------------|----------------|-------------|-------------------|----------------|-------------|
| 1000.10.01.100.47.2130.112.14701 | Nurse - CEN                 | Hany, Kelly P        | 1425              | \$41.01        | \$58,439    | 1425              | \$42.00        | \$59,850    |
| 1000.10.02.100.47.2130.112.14702 | Nurse - CLS                 | Seypura, Lynn M      | 1425              | \$41.01        | \$58,439    | 1425              | \$42.00        | \$59,850    |
| 1000.30.61.100.47.2130.112.14761 | Nurse - EHS                 | Ballasy, Christy L   | 1425              | \$41.01        | \$58,439    | 1425              | \$42.00        | \$59,850    |
| 1000.30.61.100.47.2130.112.14761 | Nurse - EHS                 | Motisi, Laura        | Health Asst 7 hrs | 7              | \$22,208    | Health Asst 7 hrs | 7              | \$22,208    |
| 1000.20.51.100.47.2130.112.14751 | Nurse - EMS                 | Aldrich, Danielle B  | 1425              | \$41.01        | \$58,439    | 1425              | \$42.00        | \$59,850    |
| 1000.10.06.100.47.2130.112.14706 | Nurse - WIND                | Maningas, Andrea P   | 1425              | \$41.01        | \$58,439    | 1425              | \$42.00        | \$59,850    |
| 1000.10.06.100.47.2130.112.14706 | Nurse - WIND                | Sprague, Stephanie A | 1425              | \$41.01        | \$58,439    | 1425              | \$42.00        | \$59,850    |
| 1000.50.99.200.12.2160.112.19912 | Occupational Therapist - SW | Wolfenden, Leslie B  |                   |                | \$75,920    |                   |                | \$77,742    |
|                                  |                             |                      |                   |                | \$448,762   |                   |                | \$459,050   |

### Technology & Security

| Account                          | Account Description      | Position                | Name                    | 2022 Salary<br>Basis | 2023 Salary<br>Budget |
|----------------------------------|--------------------------|-------------------------|-------------------------|----------------------|-----------------------|
| 1000.50.99.100.52.2580.112.15299 | Technology Salaries - SW | Director of Technology  | Fliss, Aaron C          | \$100,710            | \$103,525             |
| 1000.50.99.100.52.2580.112.15299 | Technology Salaries - SW | Network Administrator   | Decicco, Alexander J    | \$78,000             | \$78,000              |
| 1000.50.99.100.52.2580.112.15299 | Technology Salaries - SW | Database Coordinator    | Levine, Marc D          | \$70,000             | \$70,000              |
| 1000.50.99.100.52.2580.112.15299 | Technology Salaries - SW | Manager of Tech Support | Biryukas, Arturas V     | \$55,000             | \$55,000              |
| 1000.50.99.100.52.2580.112.15299 | Technology Salaries - SW | Technology Technician   | Omelchenko, Rostislav V | \$43,076             | \$44,109              |
| 1000.50.99.100.52.2580.112.15299 | Technology Salaries - SW | Technology Technician   | Schiller, Shane Michael | \$40,000             | \$40,000              |
| 1000.50.99.100.52.2580.112.15299 | Technology Salaries - SW | Technology Technician   | Webber, Zachary N       | \$40,000             | \$40,000              |
| 1000.30.61.100.47.2660.112.14861 | Security Salaries - EHS  | School Security Officer | Landry, Michelle L      | \$48,460             | \$49,623              |
|                                  |                          |                         |                         | \$475,246            | \$480,257             |

#### Maintenance

| Account                          | Account Description | Position            | Name                      | 2021 Rate/Step | 2022 Salary Basis | 2023 Step | 2023 Salary |
|----------------------------------|---------------------|---------------------|---------------------------|----------------|-------------------|-----------|-------------|
| 1000.50.99.100.45.2600.112.14599 | Maintenance - SW    | Dir of Facilities   | Kliman, Gregory           |                | \$85,000          |           | \$85,000    |
| 1000.50.99.100.45.2600.112.14599 | Maintenance - SW    | License Maintenance | Condel, Michael W         | Step 5         | \$63,830          | Step 5    | \$65,187    |
| 1000.50.99.100.45.2600.112.14599 | Maintenance - SW    | License Maintenance | Pinto, Timothy Andrew Sr. | Step 1         | \$59,028          | Step 2    | \$61,443    |
| 1000.50.99.100.45.2600.112.14599 | Maintenance - SW    | License Maintenance | Legare, Richard Paul      | Step 1         | \$59,028          | Step 2    | \$61,443    |
|                                  |                     |                     |                           |                | \$266,886         |           | \$273,074   |
| 1000.10.01.100.45.2600.112.14501 | Custodians - CEN    | Head Cust           | Ducharme, Neil            | Step 5         | \$61,304          | Step 5    | \$62,587    |
| 1000.10.01.100.45.2600.112.14501 | Custodians - CEN    | Night Crew Supv     | Caccomo, Christopher A    | Step 4         | \$47,586          | Step 5    | \$49,712    |
| 1000.10.01.100.45.2600.112.14501 | Custodians - CEN    | Cust 2nd/3rd Shift  | Burgos, Ramon Jr          | Step 5         | \$48,066          | Step 5    | \$49,088    |
|                                  |                     |                     |                           |                | \$156,955         |           | \$161,387   |
| 1000.10.02.100.45.2600.112.14502 | Custodians - CLS    | Head Cust           | Schiavetti, Jeffrey S     | Step 5         | \$61,304          | Step 5    | \$62,587    |
| 000.10.02.100.45.2600.112.14502  | Custodians - CLS    | Night Crew Supv     | Kwapien, Matthew A        | Step 5         | \$48,692          | Step 5    | \$49,712    |
| 000.10.02.100.45.2600.112.14502  | Custodians - CLS    | Cust 2nd/3rd Shift  | Lemire, Dennis J          | Step 5         | \$48,066          | Step 5    | \$49,088    |
|                                  |                     |                     |                           |                | \$158,062         |           | \$161,387   |
| 000.10.06.100.45.2600.112.14506  | Custodians - WIND   | Head Cust           | Wilson, Dale S            | Step 5         | \$61,304          | Step 5    | \$62,587.20 |
| 000.10.06.100.45.2600.112.14506  | Custodians - WIND   | Night Crew Supv     | Jakaj, Rregjina           | Step 5         | \$48,692          | Step 5    | \$49,712.00 |
| 000.10.06.100.45.2600.112.14506  | Custodians - WIND   | Cust 2nd/3rd Shift  | Turney, Maureen A         | Step 5         | \$48,066          | Step 5    | \$49,088.00 |
| 000.10.06.100.45.2600.112.14506  | Custodians - WIND   | Cust 2nd/3rd Shift  | Covert, Devon J           | Step 3         | \$45,894          | Step 4    | \$47,964.80 |
| 1000.10.06.100.45.2600.112.14506 | Custodians - WIND   | Cust 2nd/3rd Shift  | Ruff, Keith M             | Step 1         | \$43,806          | Step 2    | \$45,780.80 |
|                                  |                     |                     |                           |                | \$247,762         |           | \$255,133   |
| 1000.20.51.100.45.2600.112.14551 | Custodians - EMS    | Head Cust           | Chickosky, Brian K        | Step 3         | \$58,339          | Step 4    | \$61,069    |
| 000.20.51.100.45.2600.112.14551  | Custodians - EMS    | Night Crew Supv     | Schmedding, Richard J     | Step 3         | \$46,521          | Step 4    | \$48,610    |
| 000.20.51.100.45.2600.112.14551  | Custodians - EMS    | Cust 2nd/3rd Shift  | Oliveira-Leite, Solange M | Step 2         | \$44,850          | Step 3    | \$46,862    |
| 1000.20.51.100.45.2600.112.14551 | Custodians - EMS    | Cust 2nd/3rd Shift  | Orsino, Eric J            | Step 2         | \$44,850          | Step 3    | \$46,862    |
|                                  |                     |                     |                           |                | \$194,560         |           | \$203,403   |
| 000.30.61.100.45.2600.112.14561  | Custodians - EHS    | Head Cust           | Clark, Leverett R         | Step 3         | \$58,339          | Step 4    | \$61,069    |
| 000.30.61.100.45.2600.112.14561  | Custodians - EHS    | Night Crew Supv     | Vigue, David D            | Step 5         | \$48,692          | Step 5    | \$49,712    |
| 1000.30.61.100.45.2600.112.14561 | Custodians - EHS    | Cust 2nd/3rd Shift  | Anniello, Stephen J       | Step 5         | \$48,066          | Step 5    | \$49,088    |
| 000.30.61.100.45.2600.112.14561  | Custodians - EHS    | Cust 2nd/3rd Shift  | Bolieau, Alan E           | Step 4         | \$46,980          | Step 5    | \$49,088    |
|                                  |                     |                     |                           |                |                   |           |             |

Learning as an enlightening, lifelong process

| Account                          | Account Description | Position           | Name               | 2021 Rate/Step | 2022 Salary Basis | 2023 Step | 2023 Salary |
|----------------------------------|---------------------|--------------------|--------------------|----------------|-------------------|-----------|-------------|
| 1000.30.61.100.45.2600.112.14561 | Custodians - EHS    | Cust 2nd/3rd Shift | Watt, Kevin J      | Step 5         | \$48,066          | Step 5    | \$49,088    |
| 1000.30.61.100.45.2600.112.14561 | Custodians - EHS    | Cust 2nd/3rd Shift |                    | Step 2         | \$44,850          | Step 3    | \$46,862    |
|                                  |                     |                    |                    |                | \$343,058         |           | \$353,995   |
| 1000.50.99.100.45.2600.112.14591 | Custodians - SW     | Custodian Floater  | Morales, Barbara J | Step 2         | \$44,850          | Step 3    | \$46,862.40 |
|                                  |                     |                    |                    |                | \$44,850          |           | \$46,862    |

#### **Administrators**

| Account                          | Account Description                      | Position                         | Name                 | 2022 Salary<br>Basis | 2023 Salary<br>Budget |
|----------------------------------|--|----------------------------------|----------------------|----------------------|-----------------------|
| 1000.50.91.100.41.2320.111.14191 | Administration - CO                      | Superintendent                   | Nicol, Scott V       | \$197,159            | \$197,159             |
| 1000.50.91.100.41.2320.111.14191 | Administration - CO                      | Director of Athletics & Wellness |                      |                      | \$141,125*            |
| 1000.50.91.100.41.2210.111.14115 | Administration - Pupil Services          | Asst Superintendent              | Barton, Oliver D     | \$175,011            | \$180,211             |
| 1000.50.91.100.41.2510.112.14142 | Administration - Finance &<br>Operations | Dir of Finance & Operations      | Greenleaf, Brian C   | \$140,635            | \$144,854             |
| 1000.50.91.200.41.2190.111.14120 | Administration - SEP                     | SEP Director                     | Laporte, Kristy      | \$160,561            | \$166,277             |
| 1000.50.91.200.41.2190.111.14120 | Administration - SEP                     | K-12 Supervisor                  | Haberern, Melissa    | \$137,289            | \$141,125             |
| 1000.50.91.200.41.2190.111.14120 | Administration - SEP                     | K-12 Supervisor                  | Spak, Sara           | \$137,289            | \$141,125             |
| 1000.10.01.100.41.2410.111.14101 | Administration - CEN                     | Elem Principal                   | Verderame, Michael P | \$153,677            | \$158,307             |
| 1000.10.02.100.41.2410.111.14102 | Administration - CLS                     | Elem Principal                   | Dario Soto           | \$138,309            | \$150,392             |
| 1000.10.06.100.41.2410.111.14106 | Administration - WIND                    | Elem Principal                   | Hill, Jennifer L     | \$153,677            | \$158,307             |
| 1000.10.06.100.41.2410.111.14106 | Administration - WIND                    | Elem Asst Principal              | James, Jennifer T    | \$139,150            | \$143,342             |
| 1000.20.51.100.41.2410.111.14151 | Administration - EMS                     | EMS Co-Principal                 | Murray, Michele L    | \$149,778            | \$154,286             |
| 1000.20.51.100.41.2410.111.14151 | Administration - EMS                     | EMS Co-Principal                 | Nash, Michael D      | \$149,778            | \$154,286             |
| 1000.30.61.100.41.2410.111.14161 | Administration - EHS                     | EHS Principal                    | Guidry, John R       | \$168,531            | \$174,487             |
| 1000.30.61.100.41.2410.111.14161 | Administration - EHS                     | EHS Asst Principal               | HuBrins, Brandon D   | \$140,664            | \$148,617             |
| 1000.30.61.100.41.2410.111.14161 | Administration - EHS                     | EHS Asst Principal               | Richard, Marc P      | \$137,057            | \$148,617             |
|                                  |  |                                  |                      | \$2,278,565          | \$2,361,392           |

\*Salary Basis, planned for start September 1, 2022.

### **Staffing Requests**

#### **Proposed Staffing Requests**

#### Director of Athletics and Wellness

The Ellington Public Schools has sought a 1.0 FTE Director of Athletics and Wellness for the past four budget cycles, without success due to budgetary constraints. With turnover in the current model (0.4 FTE AD/0.6 FTE Physical Education Teacher), the ability to hire a new athletic director into an antiquated model becomes increasingly challenging. With approximately 40% of the Ellington High School students participating in athletics, this is an important district activity for many stakeholders. Moving this position to the administrative bargaining unit makes sense, as it will provide additional oversight in an area that is, from a risk management perspective, a higher risk activity with many compliance aspects.

This position as constructed will also oversee health and physical education curriculum, and wellness initiatives across the district. It has the added benefit of providing 0.4 FTE more Physical Education/Health resources at EHS, which is necessary to meet new state requirements for the provision of health curriculum.

#### EHS Special Education Teacher (0.5 FTE net additional)

This position is funded through shifting a current 1.0 FTE Literacy Specialist from EHS to the Elementary level, thereby increasing elementary services by 0.5 FTE once the current open position 0.5 FTE position is closed. In order to absorb the loss at EHS, the district would need to hire a 1.0 FTE Special Education teacher. The number of students per special education teacher caseload has increased significantly. The special education teacher will service students with significant reading and writing needs as well as SRBI Tier 3 students who need significant support.

### Requested Staff Not Included in the Proposed Budget

| Location                    | Position                                       | FTE                | Estimated<br>Salary | Estimated<br>Benefits |
|-----------------------------|--|--------------------|---------------------|-----------------------|
| Ellington Middle School     | Special Education Techer                       | 1.0 FTE            | \$70,528            | \$15,000              |
| Windermere/Center<br>School | Math Interventionist/Consultant                | 1.0 FTE            | \$70,528            | \$15,000              |
| Windermere                  | Social Emotional Specialist                    | 1.0 FTE            | \$70,528            | \$15,000              |
| Windermere                  | Academic Tutor                                 | 18.75 hour         | \$15,000            | \$1,120               |
| Center School               | Academic Tutor                                 | 18.75 hour         | \$15,000            | \$1,120               |
| Center School               | Administrative Assistant                       | 1.0 FTE (10 Month) | \$12,000 *          | \$18,000              |
| Crystal Lake School         | Academic Tutor                                 | 18.75 hour         | \$15,000            | \$1,120               |
| Special Education           | EHS Special Education Administrative Assistant | 1.0 FTE (10 Month) | \$30,000            | \$18,000              |
| Elementary                  | Unassigned Elementary Teacher                  | 1.0 FTE            | \$70,528            | \$15,000              |
| Systemwide                  | Communication Specialist                       | 1.0 FTE            | \$55,000            | \$18,000              |
| Total                       |  |                    | \$443,015           | \$117,360             |

\*Net of collapsing current PT positions.

#### **Requested Items Removed from Budget for Grant Pre-Purchase**

| Center    |                           |       |
|-----------|---------------------------|-------|
| Furniture | Kidney Tables             | \$1,0 |
| Furniture | Desk Charis               | \$6,0 |
| Furniture | Children Chairs           | \$1,8 |
| Furniture | High Science Table Chairs | \$2,5 |
| Furniture | Student Desks             | \$4,5 |

#### Windermere

| Equipment | Razor RipStiks              | \$46    |
|-----------|-----------------------------|---------|
| Equipment | Pottery Wheel               | \$1,00  |
| Equipment | Saxophone                   | \$2,91  |
| Equipment | Baritone horn               | \$1,23  |
| Furniture | Rug                         | \$20    |
| Furniture | Bookcase                    | \$15    |
| Furniture | Bookcase                    | \$15    |
| Furniture | Easel for chart paper       | \$10    |
| Furniture | Desk                        | \$75    |
| Furniture | Misc Needs - 2 New Teachers | \$30    |
| Textbooks | Bubble Class                | \$15,00 |
|           |                             |         |

| Ellington Mid | Ellington Middle School   |          |  |  |  |  |  |
|---------------|---------------------------|----------|--|--|--|--|--|
| Furniture     | Conference Tables         | \$1,828  |  |  |  |  |  |
| Furniture     | Media Center Table Chairs | \$5,000  |  |  |  |  |  |
| Furniture     | Computer Science Chairs   | \$3,290  |  |  |  |  |  |
| Equipment     | Document Cameras          | \$500    |  |  |  |  |  |
| Equipment     | Handheld Scanner          | \$500    |  |  |  |  |  |
|               |                           | \$11,118 |  |  |  |  |  |

#### **Ellington High School** Equipment Circuit Maker + Essentials Bundle ,000, \$300 ,000, Equipment Pacon Mobile Horizontal Paper Cutter \$1,190 .875 Equipment Apple 10.2" 64 GB ipad \$658 \$198 .500 Equipment **Apple Pencil** ,500 Equipment Goggle Sanitizer Cabinet \$615 Music Equipment \$15,875 Equipment \$12,500 \$15,461 **Special Education** 67 Lockable Refrigerator 00 Equipment \$730 Equipment File Cabinet \$440 6 Equipment \$604 30 Stovetop/Oven Furniture Couch/Chairs (1 couch/2 chairs) 00 \$1,482 Wheelchairs (4) one replaced in 21-22 \$1,720 50 Equipment Equipment \$782 50 Dividers 00 Equipment Chromebooks \$3,000 Furniture Desk Corrals \$6,456 50 \$15,214 00 00 \$22,263 **Systemwide** Equipment Modern Classroom Furniture \$30,000 Equipment Network Hardware \$67,965 1,828 \$97,965 5,000 3,290

#### Total Removed for Grant Pre-Purchase\$177,896

#### Learning as an enlightening, lifelong process

### 2020-2021 Net Current Expenditures per Pupil

October 2021 Connecticut State Department of Education Bureau of Grants Management

2020-21 Net Current Expenditures (NCE) per Pupil (NCEP) and 2021-212 Special Education Excess Cost Grant

| District<br>Name<br>SHARON | NCE<br>2020-2021<br>6,173,297 | Average<br>Daily<br>Membership<br>(ADM)<br>2020-2021<br>147.22 | NCEP<br>2020-2021<br>(Col 1 /<br>Col 2)<br>41,932,46 | State Agency<br>Placement<br>Basic<br>Contribution<br>(Col 3<br>Rounded)<br>41.932 | Local Initiated<br>Placement<br>Basic<br>Contribution<br>(Col 3 x 4.5,<br>Rounded)<br>188.696 |
|----------------------------|-------------------------------|--|--|--|---|
| DISTRICT NO. 12            | 20,363,693                    | 561.02   | 36,297.62  | 36,298   | 163,339   |
| DISTRICT NO. 12            | 11,172,628                    | 315.00   | 35,468.66  | 35,469   | 159,609   |
| CANAAN                     | 3,450,256                     | 99.10  | 34,815.90  | 34,816   | 156,672   |
| CORNWALL                   | 3,938,000                     | 120.90   | 32,572.37  | 32,572   | 146,576   |
| KENT                       | 7,139,697                     | 235.69   | 30,292,74  | 30,293   | 136,317   |
| HAMPTON                    | 3,671,184                     | 128.98   | 28,463.20  | 28,463   | 128,084   |
| WESTBROOK                  | 18,536,468                    | 660.99   | 28,043.49  | 28,043   | 126,196   |
| CHAPLIN                    | 6,648,942                     | 238.68   | 27,857.14  | 27,857   | 125,357   |
| SCOTLAND                   | 4,614,655                     | 168.08   | 27,455.11  | 27,455   | 123,548   |
| REDDING                    | 32,952,698                    | 1,228.08   | 26,832.70  | 26,833   | 120,747   |
| SALISBURY                  | 9,319,456                     | 350.29   | 26,604.97  | 26,605   | 119,722   |
| NORFOLK                    | 4.058.872                     | 152.95   | 26,537,25  | 26,537   | 119,418   |
| DISTRICT NO. 11            | 6,534,398                     | 247.75   | 26,374.97  | 26,375   | 118,687   |
| NORTH CANAAN               | 9,223,238                     | 352.41   | 26,171.90  | 26,172   | 117,774   |
| DISTRICT NO. 6             | 16,967,749                    | 669.44   | 25,346.18  | 25,346   | 114,058   |
| DISTRICT NO. 9             | 21,512,698                    | 851.50   | 25,264.47  | 25,264   | 113,690   |
| Sherman                    | 8,993,814                     | 367.86   | 24,449.01  | 24,449   | 110,021   |
| COLEBROOK                  | 4,101,197                     | 167.89   | 24,427.88  | 24,428   | 109,925   |
| DISTRICT NO. 13            | 35,219,557                    | 1,442.17   | 24,421.22  | 24,421   | 109,895   |
| Bozrah                     | 6,314,982                     | 258.86   | 24,395.36  | 24,395   | 109,779   |
| GREENWICH                  | 208,725,176                   | 8,588.06   | 24,304.11  | 24,304   | 109,368   |
| old saybrook               | 25,541,675                    | 1,052.20   | 24,274.54  | 24,275   | 109,235   |
| BLOOMFIELD                 | 54,545,855                    | 2,294.50   | 23,772.44  | 23,772   | 106,976   |
| UNION                      | 1,887,792                     | 79.93  | 23,618.07  | 23,618   | 106,281   |
| WESTON                     | 53,204,230                    | 2,253.08   | 23,614.00  | 23,614   | 106,263   |
| ESSEX                      | 15,169,325                    | 645.44   | 23,502.30  | 23,502   | 105,760   |
| DISTRICT NO. 14            | 31,839,535                    | 1,356.26   | 23,475.98  | 23,476   | 105,642   |
| WESTPORT                   | 123,168,784                   | 5,275.25   | 23,348.43  | 23,348   | 105,068   |
| EASTFORD                   | 4,167,165                     | 179.00   | 23,280.25  | 23,280   | 104,761   |
| HARTLAND                   | 5,312,172                     | 230.94   | 23,002.39  | 23,002   | 103,511   |
| MADISON                    | 56,942,569                    | 2,477.96   | 22,979.62  | 22,980   | 103,408   |
| DISTRICT NO. 18            | 29,466,863                    | 1,284.71   | 22,936.59  | 22,937   | 103,215   |



|                            |                         | Average<br>Daily<br>Membership | NCEP<br>2020-2021      | State Agency<br>Placement<br>Basic<br>Contribution | Local Initiated<br>Placement<br>Basic<br>Contribution |
|----------------------------|-------------------------|--------------------------------|------------------------|--|---|
| District                   | NCE                     | (ADM)                          | (Col 1 /               | (Col 3   | (Col 3 x 4.5,   |
| Name                       | 2020-2021               | 2020-2021                      | Col 2)                 | Rounded)   | Rounded)  |
|                            | 106,122,333             | 4,646.72                       | 22,838.12              | 22,838   | 102,772   |
| LITCHFIELD                 | 18,800,833              | 823.43                         | 22,832.34              | 22,832   | 102,746   |
|                            | 25,483,443              | 1,116.52                       | 22,823.99              | 22,824   | 102,708   |
| WILTON                     | 83,345,021              | 3,679.45                       | 22,651.49              | 22,651   | 101,932   |
| DISTRICT NO. 7<br>FRANKLIN | 20,152,218<br>4,754,587 | 890.00<br>210.55               | 22,642.94<br>22,581.75 | 22,643<br>22,582                                   | 101,893<br>101,618                                    |
| CHESTER                    | 9,194,875               | 408.86                         | 22,489.05              | 22,382   | 101,201   |
| WILLINGTON                 | 13,214,850              | 587.85                         | 22,407.03              | 22,487   | 101,160   |
| DEEP RIVER                 | 11,887,191              | 528.96                         | 22,472.76              | 22,400   | 101,127   |
| ANDOVER                    | 8,686,853               | 386.97                         | 22,448.39              | 22,448   | 101,018   |
| MILFORD                    | 121,370,935             | 5,426,46                       | 22,366.50              | 22,367   | 100,649   |
| EAST HADDAM                | 21,334,078              | 955.84                         | 22,319.72              | 22,320   | 100,439   |
| WINDSOR LOCKS              | 34,802,769              | 1.561.69                       | 22,285.32              | 22,285   | 100,437   |
| ASHFORD                    | 11,452,244              | 517.82                         | 22,116.26              | 22,116   | 99,523  |
| VOLUNTOWN                  | 7,005,338               | 317.21                         | 22,084.23              | 22,084   | 99,379  |
| BRANFORD                   | 57,827,931              | 2,622.38                       | 22,051.70              | 22,004   | 99,233  |
| EASTON                     | 27,553,251              | 1,249.94                       | 22,043.66              | 22,044   | 99,196  |
| LEBANON                    | 19,703,136              | 894.00                         | 22,039.30              | 22,039   | 99,177  |
| MANSFIELD                  | 35,357,469              | 1,613.76                       | 21,909,99              | 21,910   | 98,595  |
| BARKHAMSTED                | 10,433,998              | 476.42                         | 21,900.84              | 21,901   | 98,554  |
| NEW CANAAN                 | 93,055,268              | 4,249.40                       | 21,898.45              | 21,898   | 98,543  |
| HARTFORD                   | 416,642,848             | 19,083.37                      | 21,832.77              | 21,833   | 98,247  |
| DISTRICT NO. 4             | 18,612,145              | 852.85                         | 21,823.47              | 21,823   | 98,206  |
| RIDGEFIELD                 | 98,575,786              | 4,545.18                       | 21,687.98              | 21,688   | 97,596  |
| DISTRICT NO. 19            | 18,755,313              | 869.00                         | 21,582.64              | 21,583   | 97,122  |
| HAMDEN                     | 132,914,876             | 6,226.12                       | 21,347.95              | 21,348   | 96,066  |
| WINCHESTER                 | 22,791,630              | 1,067.79                       | 21,344.67              | 21,345   | 96,051  |
| NEW HARTFORD               | 18,795,449              | 882.86                         | 21,289.27              | 21,289   | 95,802  |
| CLINTON                    | 33,045,243              | 1,557.28                       | 21,219.85              | 21,220   | 95,489  |
| EAST GRANBY                | 17,701,541              | 847.21                         | 20,893.92              | 20,894   | 94,023  |
| MIDDLETOWN                 | 96,127,661              | 4,603.35                       | 20,882.11              | 20,882   | 93,969  |
| DERBY                      | 28,292,800              | 1,358.84                       | 20,821.29              | 20,821   | 93,696  |
| FAIRFIELD                  | 196,193,445             | 9,441.06                       | 20,780.87              | 20,781   | 93,514  |
| STAFFORD                   | 28,280,500              | 1,365.61                       | 20,709.06              | 20,709   | 93,191  |
| DISTRICT NO. 17            | 38,287,561              | 1,864.68                       | 20,533.05              | 20,533   | 92,399  |
| WALLINGFORD                | 111,375,460             | 5,424.67                       | 20,531.29              | 20,531   | 92,391  |
| PRESTON                    | 11,968,876              | 588.26                         | 20,346.23              | 20,346   | 91,558  |
| THOMPSON                   | 20,109,397              | 988.77                         | 20,337.79              | 20,338   | 91,520  |
| PUTNAM                     | 21,459,387              | 1,059.35                       | 20,257.13              | 20,257   | 91,157  |
| DISTRICT NO. 15            | 71,874,720              | 3,550.79                       | 20,241.90              | 20,242   | 91,089  |
| NEW FAIRFIELD              | 41,570,795              | 2,053.78                       | 20,241.11              | 20,241   | 91,085  |
| WATERFORD                  | 51,328,705              | 2,539.96                       | 20,208.47              | 20,208   | 90,938  |
| POMFRET                    | 10,475,897              | 521.00                         | 20,107.29              | 20,107   | 90,483  |
| NORWICH                    | 102,098,902             | 5,078.31                       | 20,104.90              | 20,105   | 90,472  |

DRG C Local District Ellington

| District<br>Name<br>GUILFORD | NCE<br>2020-2021<br>62,994,713 | Average<br>Daily<br>Membership<br>(ADM)<br>2020-2021<br>3,138.89 | NCEP<br>2020-2021<br>(Col 1 /<br>Col 2)<br>20,069.11 | State Agency<br>Placement<br>Basic<br>Contribution<br>(Col 3<br>Rounded)<br>20,069 | Local Initiated<br>Placement<br>Basic<br>Contribution<br>(Col 3 x 4.5,<br>Rounded)<br>90,311 |
|------------------------------|--------------------------------|--|--|--|--|
| STONINGTON                   | 39,213,249                     | 1,956.72   | 20,040.30  | 20,040   | 90,181   |
| NEWTOWN<br>COLUMBIA          | 80,366,285                     | 4,034.62   | 19,919.17<br>19,868.66                               | 19,919<br>19,869   | 89,636<br>89,409   |
| WINDSOR                      | 77,083,829                     | 3,883.78   | 19,847.63  | 19,848   | 89,314   |
| TORRINGTON                   | 79,862,393                     | 4,025.42   | 19,839.52  | 19,840   | 89,278   |
| NORWALK                      | 235,902,930                    | 11,932.34  | 19,770.05  | 19,770   | 88,965   |
| EASTLYME                     | 48,652,878                     | 2,462.02   | 19,761.37  | 19,761   | 88,926   |
| CANTERBURY                   | 11,656,986                     | 590.00   | 19,757.60  | 19,758   | 88,909   |
| BOLTON                       | 13,798,573                     | 701.57   | 19,668.13  | 19,668   | 88,507   |
| STAMFORD                     | 309,010,498                    | 15.732.61  | 19,641.40  | 19,641   | 88,386   |
| BETHANY                      | 14,783,297                     | 755.64   | 19,563.94  | 19,564   | 88,038   |
| NORTH BRANFORD               | 32,667,128                     | 1,674.07   | 19,513.60  | 19,514   | 87,811   |
| HEBRON                       | 24,274,316                     | 1,246.25   | 19,477.89  | 19,478   | 87,651   |
| DISTRICT NO. 5               | 42,718,085                     | 2,197.50   | 19,439.40  | 19,439   | 87,477   |
| WINDHAM                      | 61,932,530                     | 3,189.92   | 19,415.07  | 19,415   | 87,368   |
| DISTRICT NO. 8               | 26,416,160                     | 1,363.00   | 19,380.90  | 19,381   | 87,214   |
| KILLINGLY                    | 41,096,180                     | 2,129.85   | 19,295.34  | 19,295   | 86,829   |
| SOMERS                       | 25,223,297                     | 1,309.13   | 19,267.22  | 19,267   | 86,702   |
| BERLIN                       | 52,514,707                     | 2,741.09   | 19,158.33  | 19,158   | 86,212   |
| WEST HARTFORD                | 178,699,049                    | 9,329.12   | 19,154.97  | 19,155   | 86,197   |
| NEWINGTON                    | 77,445,924                     | 4,044.15   | 19,150.11  | 19,150   | 86,175   |
| PLAINVILLE                   | 42,395,319                     | 2,217.03   | 19,122.57  | 19,123   | 86,052   |
| OXFORD                       | 32,048,740                     | 1,681.03   | 19,064.94  | 19,065   | 85,792   |
| WATERTOWN                    | 51,084,734                     | 2,687.30   | 19,009.69  | 19,010   | 85,544   |
| SIMSBURY                     | 76,374,016                     | 4,021.22   | 18,992.75  | 18,993   | 85,467   |
| NORTH STONINGTON             | 13,467,423                     | 709.57   | 18,979.70  | 18,980   | 85,409   |
| NEW HAVEN                    | 340,000,279                    | 18,017.75  | 18,870.30  | 18,870   | 84,916   |
| GRANBY                       | 31,979,855                     | 1,694.85   | 18,868.84  | 18,869   | 84,910   |
| CANTON                       | 28,141,775                     | 1,492.21   | 18,859.13  | 18,859   | 84,866   |
| VERNON                       | 61,365,733                     | 3,254.16   | 18,857.63  | 18,858   | 84,859   |
| ORANGE<br>GLASTONBURY        | 43,558,596<br>109,106,969      | 2,310.44<br>5,817.61   | 18,852.94<br>18,754.60                               | 18,853<br>18,755   | 84,838<br>84,396   |
| NORTH HAVEN                  | 58,576,740                     | 3,126.45   | 18,735.86  | 18,736   | 84,311   |
| WOODBRIDGE                   | 28,756,729                     | 1,535.25   | 18,730.97  | 18,731   | 84,289   |
| SUFFIELD                     | 37,262,990                     | 1,991.04   | 18,715.34  | 18,715   | 84,219   |
| SPRAGUE                      | 6,486,420                      | 348.00   | 18,639.14  | 18,639   | 83,876   |
| MARLBOROUGH                  | 17,390,606                     | 934.13   | 18,616.90  | 18,617   | 83,776   |
| AVON                         | 58,268,138                     | 3,133.65   | 18,594.34  | 18,594   | 83,675   |
| DISTRICT NO. 16              | 37,850,913                     | 2,035.64   | 18,594.11  | 18,594   | 83,673   |
| COLCHESTER                   | 41,110,365                     | 2,211.62   | 18,588.35  | 18,588   | 83,648   |
| MONTVILLE                    | 39,546,401                     | 2,127.64   | 18,586.98  | 18,587   | 83,641   |
| SALEM                        | 11,012,072                     | 592.69   | 18,579.82  | 18,580   | 83,609   |
| NEW LONDON                   | 61,000,906                     | 3,324.92   | 18,346.58  | 18,347   | 82,560   |



| District        | NCE         | Average<br>Daily<br>Membership<br>(ADM) | NCEP<br>2020-2021<br>(Col 1 / | State Agency<br>Placement<br>Basic<br>Contribution<br>(Col 3 | Local Initiated<br>Placement<br>Basic<br>Contribution<br>(Col 3 x 4.5, |
|-----------------|-------------|---|-------------------------------|--|--|
| Name            | 2020-2021   | 2020-2021                               | Col 2)                        | Rounded)   | Rounded)   |
| FARMINGTON      | 73,459,890  | 4,040.75                                | 18,179.77                     | 18,180   | 81,809   |
| CHESHIRE        | 74,041,228  | 4,077.98                                | 18,156.35                     | 18,156   | 81,704   |
| STRATFORD       | 125,973,221 | 6,957.09                                | 18,107.17                     | 18,107   | 81,482   |
| EAST HAVEN      | 56,625,847  | 3,136.07                                | 18,056.31                     | 18,056   | 81,253   |
| MANCHESTER      | 133,221,524 | 7,390.01                                | 18,027.25                     | 18,027   | 81,123   |
| EAST HAMPTON    | 33,229,107  | 1,866.49                                | 17,802.99                     | 17,803   | 80,113   |
| PORTLAND        | 22,929,174  | 1,288.20                                | 17,799.39                     | 17,799   | 80,097   |
| MONROE          | 56,865,420  | 3,202.95                                | 17,754.08                     | 17,754   | 79,893   |
| STERLING        | 7,584,985   | 428.64                                  | 17,695.47                     | 17,695   | 79,630   |
| GROTON          | 78,699,290  | 4,448.07                                | 17,692.91                     | 17,693   | 79,618   |
| ANSONIA         | 42,239,386  | 2,388.07                                | 17,687.67                     | 17,688   | 79,595   |
| WETHERSFIELD    | 66,158,341  | 3,751.79                                | 17,633.81                     | 17,634   | 79,352   |
| BROOKFIELD      | 45,854,012  | 2,601.50                                | 17,625.99                     | 17,626   | 79,317   |
| TRUMBULL        | 115,582,210 | 6,574.91                                | 17,579.28                     | 17,579   | 79,107   |
| PLYMOUTH        | 24,786,500  | 1,424.63                                | 17,398.55                     | 17,399   | 78,293   |
| THOMASTON       | 16,440,731  | 945.86                                  | 17,381.78                     | 17,382   | 78,218   |
| COVENTRY        | 27,814,688  | 1,609.73                                | 17,279.10                     | 17,279   | 77,756   |
| BRISTOL         | 136,182,928 | 7,929.30                                | 17,174.65                     | 17,175   | 77,286   |
| GRISWOLD        | 26,436,912  | 1,546.15                                | 17,098.54                     | 17,099   | 76,943   |
| LISBON          | 9,916,348   | 580.02                                  | 17,096.56                     | 17,097   | 76,935   |
| BETHEL          | 52,243,220  | 3,056.47                                | 17,092.67                     | 17,093   | 76,917   |
| TOLLAND         | 39,520,240  | 2,325.67                                | 16,993.06                     | 16,993   | 76,469   |
| BRIDGEPORT      | 325,211,715 | 19,150.59                               | 16,981.81                     | 16,982   | 76,418   |
| PLAINFIELD      | 33,976,262  | 2,006.00                                | 16,937.32                     | 16,937   | 76,218   |
| ROCKY HILL      | 46,918,236  | 2,774.17                                | 16,912.53                     | 16,913   | 76,106   |
| DISTRICT NO. 10 | 38,101,914  | 2,255.64                                | 16,891.84                     | 16,892   | 76,013   |
| CROMWELL        | 34,319,000  | 2,038.75                                | 16,833.35                     | 16,833   | 75,750   |
| Southington     | 102,959,259 | 6,124.37                                | 16,811.40                     | 16,811   | 75,651   |
| WATERBURY       | 302,037,230 | 17,985.49                               | 16,793.38                     | 16,793   | 75,570   |
| BROOKLYN        | 19,374,251  | 1,154.98                                | 16,774.53                     | 16,775   | 75,485   |
| SHELTON         | 76,370,206  | 4,571.28                                | 16,706.53                     | 16,707   | 75,179   |
| SOUTH WINDSOR   | 77,981,309  | 4,678.49                                | 16,668.05                     | 16,668   | 75,006   |
| SEYMOUR         | 36,313,156  | 2,185.57                                | 16,614.96                     | 16,615   | 74,767   |
| NEW MILFORD     | 60,812,562  | 3,665.10                                | 16,592.33                     | 16,592   | 74,665   |
| NAUGATUCK       | 73,907,736  | 4,538.93                                | 16,283.07                     | 16,283   | 73,274   |
| WOODSTOCK       | 20,359,153  | 1,267.14                                | 16,067.01                     | 16,067   | 72,302   |
| WEST HAVEN      | 106,976,627 | 6,701.12                                | 15,963.99                     | 15,964   | 71,838   |
| ENFIELD         | 82,395,247  | 5,164.76                                | 15,953.35                     | 15,953   | 71,790   |
| LEDYARD         | 36,511,903  | 2,319.91                                | 15,738.50                     | 15,739   | 70,823   |
| ELLINGTON       | 41,117,679  | 2,627.05                                | 15,651.65                     | 15,652   | 70,432   |
| WOLCOTT         | 35,481,522  | 2,293.68                                | 15,469.26                     | 15,469   | 69,612   |
|                 | 170,136,842 | 11,097.79                               | 15,330.70                     | 15,331   | 68,988   |
| EAST HARTFORD   | 121,618,022 | 8,026.66                                | 15,151.76                     | 15,152   | 68,183   |
| MERIDEN         | 131,126,141 | 8,867.00                                | 14,788.11                     | 14,788   | 66,546   |
| DANBURY         | 159,664,634 | 11,704.88                               | 13,640.86                     | 13,641   | 61,384   |



### 2022-2028 Capital Budget Plan

This plan was approved by the Board of Education at the November 17, 2021 meeting.

| Location                      | Funding Source  | Priority<br># | 2022-2023   | 2023-<br>2024        | 2024-<br>2025         | 2025-<br>2026 | 2026-2027        | 2027-<br>2028 | 6-Year<br>Total |
|-------------------------------|-----------------|---------------|-------------|----------------------|-----------------------|---------------|------------------|---------------|-----------------|
| Systemwide                    |                 |               |             |                      |                       |               |                  |               |                 |
| Special Education Van         | CIP             |               |             | \$35,000             |                       | \$35,000      |                  | \$35,000      | \$105,000       |
| Maintenance Vehicle           | CIP             |               |             |                      |                       | \$30,000      |                  | ·             | \$30,000        |
| Computer and A/V Replacement  |                 | 1             | ¢205.000    |                      |                       | ·             | ¢205.000         |               |                 |
| Cycle                         | Recurring Lease | I             | \$385,000   |                      |                       |               | \$385,000        |               | \$770,000       |
| Modern Classroom Furniture    | CIP             | 4             | \$30,000    | \$30,000             | \$30,000              | \$30,000      | \$30,000         | \$30,000      | \$180,000       |
| Ellington High School         |                 |               |             |                      |                       |               |                  |               |                 |
| Air Conditioning - Cafeteria  | CIP             |               |             | \$296,731            |                       |               |                  |               | \$296,731       |
| Air Conditioning - Gymnasium  | CIP             |               |             | ψ270,751             | \$394,137             |               |                  |               | \$394,137       |
| EHS Auditorium Exterior       | CIP             |               |             | \$40,000             | ψ07 <del>4</del> ,107 |               |                  |               | \$40,000        |
| Roof Replacement (@20 years)  | CIP             |               |             | φ <del>4</del> 0,000 |                       |               | \$2,866,380      |               | \$2,866,380     |
| Kool kepideemeni (@zo yedis)  | CII             |               |             |                      |                       |               | \$2,000,000      |               | ŞZ,000,300      |
| Ellington Middle School       |                 |               |             |                      |                       |               |                  |               |                 |
| Air Conditioning - Cafeteria  | CIP             |               |             | \$121,524            |                       |               |                  |               | \$121,524       |
| Air Conditioning - Gymnasium  | CIP             |               |             |                      | \$198.890             |               |                  |               | \$198,890       |
| Elevator Modernization        | CIP             | 2             | \$95,000    |                      | 1                     |               |                  |               | \$95,000        |
| Roof Replacement (@ 25 Years) | Bond, SCG       |               | +,          |                      |                       |               | \$1,700,000      |               | \$1,700,000     |
| Hot Water & Boiler System     | Bond, SCG       |               |             |                      |                       |               | \$200,000        |               | \$200,000       |
|                               |                 |               |             |                      |                       |               | <i>q</i> 200,000 |               | <i>4200,000</i> |
| Windermere Elementary         |                 |               |             |                      |                       |               |                  |               |                 |
| Flooring Abatement & VCT      | Bond, SCG       |               | \$400,000   |                      |                       |               |                  |               | \$400,000       |
| Roof Replacement (@20+ years) | Bond, SCG       |               | \$1,714,800 |                      |                       |               |                  |               | \$1,714,800     |
| Windermere Photovoltaic       | Bond, SCG,      |               |             |                      |                       |               |                  |               | \$500.000       |
|                               | Incentives      |               | \$500,000   |                      |                       |               |                  |               | \$500,000       |
| Window Replacement            | Bond, SCG       |               | \$200,000   |                      |                       |               |                  |               | \$200,000       |
| Center School                 |                 |               |             |                      |                       |               |                  |               |                 |
| Air Conditioning - Cafeteria  | CIP             |               |             | \$47,458             |                       |               |                  |               | \$47,458        |
| Roof Replacement (@21 years)  | Bond, SCG       |               |             | 1 . ,                |                       |               | \$500,000        |               | \$500,000       |
|                               |                 |               |             |                      |                       |               |                  |               |                 |
| Crystal Lake Elementary       |                 |               |             |                      |                       |               |                  |               |                 |
| Gymnasium Floor               | CIP             | 3             | \$92,000    |                      |                       |               |                  |               | \$92,000        |
| Central Office                |                 |               |             |                      |                       |               |                  |               |                 |
| Roof Replacement (@21 years)  | Bond, SCG       |               |             |                      |                       |               | \$85,000         |               | \$85,000        |
|                               |                 |               |             |                      |                       |               | +/               |               |                 |
| Total                         |                 |               | \$3,416,800 | \$570,713            | \$623,027             | \$95,000      | \$5,766,380      | \$65,000      | \$10,536,920    |
|                               |                 |               |             |                      |                       |               |                  |               |                 |
| Estimated Grant               |                 |               | \$1,357,400 | \$0                  | \$0                   | \$0           | \$2,604,440      | \$0           | \$3,961,840     |
|                               |                 |               |             |                      |                       |               |                  |               |                 |
| Net Cost to Town              |                 |               | \$2,059,400 | \$570,713            | \$623,027             | \$95,000      | \$3,161,940      | \$65,000      | \$6,575,080     |

### Superintendent's Goals 2021-2022

#### VISION

Ellington Public Schools grows exceptional learners and leaders who are courageous, reflective, and contributing citizens of the world.

#### MISSION

Ellington Public Schools creates a culture of learning that challenges and inspires all students on their personalized educational journey.

#### **AREAS OF FOCUS**

SOCIAL - EMOTIONAL LEARNING

HIGH IMPACT TEACHING STRATEGIES

EFFICIENT OPERATIONS

#### GOALS

- I. Co-create aligned instructional leadership at the district and school levels
  - a) Address the learning loss and accelerated learning though summer, fall and winter targeting improvement of SBAC scores for Spring 2022 with a special focus on literacy
  - b) Develop a coordinated and clearly defined Talented and Gifted and Enrichment programs to be implemented during the 2021-2022 school year
  - c) Continue to develop the continuum of services through building and implementing the BASES program to support learning for Ellington and area students with significant social emotional needs that impact access to learning and academic success
  - d) Continue the development and exploration of the Yale RULER Program to determine a social emotional learning systemic approach customized to the Ellington context (e.g. Seeds of Civility, etc.)
  - e) Continue to increase mindfulness and wellness practices through the reinvigoration of the Wellness Committee and other programming, including the Seeds of Civility initiative, to increase students' and staff's ability to cope with stress and be healthy.
  - f) Continue to increase the Board of Education's collaboration with administration and teachers to improve district improvement planning and accountability processes, including student achievement
- II. Develop effective school district community engagement and feedback strategies

- a) Continue to cultivate a sense of cohesiveness and respect at all schools through improving the workplace culture and climate utilizing various strategies and protocols including but not limited to conducting an assessment and implementing adjustments to the school district's feedback survey processes and format
- b) Continue to increase governing bodies' and communities' understanding of the facility study to move forward a town referendum for the Windermere Project in the winter or spring of 2022
- c) Launch initial data visualization dashboard for teachers, support teachers in accessing and using data, adjust dashboard based on teacher feedback
- d) Educate parents on the revamping of the high school advisory with a multi-tiered approach to academics, including global studies in which all cultures are valued, critical thinking (SAT PREP), and graduation-required portfolio work
- e) Continue with transparent communication strategies to promote significant silos of success
- f) Continue to advocate for state-level policy to further brand the Ellington Public Schools' reputation as a leader throughout the state
- III. Enhance efficient leadership of district and school level operations and finances
  - a) Focus on hiring and retaining talented and valued personnel within the district in light of the societal staffing shortage and state mandates associated with the health crisis
  - b) Collaborate with the Town to ensure progress with the Shared-Services Commission including the establishment and development of the new position entitled Director of Emergency Services
  - c) Continue to refine budget process to allow for themed and transparent communication including additional detail and clearer through lines between budget documents and presentations.
  - d) Increase student access to healthy, nutritious meals on a daily basis, and effectively manage the program fiscally to enhance its overall effectiveness
  - e) Work with the facilities team and other stakeholders to promote high indoor air quality through the application of the EPA's Tools for Schools Program

### Ellington Public Schools District Improvement Plan 2021-2022

#### Key Measures 2021-2022 Ellington Public Schools District Improvement Plan

| Key District Based Qualitative Measures   |  |   |               |                 |                   |  |  |  |
|---|--|---|---------------|-----------------|-------------------|--|--|--|
| Social-Emotional Learning   | Results from June<br>2019 Survey                 | December 2019   | December 2020 | 2021<br>Results | 2021-22<br>Target |  |  |  |
| Students - Students at my school treat each other with respect                                    | 52%  | 75%   | 71%           | 64%             | 80%               |  |  |  |
| Students - I am taught how to manage my stress  | 56%  | 65%   | 64%           | 72%             | 80%               |  |  |  |
| Students - I feel connected to my school  |  | NA  | 77%           | 74%             | 80%               |  |  |  |
| Teachers - There are clear rules and expectations for student behavior                            | 65%  | 86%   | 90%           | 76%             | 80%               |  |  |  |
| Families - I know how my child is doing before I receive the report card                          | 76%  | 83%   | 88%           | 84%             | 90%               |  |  |  |
| Families - I feel connected to my child's school  |  | NA  | 87%           | 84%             | 90%               |  |  |  |
| Chronic Absenteeism   | 7.48% (18-19 School<br>Year)                     | 10.09%  | 9.3 %         | 10. <b>98</b> % | 8%                |  |  |  |
|   |  |   |               |                 |                   |  |  |  |
| High Quality Teaching   | 3 Year Average<br>(2016-17 through<br>2018-2019) | 19-20<br>State Assessments Were Not Administered<br>due to School Closure |               | 2021<br>Results | 2022<br>Target    |  |  |  |
| Grades 3-8 SBAC Performance in Literacy % meeting/exceeding expectations (level 3 and 4 combined) | 69.1%  |   |               | 64%             | 75%               |  |  |  |
| Grades 3-8 SBAC Performance in Math % meeting/exceeding expectations (level 3 and 4 combined)     | 62%  |   |               | 57%             | 70%               |  |  |  |
| SAT School Day ELA meeting/exceeding expectations   | 75.9%  |   |               | 68%             | 80%               |  |  |  |
| SAT School Day Math meeting/exceeding expectations  | 49%  |   |               | 47%             | 55%               |  |  |  |

Social-Emotional Learning

|     | Action Steps/Strategies   | Timeline   | Person(s) Responsible  |
|-----|---|--|--|
| 1.  | Revitalize the district wellness committee to further enhance the holistic health of the staff and school community using evidence-based data to the extent possible  | Fall/Winter, Winter, Spring  | Wellness Committee   |
| 2.  | Promote and integrate Seeds of Civility into various systems, structures, and processes   | Ongoing  | CO Admin, Building Admin   |
| 3.  | Review feedback from 2020 and 2021 and adjust survey process to better inform district and school leadership, survey stakeholders biannually, expand use of feedback protocols in standing meetings   | By February 2022   | Building Admin, Assistant<br>Superintendent  |
| 4.  | Continue to increase student and staff mindfulness and wellness practices across the district in order to help students proactively manage stress   | District PD Days, Faculty<br>Meetings, and<br>Elementary Grade Level | CO Admin, Building Admin,<br>District and School<br>CLimate/Safety Teams               |
| 5.  | Increase SEL SRBI opportunities for students and faculty/staff throughout the elementary schools by aligning strategies throughout the District BCBA and SEL Coordinator.   | Ongoing  | Director of Special Education,<br>BCBA, SEL Specialist, Asst. Supt.,<br>Building Admin |
| 6.  | Continue to develop the continuum of services through building and implementing the BASES program to support learning for Ellington and area students with significant social emotional needs that impact access to learning and academic success                   | Ongoing  | Director of Special Education,<br>Special Education Supervisor                         |
| 7.  | Enhance high school advisory with a multi-tiered approach to academics,<br>including global studies in which all cultures are valued, critical thinking (SAT<br>PREP), and graduation-required portfolio work   | July-September Planning,<br>October Launch,<br>ongoing               | Asst. Supt., HS Admin, Teachers  |
| 8.  | RULER training and implementation for all faculty and staff during the 2021-2022 school year, faculty and staff to participate in training modules with Yale with access to all curriculum, which will be rolled out with students during the 2022-2023 school year | Ongoing PD days  | CO Admin, Building Admin   |
| 9.  | Continue partnership with Ellington Youth Services to increase wrap-around services from school to community with a focus on parent engagement  | Ongoing  | CO Admin, Building Admin   |
| 10. | Integrate Safe School Climate plans across the district to ensure "run, fight, hide" protocols are executed with ease and familiarity   | Ongoing  | School & District Climate/Safety<br>Teams, Building Admin, Dir. of<br>Operations       |

| Action Steps/Strategies  | Timeline  | Person(s) Responsible   |  |  |
|--|---|---|--|--|
| <ol> <li>Use early release days and late opening days to advance district initiatives in<br/>Intervention (SRBI), pilot protocols for reflecting on student progress data to<br/>inform planning and instruction</li> </ol>                                | By April, 2022                                  | Building Admin, Asst. Supt.,<br>Literacy Team, Math Team              |  |  |
| 12. Build the coaching capacity of reading consultants and literacy, math, and technology specialists  | By May 2022                                     | Asst. Supt., Building Admin   |  |  |
| 13. Develop expectations for synchronous and asynchronous instruction for individual students during partial quarantines, monitor for effectiveness, support individual teachers and teams, and adjust expectations and professional development as needed | Expectations by Sept. 2021,<br>adjust as needed | Asst. Supt., Building Admin,<br>Special Education Supervisors         |  |  |
| <ol> <li>Build capacity of technology integration and library media specialist team to<br/>support inquiry, intellectual engagement, and project-based learning in existing<br/>curriculum</li> </ol>  | Ву Мау 2022                                     | Asst. Supt., Library Media<br>Specialist & Tech Integration<br>Team   |  |  |
| 15. Continue alignment of SRBI across elementary schools including common Win<br>Block times, intervention cycles, and cut scores; align student academic supports<br>to address learning loss   | By Jan. 2022                                    | Asst. Supt., Building Admin   |  |  |
| 16. Launch initial data visualization dashboard for teachers, support teachers in accessing and using data, adjust dashboard based on teacher feedback   | By Jan. 2022                                    | Dir. of Technology, Library<br>Media team and Tech<br>Integrationists |  |  |
| <ol> <li>Institute data teams at EMS focused on intervention, aligned with "Hands Up"<br/>student assistance process</li> </ol>  | By Dec. 2021                                    | EMS Admin, EMS Grade Level and Dept. Teams                            |  |  |
| <ol> <li>Leverage NEASC accreditation self study to advance high school values, vision of<br/>a graduate, student supports, engagement, and rigor</li> </ol>   | By May 2022                                     | EHS Admin, Self Study<br>Committee chairs                             |  |  |
| 19. Pilot instructional rounds in mathematics  | By March 2022                                   | Dir. of Mathematics, Ast. Supt.,<br>Math Specialists                  |  |  |
| 20. Align Student Learning Objective process across schools, review focus of evaluative administrator site visitsalign process with differentiation based on areas of continued development among building leaders   | By November 2022 (SLOs) and<br>Feb. 2022        | Asst. Supt., Building Admin   |  |  |
| 21. Align focus of initiatives, collaboration, and staffing based on district diagram of<br>Structures Supporting the Instructional Core   | Ongoing   | CO Admin, Building Admin,<br>Supervisors of Special Education         |  |  |
| Efficient Operations   |   |   |  |  |

|     | Action Steps/Strategies  | Timeline                          | Person(s) Responsible  |
|-----|--|-----------------------------------|--|
| 22. | Continue to provide a safe school environment by closely following our<br>Reopening Plans (with continued coordination and communication with North<br>Central Health District) and making adjustments as needed   | Ongoing                           | CO Admin, Building Admin,<br>Building and District Safety<br>Teams           |
| 23. | Continue to provide training and support for PSIS implementation of Infinite<br>Campus, including utilizing tools in Infinite Campus suite to support various<br>scheduling and placement dynamics resulting from learning challenges during<br>the pandemic | Ongoing (see project<br>timeline) | IT Director Lead, Data Specialist,<br>CO Admin Team                          |
| 24. | Continue to improve budget development process to support the district's mission/vision and district/school improvement plans (including increased staff voice in budget development)  | Ongoing                           | Director of Finance and<br>Operations Lead, CO Admin<br>Team, Building Admin |
| 25. | Continue to focus on maintaining adequate staffing by promoting and advertising our open positions, promoting healthy work environment and positive communication  | Ongoing                           | CO Admin Team  |
| 26. | Continue to move forward the Windermere Elementary Building Project towards a successful referendum in early 2022  | Ongoing                           | Director of Fin/Ops Lead, CO<br>Admin Team                                   |
| 27. | Continue to coordinate and align PD delivery system that clearly supports district and school priorities   | Ongoing                           | Asst. Supt., Building Admin,<br>PDEC   |
| 28. | Continue work to improve financial & accounting processes, aligned with best practices   | Ongoing                           | Director of Fin/Ops  |
| 29. | Review standing agendas and modify to support efficiency and focus in alignment with DIP and SIPs  | Ongoing                           | CO Admin Team  |
| 30. | Demonstrate work of the facilities team in promoting high indoor air quality through the use of the EPA's Tools for Schools Program  | Ongoing                           | Director of Fin/Ops, Custodial<br>Leads                                      |